



RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES CANDIDATURE

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FOREWORDS



‘The German University Sports Federation is delighted to submit its application to host the Rhine-Ruhr 2025 FISU World University Games in the form of the FISU bid book.

In light of the extensive preparatory process, during which we on-boarded all the political and social partner institutions and have thus gained exceptionally broad support for the bid, we are convinced that the present concept lays the foundations for an innovative and trailblazing FISU World University Games, one that will in particular also reflect that UN Sustainable Development Goals.’

Jörg Förster
Chairman of the Board
German University Sports Federation

Franziska Faas
Student Member of the Board
German University Sports Federation

‘The bid for the 2025 FISU World University Games gives us the chance to host the second-largest multi-sport competition in the world after the Olympic Games.

The event would give us the opportunity to show how welcoming and enthusiastic about sports we are and to position Germany as a top location for sport and major sporting events. I am sure this would be a very special festival of sport for all those attending.’

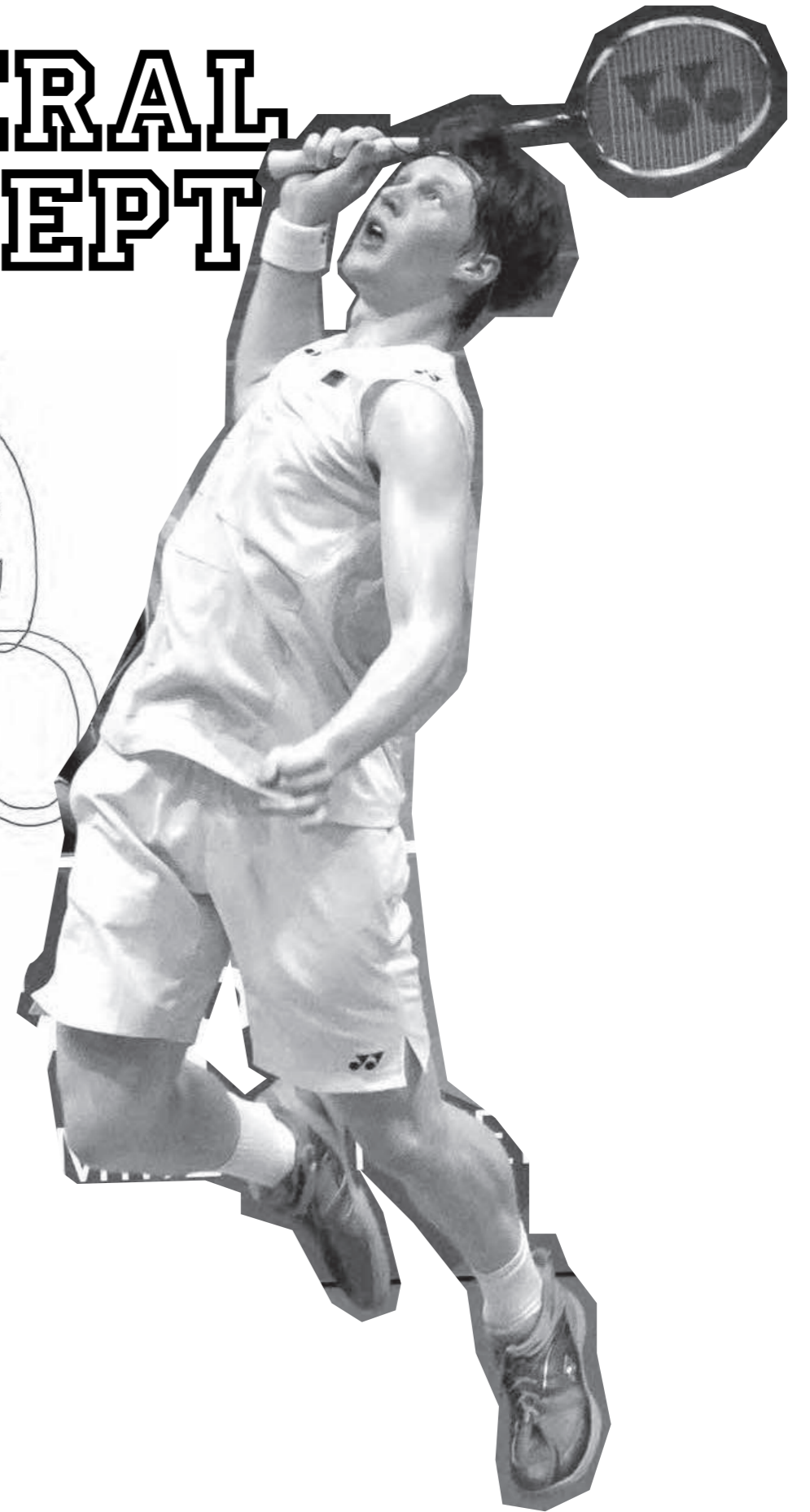
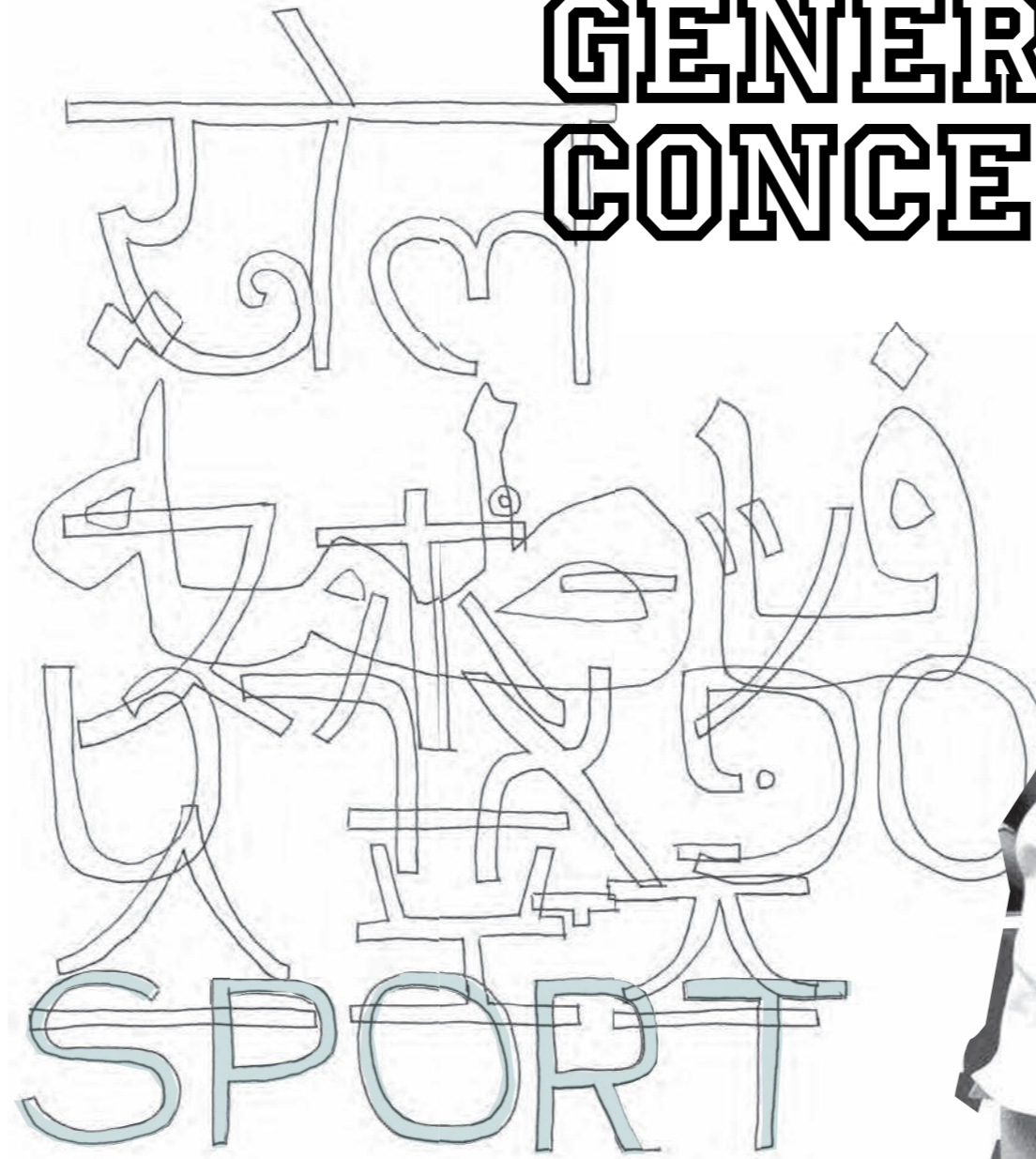
Horst Seehofer
Federal Minister of the Interior, Building and Community

‘North Rhine-Westphalia is the number one address for top-class major sport events! With the 2025 FISU World University Games, we want to attract thousands of sports enthusiasts and young people from all over the world to the Rhine and Ruhr.

The region, our state and its people are efficient, innovative, cosmopolitan, tolerant and athletic – and therefore excellent hosts for such an international event.’

Armin Laschet
Premier of the State of North Rhine-Westphalia

/ 01 GENERAL CONCEPT





16 - 27 July 2025

THE RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES WILL TAKE PLACE FROM 16 - 27 JULY 2025 - IN THE CITIES OF BOCHUM, DUISBURG, DÜSSELDORF, ESSEN AND MÜLHEIM AN DER RUHR.

WHEN DEVELOPING THE OVERALL CONCEPT, SPECIAL IMPORTANCE WAS ATTACHED TO EMPHASIZING SUSTAINABILITY ISSUES. IN ADDITION TO OUTSTANDING SPORTS ACHIEVEMENTS, THE GAMES THEREFORE ALSO FOCUS ON ACADEMIC EXCHANGE, INNOVATION, AND NURTURING STRONG LOCAL ROOTS.

**/ 01.1
PROPOSED DATES TO HOST
THE 2025 FISU WORLD UNIVERSITY GAMES**

The plan for scheduling the 12-day competition period for the Rhine-Ruhr 2025 FISU World University Games envisages the opening ceremony taking place on 16 July and the official closing ceremony then following on 27 July 2025. The period was chosen in consultation with all the relevant Federal, State and local authorities and they have unanimously approved it.

There are many advantages to the period chosen. One key benefit, for example, is that it falls within the State-school and semester summer break; as a result, many more young people will be able to actively enjoy the fascinating experience that is the FISU World University Games - be it as spectators or as volunteers closely involved with the organization. Hosting the Games during the summer holidays has additional operational advantages. Key factors in this context include presumably less traffic on the roads, not to mention lower capacity utilization of the public transport network. Added to which, given that the main focus of the region's hotel market is on business travellers, trade-fair visitors, and city trippers, during

the vacation period there should be sufficient accommodation capacities at hand to adequately absorb the higher requirement for the event. Another factor of relevance to the choice of scheduling is the exclusivity. There are no other major sport events planned in the Rhine-Ruhr region or in Germany from 16 to 27 July 2025, meaning that the 2025 FISU World University Games will receive undivided attention on the greatest possible scale. This should not only boost spectator figures at the venues but also lead to more extensive media coverage.

/ 01.2 FISU WORLD UNIVERSITY GAMES MASTER PLAN

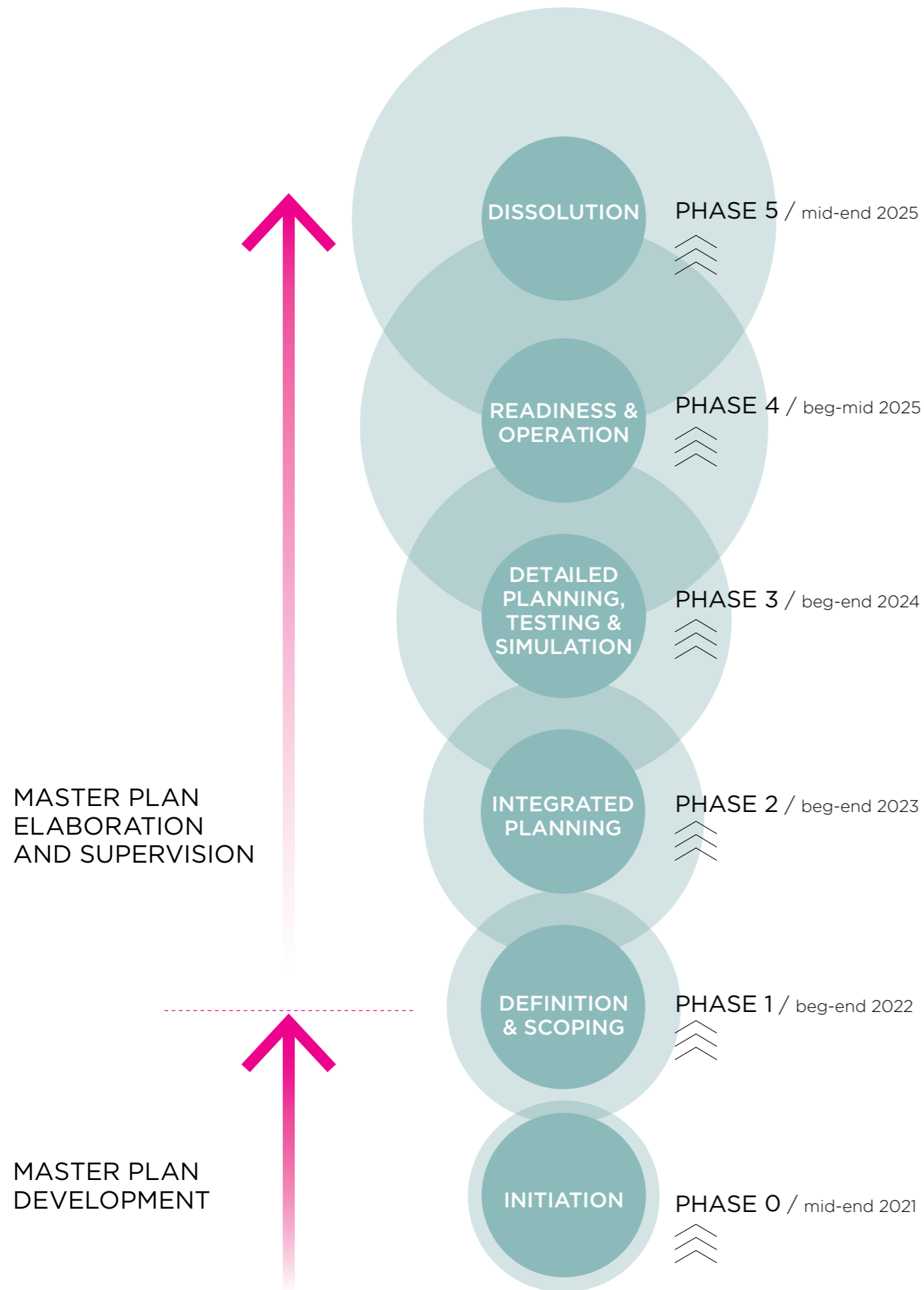
When devising the conceptual framework for the 2025 FISU World University Games Master Plan, attention was paid not only to fulfilling all the relevant international standards as a matter of course, but also to identifying the potential for sustainable development, the overall regional context, and longterm value added for the region and university sports. In a first stage, a thorough analysis of the development objectives and the existing framework was conducted. Afterwards, the concept was examined in greater depth and specific aspects of the project were developed. In the very early phases of explicating the candidature, the foundations were laid for highclass and sustainable Games in structural, legal, and conceptual terms, with the same yardstick applied to staffing. By involving the local authorities, State sports federations, operators of the event venues, and other key stakeholders of relevance, an applications process that reflected overarching expectations and requirements in due time was ensured.

The future planning and implementation process will require the constant alignment to these strategic goals, requirements and objectives. The 2025 FISU World University Games Master Plan will provide the framework to define and supervise such process and make sure key tasks, milestones and responsibilities are well defined.

GAMES MASTER PLAN PHASING

The 2025 FISU World University Games Master Plan lays the basis for a carefully structured process from the conceptual planning phase through to actual realization of the event. The plan is to set up a Programme Management unit as an integral part of the Local Organizing Committee (LOC); the unit will not only be responsible for developing the Master Plan, but also for ongoing monitoring that it is adhered to. This will help ensure strategic objectives are met, the growing complexity of the project is duly controlled, and the large number of project stakeholders managed effectively and efficiently. To this end, outside programme management support was enlisted as early as the conceptual and bid phase, and a budget was established covering external capacities during the creation of the overarching Games Master Plan development and for the ongoing monitoring and management of the LOC processes. Thanks to the availability of public grants, such services need to be tendered in line with public-sector regulations covering contract awards, which is why we cannot name a specific company at this point in time.

GAMES MASTER PLAN PHASING



> PHASE 0 INITIATION

As part of elaborating the bid, the foundations for the organizational structure are already laid, and the organizational form has already been discussed and is being finalized. That said, latest by the end of 2021 the legal basis for the LOC should also have been laid – plus internal and external responsibilities assigned and the profiles defined for vacancies / hirings, to allow the filling of core positions the beginning of 2022. Planning in this regard requires the inclusion of a large number of internal and external specialists, some of whom will be directly incorporated into the LOC. Given the great expertise among the local authorities involved in hosting large events, the plan is to outsource individual bundles of tasks to local partners. Moreover, the idea is to involve universities, in particular in the organization of the educational programmes. In order to make certain that the LOC has control of all tasks and processes at all times and these always remain on the radar screen, in the first few months and under LOC management, working parties will be established to handle bundles of tasks that will be defined and specified more closely.

As with any large-scale project, there are three classic factors to bear in mind – costs, scheduling and quality – that all directly influence a project. Unlike for some projects, the scheduling component is mission-critical for FISU World University Games as it is not variable. The date for the event, in this case, is set in stone. Indeed, there can be no altering specific other points either, such as holding the sports competitions or maintaining the security of visitors and athletes. Precisely this comparative degree of inflexibility as regards scheduling and qualities calls for early planning of the workflow for the project and ongoing process monitoring in order to ensure the events run in-budget and all standards are met. In close consultation with the relevant project actors, a comprehensive set of milestones will be defined through to 2025. In this way all parameters of relevance to the scheduling set and the relevant task bundles will be assembled and a reporting and control system will be established.

> PHASE 1 DEFINITION & SCOPING

Once the basic structure of the LOC is in place and the conceptual parameters have taken firm shape (with the participation of the relevant stakeholders), the tasks and services will be documented. This will be undertaken by the Division and Functional Area (FA) managers, who will input the data into the Functional Area Operation Plan (FAOP). The latter defines what role the FA will play during the FISU World University Games and by extension what services it must provide. On this basis, the individual duties the FA must discharge prior to the event proper will also be outlined. This will need to be provided in sequence, with interim goals and milestones therefore required to help monitor performance. Each task will be clearly assigned to a responsible person / entity. The FAOP will likewise record all the FAs or third parties involved in performing a specific task, the target groups for whom the service will be performed, and the locations / venues involved.

Once the basic structure of the FAOPs has been established and with it the overarching objectives of each FA, then the content will be decided in consultation with FISU in order to lay well-coordinated foundations for realization.

Specifically with an eye on the regional implementation concept and given the high number of persons potentially involved in the project, the FAOPs offer a good basis for ensuring there is a shared understanding of the project and the tasks. By extension, this will facilitate the identification of cross section topics and interfaces.

> PHASE 2 INTEGRATED PLANNING

As part of integrated planning, the FAOPs will be given greater, detailed depth and in a next step transformed into Venue Operating Plans. In this context, planning for the fit-out, overlay, services and personnel will be advanced to the point where exact operational workflow can be defined. Detailed planning likewise provides a basis for tendering internal and external sets of services.

> PHASE 3 DETAILED PLANNING, TESTING & SIMULATION

From 2024 onwards, the focus of the work process will switch over from FA to 'venue mode'. Each division head will then set the roles and responsibilities for his staff, identify his temporary event staff requirements and familiarize them with their tasks. A working party will be set up for each venue, with each such entity led by the venue manager and populated by all those persons whose responsibilities impact on ensuring an optimal client journey. Programme management will closely monitor this process and help overcome any difficulties that arise in the course of things.

Starting in mid-2024, all FAs directly involved will concentrate more strongly on testing and simulation runs for their processes and workflow sequences. Plans do not envisage preparing a single dummy-run analogous to the 2025 FISU World University Games, even in 2024. Since the concept relies almost exclusively on tried-and-true event locations which, in their regular operations, already manage a whole raft of events, the plan is instead to identify individual events where specific sequences of key relevance to 2025 can be put to the test. Moreover, various sequences such as registration procedures, traffic flow or risk scenarios can also be simulated.

After tests and simulations have been run, the results will be carefully and comprehensively evaluated. Each FA will compile a list of lessons learned and outline what further steps it will be taking through to the start of the FISU World University Games. Programme Management will guide formulation of the lessons-learned lists and ensure that the FAOPs have been duly revised in light of them in order to document the updated and thus revised standard operating procedures to be applied as of day one.

> PHASE 4 READINESS & OPERATION

In early 2025, operations will fully switch over into 'venue mode'. The large venue teams – in particular for the two major 2025 event clusters Messe Düsseldorf and Messe Essen – will move into offices at the venues in order to be optimally located to manage preparations in the last few months running up to the event. The familiarization programme for the temporary personnel and volunteers will constitute a cross-FA and cross-venue task.

Readiness exercises will be carried out approx. three to nine months ahead of day one. In this context, all parties involved in realizing the event, both within the LOC and also on the part of the local authorities, sports federations, FISU and other project partners, are brought together at the table to run through the event at the theoretical level. This will not only allow all workflow sequences to be rigorously examined, but will also focus on managing the requirements of each individual target group. The identification of mitigation measures will also be part of the analysis. The last few weeks prior to the hosting of the FISU World University Games will then be dedicated to processing all the insights thus gained.

The period will constitute the climax of several years' effort. During the event, from its base in the Main Operations Centre, Programme Management will support workflow by providing high-level management of all standard operating procedures (SOPs) and coordinating adherence to the overall scheduling.

> PHASE 5 DISSOLUTION

After the end of the 2025 FISU World University Games, Programme Management will handle the concluding documentation process, including enumeration of lessons learned. Here, it will rely on a standardized structure prepared in consultation with senior management and will supervise the work of all the FAs in this regard.

TURIN 1959 SOFIA
1961 **PORTO ALEGRE**
1963 **BUDAPEST 1965**
TOKYO 1967 TURIN 1970
MOSCOW 1973 ROME
1975 **SOFIA 1977 MEXICO**
CITY 1979 BUCHAREST
1981 **EDMONTON 1983**
KOBE 1985 ZAGREB
1987 **DUISBURG 1989**
SHEFFIELD 1991 BUFFALO
1993 **FUKUOKA 1995**
SICILY 1997 PALMA DE
MALLORCA 1999
BEIJING 2001 DAEGU 2003
IZMIR 2005 BANGKOK
2007 **BELGRADE 2009**
SHENZHEN 2011 KAZAN
2013 **GWANGJU 2015**
TAIPEI 2017 NAPLES
2019 **CHENGDU 2021**
EKATERINBURG 2023
RHINE-RUHR 2025

BOCHUM
DUISBURG
DÜSSELDORF
ESSEN
MÜLHEIM

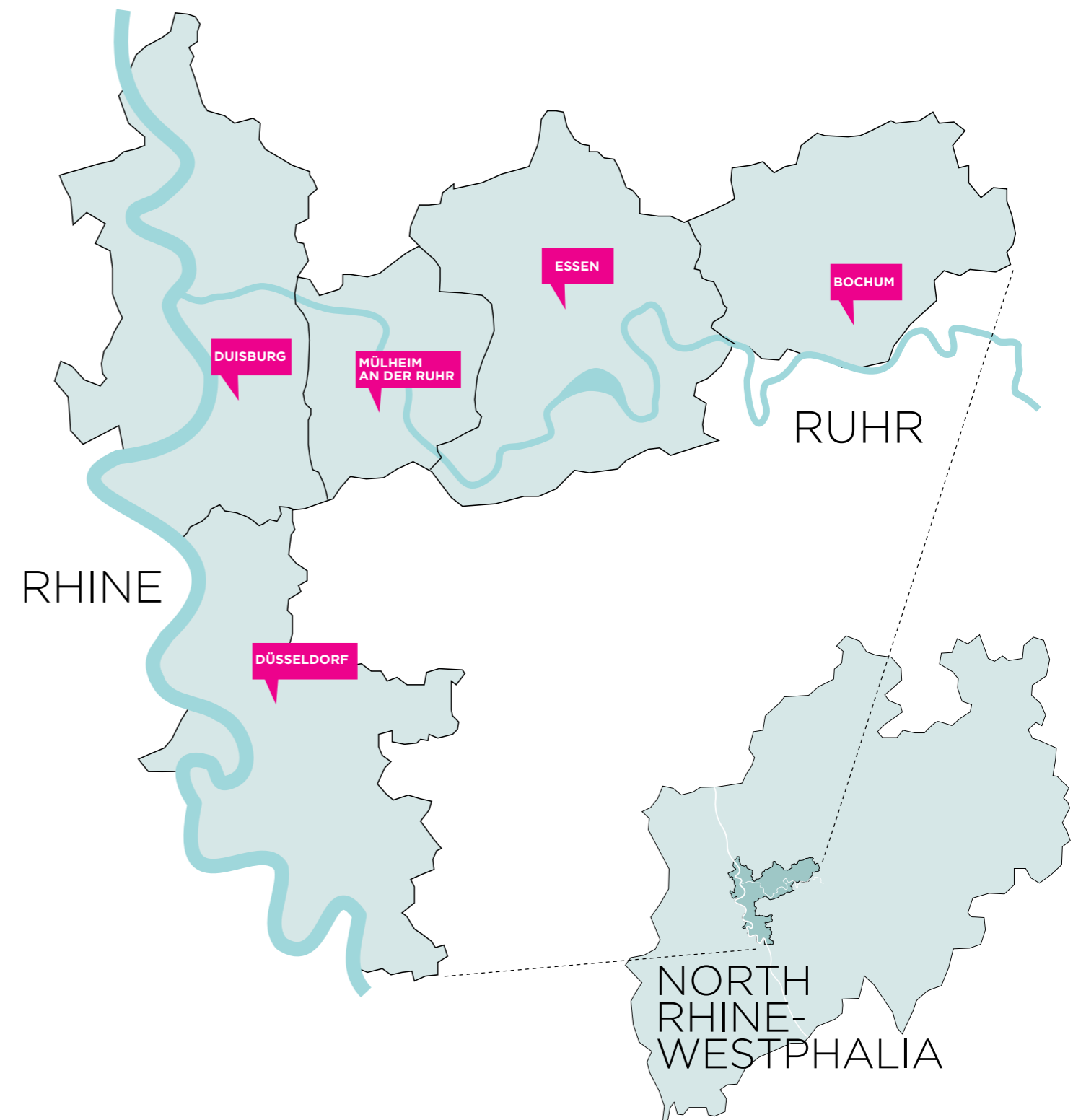
/ 01.3 GENERAL INFORMATION ABOUT THE HOST REGION

THE CONCEPT FOR THE 2025 FISU WORLD UNIVERSITY GAMES ENVISAGES INVOLVING THE CORE REGION WITH THE FIVE LOCAL AUTHORITIES OF BOCHUM, DUISBURG, DÜSSELDORF, ESSEN AND MÜLHEIM AN DER RUHR.

The Rhine-Ruhr region, with its population of some 10.5 million, is Germany's largest conurbation by far and accounts for well over half the total of 17.9 million inhabitants of the State of North Rhine-Westphalia (NRW). While forecasts suggest that population growth through 2025 will be only marginal at under one percent, given its large current population the region already offers immense potential in terms of spectators and volunteer staff.

What is more, the existing infrastructure, be it in the hotel and tourism sector, transportation, or sports and events facilities, is easily up to the task of meeting the requirements of major sports events on the scale of the FISU World University Games. By virtue of its exceptionally central and very vibrant location in Europe, the Rhine-Ruhr region has superlative links to many of the key regions and cities in Europe, and indeed to the entire world thanks to the international airports in Düsseldorf, Cologne / Bonn and Frankfurt. The region is spread across 7,110 km² and is defined by the two rivers that give it its name: The Rhine and the Ruhr.

Historically speaking, the two rivers formed the economic backbone of life here, which until well into the 1960s was defined primarily by mining and heavy industry, particularly in the Ruhr area. In recent decades, structural change has emphatically altered the face of the region with its 'Startup Mentality' and today economic activities hinge especially on education, research, and the service sector, meaning that the FISU World University Games fits ideally into the region's future thrust.





> BOCHUM

The city of Bochum is located in the east of the host region, and with its Lohrheidestadion and Rundsporthalle will provide two of the competition venues for the FISU World University Games.

The city, with a size of 145 km² and a population just short of 365,000, was founded on the banks of the Ruhr as long ago as 1321. Bochum has been known well beyond the region itself ever since the boom in coal-mining and steel-making in the first half of the 20th century. However, today only a few museums, mining hiking trails, and the mine shaft towers with their characteristic wheels bring that history to life. Over the last 50 years, Bochum has changed dramatically and now relies on dovetailing science and business. A total of 56,000 students are enrolled at the city's eight tertiary education institutions, which likewise employ several thousand staff members, making them collectively one of the largest employers in the region. The colleges and the technology centres attached to them are perfect symbols of the change the city, and with it the region, have undergone in recent decades.

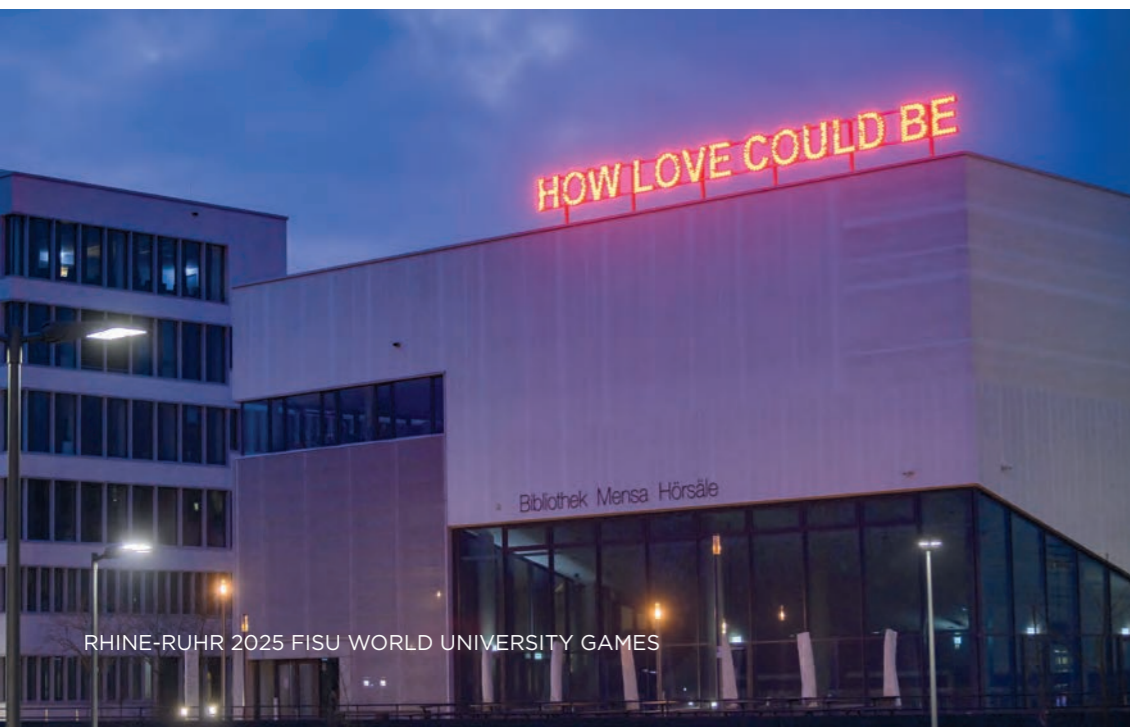


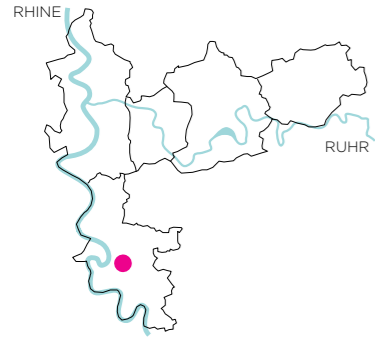
> DUISBURG

As host of the 1989 Summer Universiade, Duisburg has showcased its organizational abilities and passion for University Sports to a global audience already more than 30 years ago. The large city straddles the confluence of the Ruhr and the Rhine, and with about half a million inhabitants and a footprint of 233 km² is the fifth-largest city in the State of North Rhine-Westphalia. In the 19th century, Duisburg emerged as a major industrial hub thanks to its favourable riverside location with its large inland port and its proximity to the Ruhr coal fields, and by extension to the iron and steel industry. To this day, Duisburg is Germany's most important steel industry hub, and indeed the second-largest such centre in the world. The face of Duisburg is defined by industrial plants, some of them still in operation with other parts now transformed into parks or cultural facilities. The 'Landschaftspark Duisburg-Nord' with its marvellous ambiance will serve as the event location for the 2025 FISU World University Games closing ceremony.

Alongside its renown as an industrial centre, Duisburg also has a vibrant cultural and college life. The tertiary education institutions already in existence here were joined in 2003 by Universität Duisburg-Essen – the result of the merger of the universities in Essen und Duisburg. It is one of the largest universities in the State of North Rhine-Westphalia, with over 42,000 students and 3,400 staff.

In sports terms, Duisburg also has much to offer. Alongside countless traditional professional sports clubs, there are almost 500 amateur sports clubs with in excess of 110,000 members. Sportpark Duisburg is worthy of special mention in this regard and includes, among other things, a football stadium, an aquatics centre, an athletics stadium, and a regatta course that is one of the most modern of its kind the world over. As part of the FISU World University Games, the water polo, rowing, and open-water swimming competitions will be held here.





> DÜSSELDORF

Düsseldorf is the capital of the State of North Rhine-Westphalia and lies in the south of the host region. The city, with its population of some 621,000 inhabitants and a footprint of 217 km², lies on the banks of the River Rhine and is the second-largest in the State and the seventh-largest in Germany.

Famed as a trade-fair hub, the city is one of Germany's top five economic centres and has very strong international links. With its large international airport and its inland port, its infrastructure is superb. Düsseldorf is known well beyond the region thanks to its glorious old town, its renowned shopping boulevard – the Königsallee (the 'Kö') – and the Düsseldorf Carnival, not to forget its various first-class sports clubs in various disciplines. Other attractions are its countless museums and galleries, the great promenade along the riverside, and the modern Media Harbour. The city's skyline includes highrises, church spires, the 240-meter-high Rhine Tower, numerous heritage buildings, and the seven bridges over the Rhine.

About one quarter of Düsseldorf's total population are active amateur sportspeople, members of the 450 or more clubs which come under the roof of the City of Düsseldorf Sports Federation – the Stadtsportbund Düsseldorf. In order to further promote sports and attract national and international sports events to the city, the city executive council established the 'Sportstadt Düsseldorf' agency that is attached to the City Marketing Department. With an exciting range of sports facilities and events spaces, the city thus hosts a large number of sports events year-in, year-out. This outstanding infrastructure and the long-standing experience associated with it will be fruitfully brought to bear in the hosting of the 2025 FISU World University Games. With ten competition venues for nine different sports disciplines, Düsseldorf, and in particular the Arena-Park as well as the adjacent trade-fair grounds, will provide one of the central clusters.



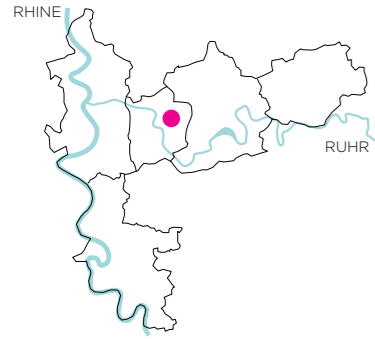
> ESSEN

Essen is the fourth largest city in the State of North Rhine-Westphalia in the very middle of the Rhine-Ruhr region. It will be home to six sports disciplines at four different venues and thus constitute the second main 2025 FISU World University Games cluster.

Located between the cities of Mülheim an der Ruhr and Bochum, Essen has a footprint of 210 km² and over 580,000 inhabitants. In 2010, Essen was European Capital of Culture and in 2017 was nominated 'European Green Capital'. As a major industrial and business hub, many a famous corporation is domiciled here – and with Universität Duisburg-Essen it is also a leading university city.

The Essen trade-fair grounds attract about 1.5 million visitors a year – who flock to over 55 trade fairs and exhibitions. It is thus one of Germany's top ten trade-fair hubs. The exhibition centre has 110,000 m² and 20,000 m² in outdoor spaces, and these will be used as competition venues and events areas for the 2025 FISU World University Games.





> MÜLHEIM AN DER RUHR

Mülheim an der Ruhr is located about 12 kilometres to the east of the mouth of the Ruhr, next to the cities of Duisburg and Essen; it has 170,000 inhabitants and a footprint of 91 km².

Formerly a leather centre and heavily involved in the mining, iron and metalworking industries, it has since successfully evolved into a vibrant, multi-sector business hub. Sited on the banks of the River Ruhr, it is a sought-after location for commerce and services, research and technology. Important corporations are based here, as are the Max Planck Institutes of Coal Research and of Chemical Energy Conversion, Hochschule Ruhr West, a water research centre, and an innovation and technology centre. Despite it originally having been an industrial city, today the urban fabric is decidedly green, with over 50 % of the consisting of parkland and woods.

Moreover, Mülheim an der Ruhr boasts a whole raft of sports facilities. In the context of the 2025 FISU World University Games, the city will host the badminton competition in the Westenergie Sporthalle, which is an experienced host of international badminton tournaments and literally next door to the badminton Federal Training Centre (Bundesleistungszentrum).



NUMBER OF UNIVERSITIES AND STUDENTS

The State of North Rhine-Westphalia is home to a broad variety of institutions of tertiary education, of which there are no less than 68, and thus offers a comprehensive spectrum of academic education. The institutions consist of 14 universities under public law, 16 universities of applied sciences under public law, seven public art and music academies, five schools of public administration, and 26 recognized private and church colleges domiciled in the State. In the 2019 / 2020 winter semester some 768,000 students were enrolled at these institutions, around 86,000 of whom are from abroad, making up about 27 % of all the students in Germany and definitely the largest number of students in a single region in the country.

The 14 universities under public law jointly compose the State Conference of Rectors of North Rhine-Westphalia. One of their main goals is to promote the internationalization of tertiary education institutions. Alongside the quality of research and teaching, this should in particular promote international and cultural exchange. Thus, intercultural competences of the students will be enhanced and they will acquire important qualifications for their employment on the international labour market.

CENTRES OF TERTIARY EDUCATION IN THE STATE OF NORTH RHINE-WESTPHALIA

The Rhine-Ruhr region, with its 18,000-plus sports clubs and their five million and more members, organized within the Regional Sport Confederation 'State Sport Federation of North Rhine-Westphalia', is definitely one of the most sports-mad parts of the State of North Rhine-Westphalia. This can also be seen from its superlative sports infrastructure, consisting of ultramodern training facilities, stadiums and arenas – which boast total spectator capacity of some 640,000. Moreover, the State of North Rhine-Westphalia is home to the most National Sports Training Centres (17), not to mention over 13 National Training Centres for the under-21s, and three National Olympic Centres.

CLIMATE CONDITIONS DURING THE PROPOSED GAMES TIME

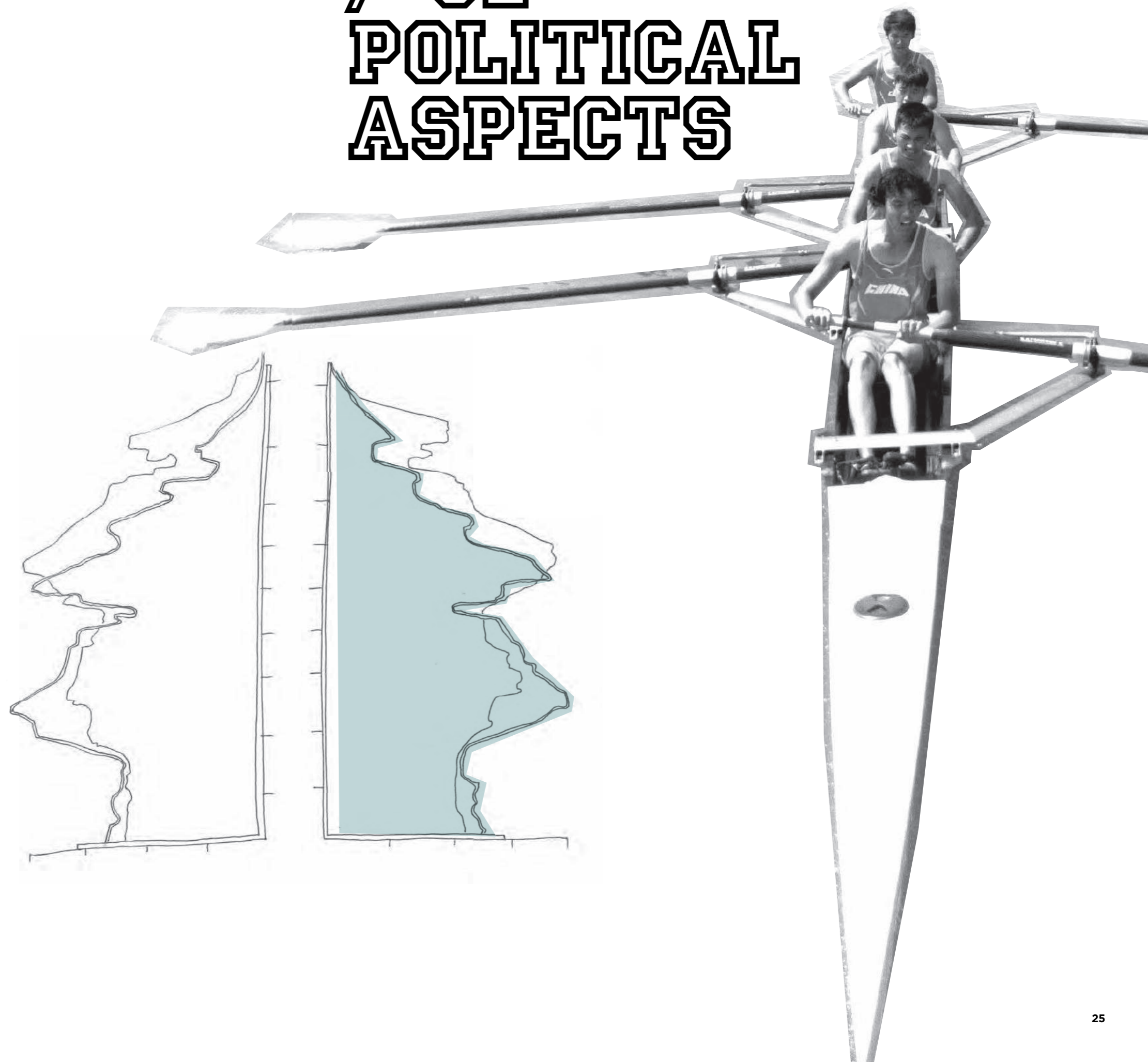
The table below offers an overview of the average climate in the host region for the month chosen for the FISU World University Games (July).

METEOROLOGY

DURING THE FISU WORLD UNIVERSITY GAMES		AVERAGE	MAXIMUM	MINIMUM
TEMPERATURE	Days	18 °C	23 °C	13 °C
	Nights	12.5 °C	10 °C	7 °C
HUMIDITY	Days	71 %	83 %	56 %
PRECIPITATION	Days	156	5	
	Volume	760 ml	22 ml	
WIND		STRENGTH	DIRECTION	
		5.3 – 10.1 m/s	SW	

Source: dwd.de / weatherbase.com / championtraveler.com / meteoblue.com

/ 02 POLITICAL ASPECTS



/ 02.1 POLITICAL STRUCTURE

The Federal Republic of Germany is a federally structured parliamentary democracy. Governance is characterized by a separation of powers, both horizontally and vertically. Government powers are divided between the Federal Government and the 16 Federal States. Both levels have their own executive, legislative and judiciary.

THE FEDERAL GOVERNMENT

The Federal level only has legislative, administrative and judicial powers of its own, if these are explicitly assigned to it in the constitution. Article 30 of the Basic Law specifically states: 'Except as otherwise provided or permitted by this Basic Law, the exercise of State powers and the discharge of State functions is a matter for the States.' However, in practice, the vast majority of laws are enacted by the Federal Parliament and are binding on the States. In the case of irreconcilable conflicts arising between the two levels, the matter can be decided by the Federal Constitutional Court.

The Federal Parliament itself is bicameral, with the composition of the Bundestag (Lower House) being decided in general elections, and that of the Bundesrat (Upper House) delegates from the 16 States that reflect the composition of the respective State Governments.

THE STATE GOVERNMENTS

The State parliaments pass legislation relating to the particular State. However, through their participation in the Upper House they collectively have a say on national (Federal) legislation. Each State has its own State constitution, parliament, and administrative structures. As the above Article 30 clearly stipulates, the States hold legislative powers and form a central constituent in the Federal Republic.

THE LOCAL AUTHORITIES AND MUNICIPALITIES

Under overriding State administration law, the local authorities and municipalities are part of the States and therefore do not constitute a level of governance in their own right. Nevertheless, they do have powers of their own and a degree of independence in decision-making. The Basic Law thus accords them the 'the right to regulate all local affairs on their own responsibility within the limits prescribed by the laws.' (Article 28 para 2 sent. 1).

THE GERMAN SYSTEM OF GOVERNANCE AND THE 2025 FISU WORLD UNIVERSITY GAMES

Given the constitutional stipulations and the federal nature of governance in Germany, the Federal Government, the State of North Rhine-Westphalia, and the respective local authorities all have different roles and responsibilities as regards preparing and realizing the 2025 FISU World University Games. Irrespective of this fact, the Federal Government, the State of North Rhine-Westphalia, and the respective local authorities will work together closely preparing and hosting the 2025 FISU World University Games.

THIS BID TO HOST THE 2025 FISU WORLD UNIVERSITY GAMES IN THE RHINE-RUHR REGION IS ADVOCATED AND SUPPORTED BY ALL THREE LEVELS OF GERMAN GOVERNMENT.

THE OVERALL CONCEPT HAS BEEN DEVELOPED IN CLOSE CONSULTATION WITH THE GERMAN FEDERAL MINISTRY OF THE INTERIOR, BUILDING, AND COMMUNITY, THE NORTH RHINE-WESTPHALIA STATE CHANCELLERY, AND THE FIVE HOST CITIES.

RESPONSIBILITIES OF THE FEDERAL GOVERNMENT AND THE STATE OF NORTH RHINE-WESTPHALIA

At the Federal level, the Federal Ministry of the Interior, Building and Community as well as other competent Federal bodies will be involved in planning and realization of the 2025 FISU World University Games. The Federal Police is specifically responsible for the entry and exit into / from Germany for the 2025 FISU World University Games. It likewise plays an important role as regards protecting the national borders. Thus, in addition to maintaining order on the railways and airflight security, the Federal Police is in charge of handling border checks at the German Schengen external borders. The State of North Rhine-Westphalia will join forces with the Federal Government as regards all security-related measures in both the competition and non-competition venues. The implementation of all public security measures and operations for the Games can be assured, with the ultimate responsibility for security being with the State of North Rhine-Westphalia, while the Federal Government covers special areas such as border, air and rail controls. They will prepare the requisite policing and specialist disaster prevention concepts and planning, while coordinating and directing all police deployments on the ground. The construction and maintenance of interstates and national highways is likewise the joint responsibility of the Federal and State Governments.

RESPONSIBILITIES OF THE LOCAL AUTHORITIES

The local authorities are responsible for the building permit processes of new larger sports facilities. In the case of hosting the 2025 FISU World University Games this is of relevance solely as regards the conversion of the Lohrheidestadion in Bochum. There, the local authorities are in charge of evaluating and approving construction plans, and also monitor adherence to the relevant environmental and construction legislation. At the same time, they essentially head up supervision and control of local events and the conclusion of agreements covering the purchase of advertising on public transportation and public billboards. They likewise monitor compliance with international standards for barrier-free access.

INTERACTION BETWEEN THE VARIOUS GOVERNMENT BODIES AND LOCAL AUTHORITIES

On principle, the Federal and State Governments conclusively discharge the duties assigned to them independently and at their own responsibility. In this way, the States' independent scope is preserved, the separation of powers respected, and tasks optimally performed. For example, the bulk of administrative activities falls within the ambit of the State of North Rhine-Westphalia. It will therefore apply Federal law to all matters within its borders and is likewise duty-bound itself to comply with that body of law. However, effectively executing all matters of government pragmatically requires the interplay of the two different levels of government. Indeed, the constitutionally enshrined duty to be loyal to the constitution and institutionalized practices ensure that in the daily activities of the two governance levels they show consideration for each other, fostering their interaction. In this regard, a multitude of bodies and procedures have evolved in everyday political practice that reinforce consultation and coordination between the two levels.

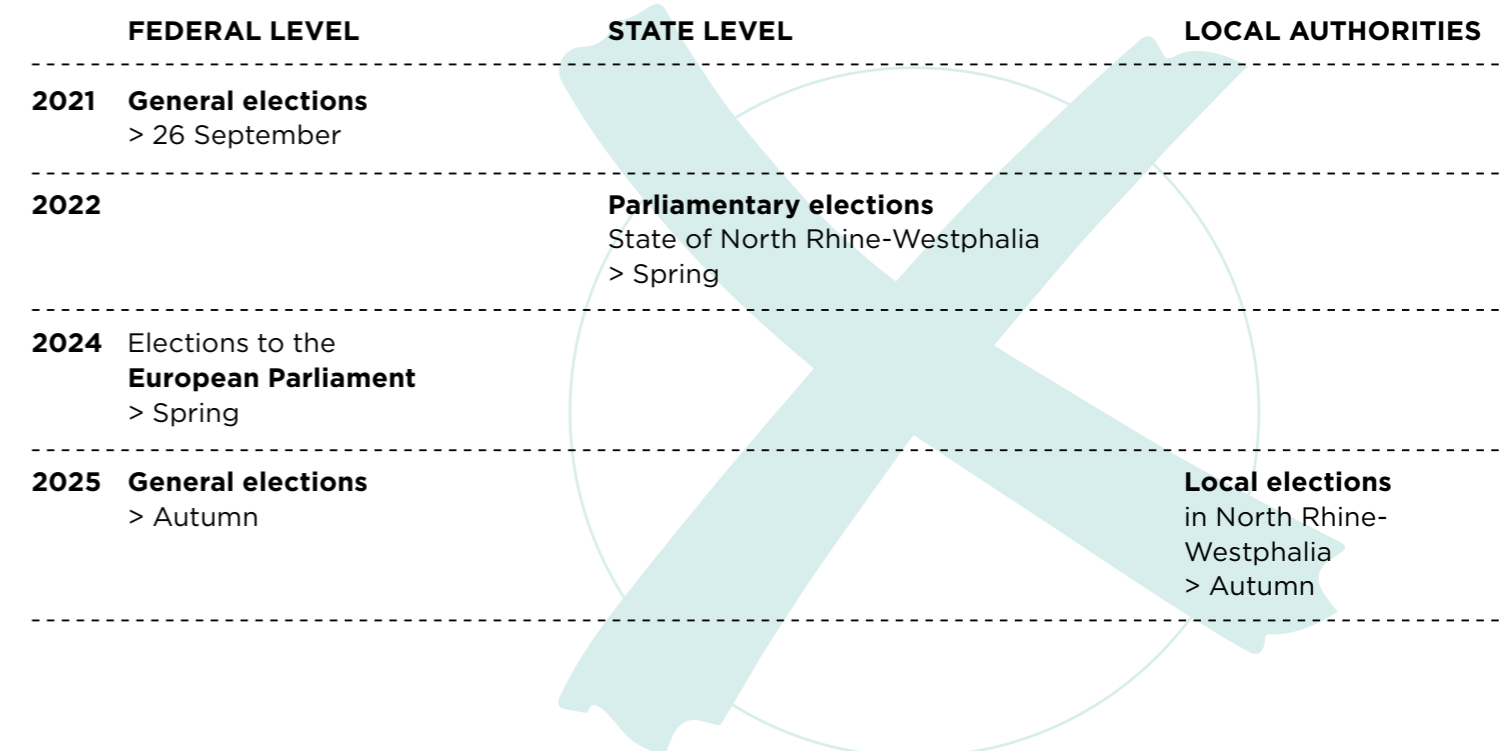
In the context of preparing the bid to host the 2025 FISU World University Games, the Federal Government, the State of North Rhine-Westphalia, and the local authorities of Bochum, Duisburg, Düsseldorf, Essen and Mülheim an der Ruhr have already worked closely together, laying the political foundations for the successful realization of the Rhine-Ruhr 2025 FISU World University Games, which is specifically outlined in the supporting letters found in the annex.

/ 02.2 PLANNED ELECTIONS

At the local level of the cities in the Host Rhine-Ruhr region the administrative authorities are headed by the respective (Lord / Lady) Mayor – they are elected by direct vote for a period in office of five years, with the most recent elections having taken place in September 2020. Alongside the mayors, each of the cities has a Municipal Council whose members are likewise elected by the citizens for a period of between four and six years.

By agreeing to the content of the present Bid Book, by signing the requisite guarantees and declarations submitted, the political powers at the different levels in the administration have expressly documented their support for Germany's bid to host the Rhine-Ruhr 2025 FISU World University Games.

Future elections will expectedly have no fundamental impact on preparations for and / or the hosting of the Rhine-Ruhr 2025 FISU World University Games. All the political and administrative institutions will, as was the case with comparable events in the past, work together constructively and efficiently to ensure the success of the event.



/ 02.3 SUPPORT OF AUTHORITIES IN THE BIDDING PROCESS

SUPPORT FROM PUBLIC AUTHORITIES

As early as 2018, the newly formed German Federal Government included the hosting of the FISU World University Games (at the time still referred to as the 'Universiade') in its planned national strategy for hosting major sports events as outlined in its coalition agreement. It is only logical that since that time the Federal Government has supported the efforts of the German University Sports Federation (Allgemeiner Deutscher Hochschulsportverband [adh]) and thus its activities to initiate the bidding application by providing financing for the national process of selecting a city or a region as the venue.

The bid concept was presented to the Sports Committee of the German Federal Parliament at its meeting of 16 October 2019; it was welcomed by all the parliamentary parties. On 28 September 2020 the German Federal Minister of the Interior, Building and Community (BMI), Horst Seehofer, formally expressed the Federal Government's support for the planned hosting of the 2025 FISU World University Games in Germany. The Federal budget of 2021 includes the Federal Government's financial contribution for the prospective hosting of the 2025 FISU World University Games.

In North Rhine-Westphalia, the Federal State that is home to the region chosen to host the 2025 FISU World University Games, ever since the Rhine-Ruhr region was selected as the host venue, the adh's bidding initiative has been strongly supported by the relevant specialist section in the State Chancellery in Düsseldorf. At the presentation of the hosting concept for the 2025 FISU World University Games to the State of North Rhine-Westphalia Sports Committee at its meeting of 18 August 2020, all the parliamentary parties expressed their approval. On behalf of the State Government and in close consultation with the BMI and Minister Horst Seehofer, the Premier of the State of North Rhine-Westphalia Armin Laschet on 28 September 2020 pledged his Government's support for the planned hosting of the 2025 FISU World University Games in the Rhine-Ruhr region. At its plenary meeting of 8 October 2020, the Parliament of the State of North Rhine-Westphalia resolved, with approval across all political parties, to support the application to host the 2025 FISU World University Games, on 16 December 2020, the State's contribution to financing the project was included in the finalized State budget.

At the prospective venues of Bochum, Düsseldorf, Duisburg, Essen and Mülheim an der Ruhr, the respective municipal sports committees view the adh application very favourably. In January and February 2021, the municipal councils of the afore-mentioned cities formally resolved to participate in and support the planned hosting of the 2025 FISU World University Games.

SUPPORT FROM SPORTS AUTHORITIES AND ACADEMIC BODIES

In the course of preparing the application to host the 2025 FISU World University Games, the German University Sports Federation has received a broad swath of support from sports authorities and academic bodies alike.

The umbrella federations of the various sports organizations welcomed the application, be it in direct talks or formally at their various meetings; they all expressed that they would be supporting adh. The North Rhine-Westphalia State Sports Confederation communicated this in the course of a meeting with its President Stefan Klett and Executive Chairman Dr. Christoph Niessen on 18 August 2020 in Düsseldorf. At its meeting of 26 September 2020, the Presiding Council of the German Olympic Sports Confederation (Deutscher Olympischer Sportbund [DOSB])

welcomed the planned application to host the 2025 FISU World University Games. In addition to the Presiding Council, Ingo Weiss as spokesperson of the main sports federations represented on the DOSB, who is also President of the German Basketball Federation, likewise voiced his strong support for adh.

The adh is being supported by the leading Federal and State academic bodies. Amongst other things, as early as the German Rectors' Conference (HRK) National Convention on 19 November 2019 in Hamburg, its President Prof. Dr. Alt welcomed the efforts to host the 2025 FISU World University Games in Germany. The State Conference of Rectors of Universities in North Rhine-Westphalia and the German Academic Exchange Service (DAAD) are also supporting the bid.



SUPPORTING ORGANIZATIONS

> PUBLIC AUTHORITIES

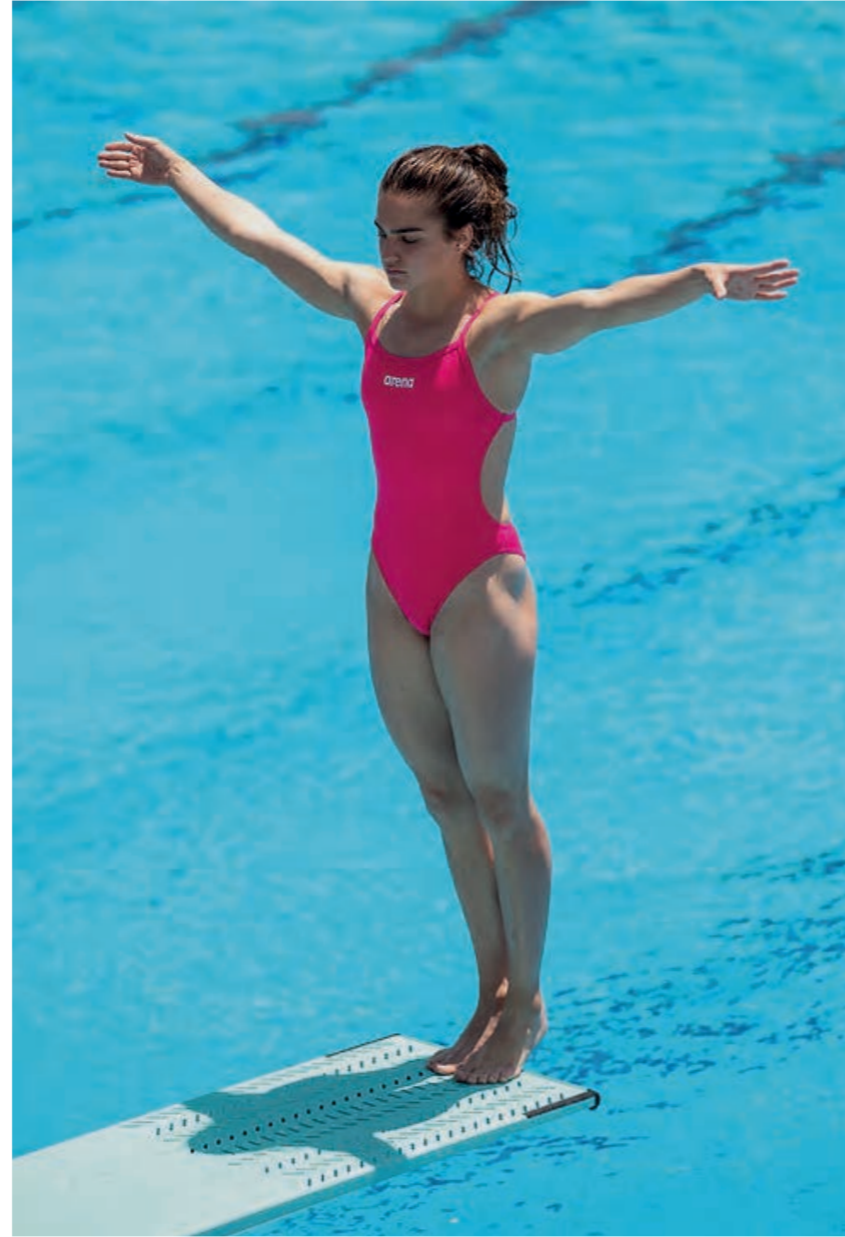
- Federal Ministry of the Interior, Building and Community
- State Chancellery of North Rhine-Westphalia
- City of Bochum
- City of Duisburg
- City of Düsseldorf
- City of Essen
- City of Mülheim an der Ruhr

> ACADEMIC BODIES

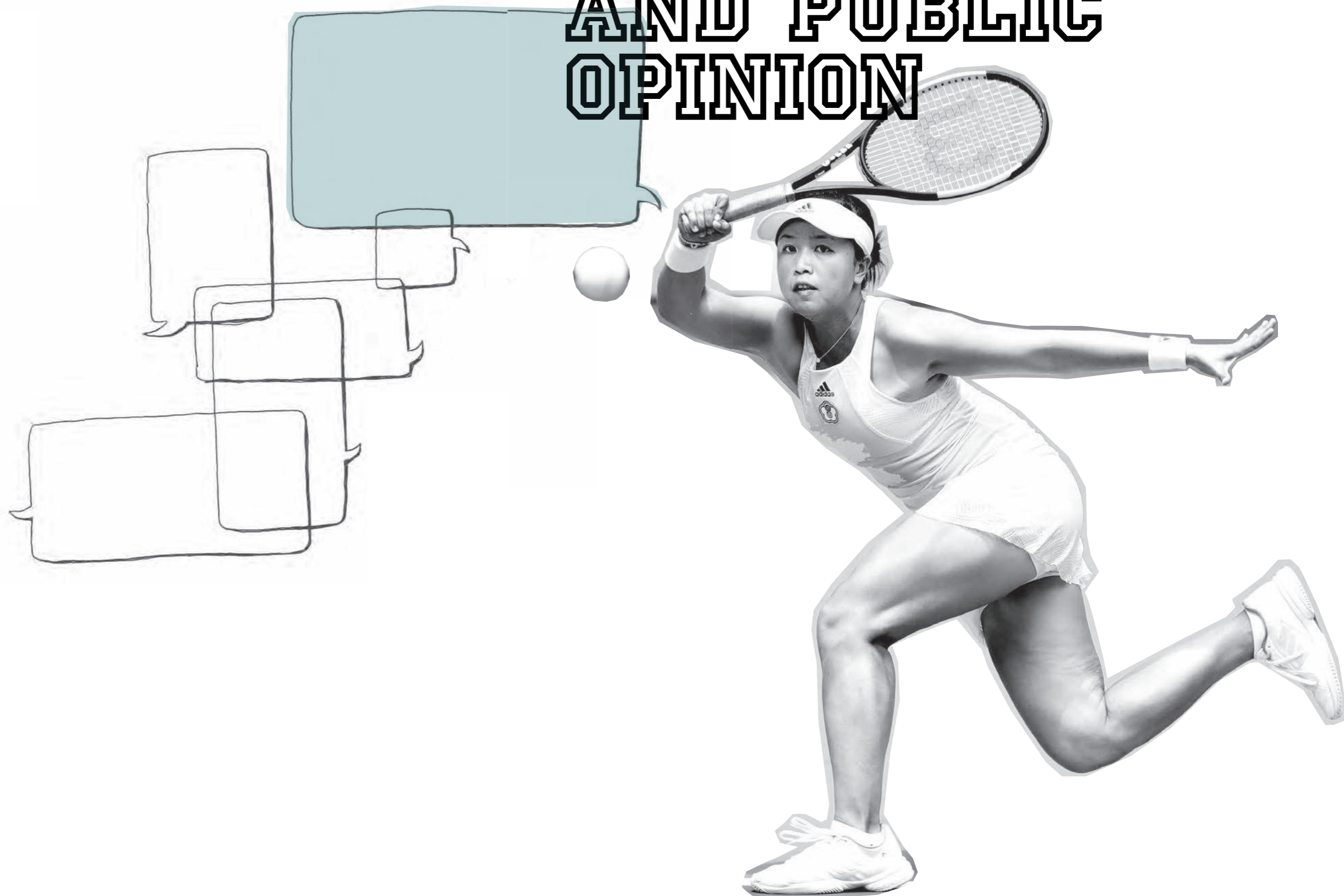
- Association of Private Universities
- German Academic Exchange Service
- German Rectors' Conference
- State Conference of University Rectors of North Rhine-Westphalia

> SPORT AUTHORITIES

- German Olympic Sports Confederation
- National Paralympic Committee Germany
- State Sports Confederation of North Rhine-Westphalia
- State Conference for University Sports of North Rhine-Westphalia
- German Athletics Association
- German Badminton Association
- German Basketball Federation
- German Fencing Federation
- German Gymnastics Federation
- German Judo Federation
- German Rowing Federation
- German Shooting and Archery Federation
- German Swimming Federation
- German Table Tennis Federation
- German Taekwondo Union
- German Tennis Federation
- German Volleyball Federation



/ 03 LEGAL ASPECTS AND PUBLIC OPINION



/ 03.1 GENERAL OPINION AND INVOLVEMENT OF STUDENTS

EXTENSIVE PUBLIC SUPPORT

The Government of the Federal Republic of Germany, the Government of the State of North Rhine-Westphalia and the local authorities of Bochum, Duisburg, Düsseldorf, Essen and Mülheim an der Ruhr jointly support the adh's and the Rhine-Ruhr Region's bid to host the 2025 FISU World University Games. The extensive support of public agencies, sport federations and academic institutions has already been outlined in detail. Moreover, the application is unreservedly welcomed by all the relevant stakeholders among sports and academic policymakers.

In order to inform the general public and specifically the students about the project, the adh has published a raft of documents on the current bid to host the 2025 FISU World University Games. In the adh magazine 'hochschulsport' and on the adh homepage, not to mention in the social media, it is constantly keeping readers and followers abreast of the latest developments. Moreover, in 2018 a political position paper and in 2020 an official brochure on the Rhine-Ruhr 2025 FISU World University Games were prepared. The frequent and transparent information about the further planning steps, will of course be key to the successful involvement of universities, students and other stakeholders in the future.

Alongside publications directed at students there has also been supra-regional and national reporting on the bid on TV, radio, and digital channels as well as in the print media. Leading German television stations such as ARD and WDR, press agencies such as dpa, SID and NRZ, renowned dailies such as Frankfurter Allgemeine Zeitung or Süddeutsche Zeitung, and news platforms like MSN, T-Online and Deutschlandfunk have all covered the Rhine-Ruhr region's bid to host the 2025 FISU World University Games.

STUDENT INVOLVEMENT

Students had the opportunity at two dedicated adh events to debate the Rhine-Ruhr 2025 bid. At the adh annual general meeting in Hamburg 2019 there was a seminar for students on the topic of sustainability at sports mega-events where the bid was explicitly discussed. Moreover, at the FORUM Studis on 24-26 May 2019 (an annual student convention that is intended as a platform for interaction) the bid was one of the topics to be discussed.

In 2019, Johannes Gutenberg-Universität Mainz launched a nationwide case study competition on the topic of 'Universiade 2025 in Germany'; groups of students from various universities in Germany took part. The jury was made up of high-ranking representatives of adh, BMI, the State Chancellery of the State of North Rhine-Westphalia, DOSB (the German Olympic Sports Confederation) and major event experts. The students were asked to analyse, identify and present the 'reason why' North Rhine-Westphalia and Germany should bid for and host the 2025 FISU World University Games in the Rhine-Ruhr region. As a result, many different and exciting approaches to the vision and strategic goals of the event were developed.

Noteworthy is that students as members of the Governing Board of the adh and on other adh bodies were officially able to bring their opinions to bear in the development and decision-making process that formulated and finalized the Rhine-Ruhr 2025 FISU World University Games bid. University sports institutes also had an opportunity to take part in the process through various members workshops that were open to their student and permanent representatives. At all events, the tenor amongst the students was that they fundamentally agreed with the bid. A key

THE BROAD SUPPORT FOR THE BID LAYS THE FOUNDATIONS FOR SUCCESSFULLY HOSTING THE FISU WORLD UNIVERSITY GAMES. THE ENTHUSIASM IN THE POPULATION, THE FEDERATIONS AND ACADEMIC INSTITUTIONS WILL FURTHER GROW AS 2025 APPROACHES, ENSURING THE EVENT INTO A UNIQUE EXPERIENCE AND SUCCESS FOR THE REGION AND BEYOND.

role was played, not only by the aura of international high-performance sports but also the massive potential the FISU World University Games have to enduringly strengthen the fields of scholarship, research, innovation and business. In order to optimally tap

this potential and create for universities and students alike, importance will be attached going forward to involving students in the further organizational processes for the Rhine-Ruhr 2025 FISU World University Games.

/ 03.2 LIMITATION OF ANY LAWS

For the organization of the Rhine-Ruhr 2025 FISU World University Games, the general laws, rules and regulations at EU, Federal, State and municipal levels apply. Based on many major international sporting events that have already been successfully organized in the past and without legal restrictions in the Federal Republic of Germany and the State of North Rhine-Westphalia, no laws, provisions or regulations are known that aim to limit, interfere with or even prevent the organization of the Rhine-Ruhr 2025 FISU World University Games.

The Federal Government, the State Government of North Rhine-Westphalia and the five host cities are committed to the smooth organization of the 2025 FISU World University Games. Coordination formats will be created in order to ensure cross-level cooperation in the preparation and implementation of the FISU World University Games in accordance with the guarantees provided by the State authorities. Currently existing restrictions due to the management of the Covid-19 pandemic are limited in time. It is assumed that they will not significantly affect the organization of the Rhine-Ruhr 2025 FISU World University Games.

/ 03.3 LEGAL STRUCTURE OF THE LOCAL ORGANIZING COMMITTEE

The Local Organizing Committee (LOC) for the Rhine-Ruhr 2025 FISU World University Games will be established as a non-profit limited liability company under German law (gGmbH) and is therefore an independent legal entity in its own right. With the adh as the only shareholder in the company, the legal structure of a gGmbH best fits the requirements as regards the necessary organizational structure of the LOC, and enables it to respond flexible to changes and the possible need for future adjustments of the structure.

LOCAL ORGANIZING COMMITTEE

The LOC will be headed by a managing director, the Chief Executive Officer (CEO). The CEO will be responsible for coordinating and guiding the Executive Management Team, which will also include experts in Financing, Marketing, Sports and Technology. The CEO will head all operating activities and will report regularly to the adh Shareholder Committee on the project's current status. The following committees and bodies will support the LOC in planning the Rhine-Ruhr 2025 FISU World University Games in specific fields such as financing, legal issues, political and business networking, and sustainability, and guarantee professional interaction between the stakeholders involved in the Games.

ADH SHAREHOLDER COMMITTEE

The adh Shareholder Committee will function to control and guide the work of the Executive Management Team. It will be composed of representatives of the German University Sports Federation as the LOC's sole shareholder.

GENERAL ADVISORY BOARD

The main task of the General Advisory Board – composed of experts – is to monitor the work of the Executive Management Team from the point of view of grant law, contract law, tax law, auditing, legacy, etc. and give advice to the Shareholder Committee enabling it to carry out its duties.

FUNDING & STRATEGIC ADVISORY BOARD

The Funding and Strategic Advisory Board will be composed of the three core stakeholders: adh (as the sole shareholder of the LOC), the Federal Government – represented by the Federal Ministry of the Interior, Building and Community – and the State Government – represented by the State Chancellery of North Rhine-Westphalia (both as main funding bodies). It will serve as a platform for regular exchange and consultation between the three main stakeholders to monitor issues related with grant laws and overarching strategic goals of the event itself.

HONORARY COMMITTEE

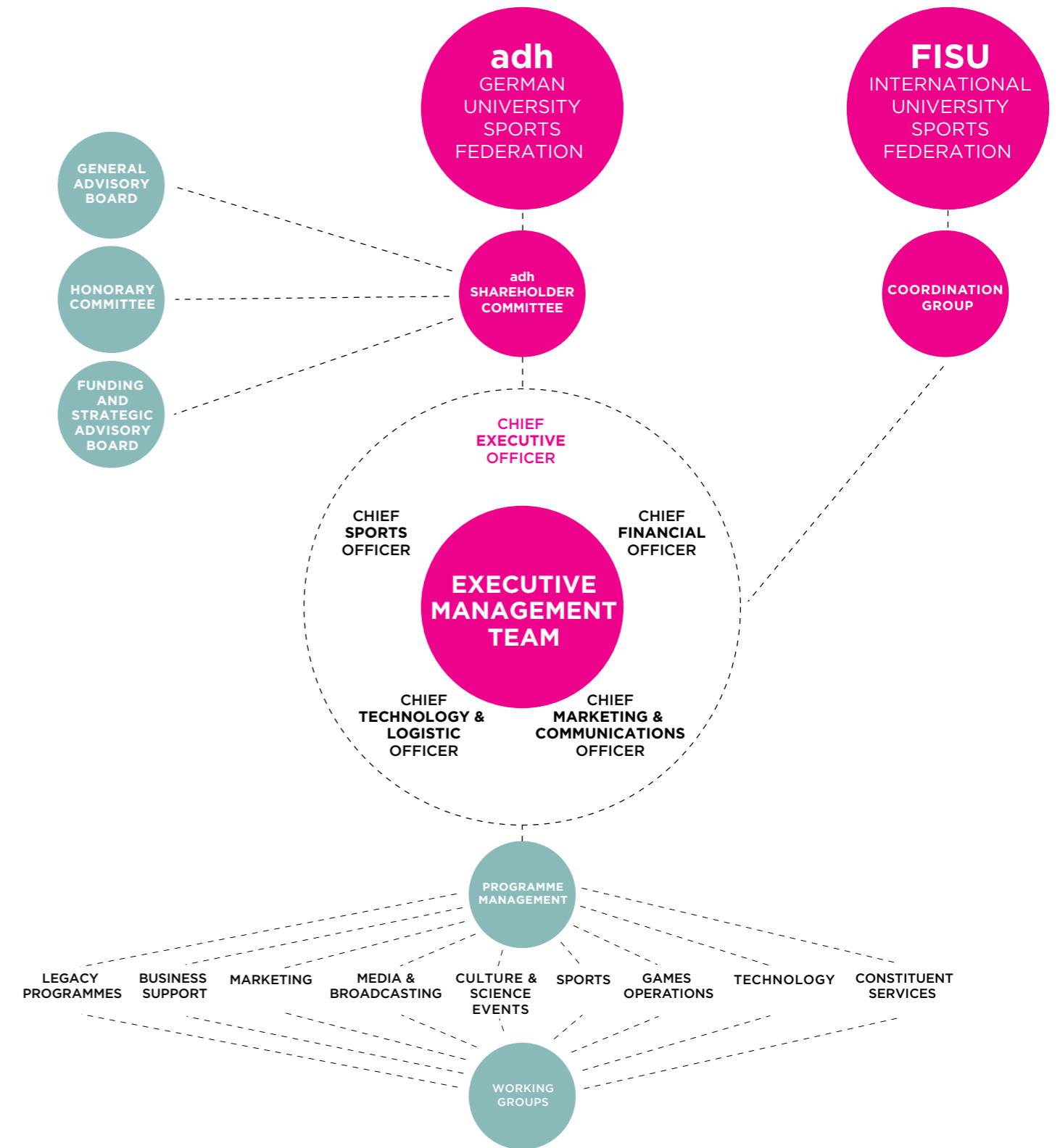
The Honorary Committee is an advisory body, staffed by high-ranking and influential representatives of bodies within politics, sport, science, business, university sport, etc. The members are involved in and informed about overarching issues for the Rhine-Ruhr 2025 FISU World University Games and will focus on establishing supporting networks in fields of special interest for the success of the event.

COORDINATION GROUP

The Coordination Group is a working group consisting of representatives from LOC and FISU. It aims to be a platform to discuss strategic and organizational issues at frequent intervals and to internally coordinate different topics crucial for the success of the event.

PROGRAMME MANAGEMENT

Given the complexity of the project and the large number of different tasks and activities within the LOC, programme management is a coordination unit that ensures the results-oriented cooperation of the various departments; it sets and monitors deadlines, defines tasks and assists the Executive Management Team on strategic matters.



RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES LOC STRUCTURE

/ 04 IMMIGRATION AND CUSTOMS PROCEDURES



THE FEDERAL REPUBLIC OF GERMANY
GUARANTEES ALL THE NATIONS TAKING
PART SWIFT AND STRAIGHTFORWARD
VISA AND CUSTOMS PROCESSING
ENSURING THEIR SMOOTH ARRIVAL
AT THE RHINE-RUHR 2025 FISU WORLD
UNIVERSITY GAMES.

/ 04.1 IMMIGRATION PROCEDURES TO OBTAIN AN ENTRY VISA

Since 5 April 2010, the Regulation (EC) No. 810/2009 of the European Parliament and of the Council of 13 July 2009 establishes a Community Code on Visas (Visa Code) that functions in all Schengen member states as the direct valid basis in European law for issuing visas for transiting through the Schengen Area or for short stays in the Schengen Area of a maximum of 90 days during a period of 180 days (Schengen Visa).

The Visa Code lays out the normative conditions for issuing visas that the consulate must assess in each individual case to ensure compliance. What is key is the legal situation on the date when the decision on issuing a visa is taken.

The consulate verifies that each individual visa applicant meets the following visa issuance conditions:

- > Plausibility of the purpose of travel to Germany
- > Evidence of sufficient means of subsistence and to cover return travel to the country of origin
- > Intention of the visa holder to depart from the Schengen Area before the visa expires
- > Documentary proof of travel medical insurance valid for the entire Schengen Area and for the entire duration of the trip providing minimum coverage of 30,000 Euros

On principle, each participant must submit a visa application to the competent consulate. However, visa processes for athletes and officials can be simplified by agreeing special or collective appointments in consultation with the local visa office which can also assess whether the entire group can submit the visa applications at once.

/ 04.2 FREE ENTRY VISAS FOR ACCREDITED PERSONS

In her letter of guarantee of 17 February 2021 State Secretary at the German Federal Foreign Office Mrs. Leendertse guaranteed that visas would be issued free of charge for entry into Germany for all accredited persons who also meet the visa issuance conditions.

Details on the proof of accreditation will be assessed at a later point taking into account the number of estimated participants and the accreditation process, which is to be defined.

/ 04.3 VACCINATION REQUIREMENTS

Today, there are no general vaccination requirements in place for entering Germany. In light of the COVID-19 pandemic, temporary travel restrictions based on government health risk assessments are currently in place in certain instances and relating to specific countries. Currently existing restrictions are limited in time. It is assumed that they will not significantly affect the organization of the Rhine-Ruhr 2025 FISU World University Games.

/ 04.4 CUSTOMS FORMALITIES

Within the area covered by the Customs Union, the EU possesses sole legislative competence. The Federal Republic of Germany is therefore tied to the conditions of EU law as regards the customs formalities applicable to the import and export of goods into / out of Germany.

Within the legal framework of EU legislation, the German Customs Administration will ease all adequate customs formalities for goods being brought into the country for the 2025 FISU World University Games and then taken out again. If and to the extent that the legal conditions are met, these goods will be allowed into the country without import duties applying.

The following goods that are typically brought into the country for a sports event can be temporarily admitted without incurring import duties:

- > Personal effects, i.e., goods that are customarily part of travel luggage as per art. 219 of the Commission Delegated Regulation (EU) 2015 / 2446 of 28 July 2015 (CDR-DA)
- > Goods for sports purposes (art. 219 CDR-DA)
- > Means of transport (art. 212 CDR-DA)

Personal effects, goods for sports purposes and means of transport can be registered for temporary admission and re-export in the form of a concluding

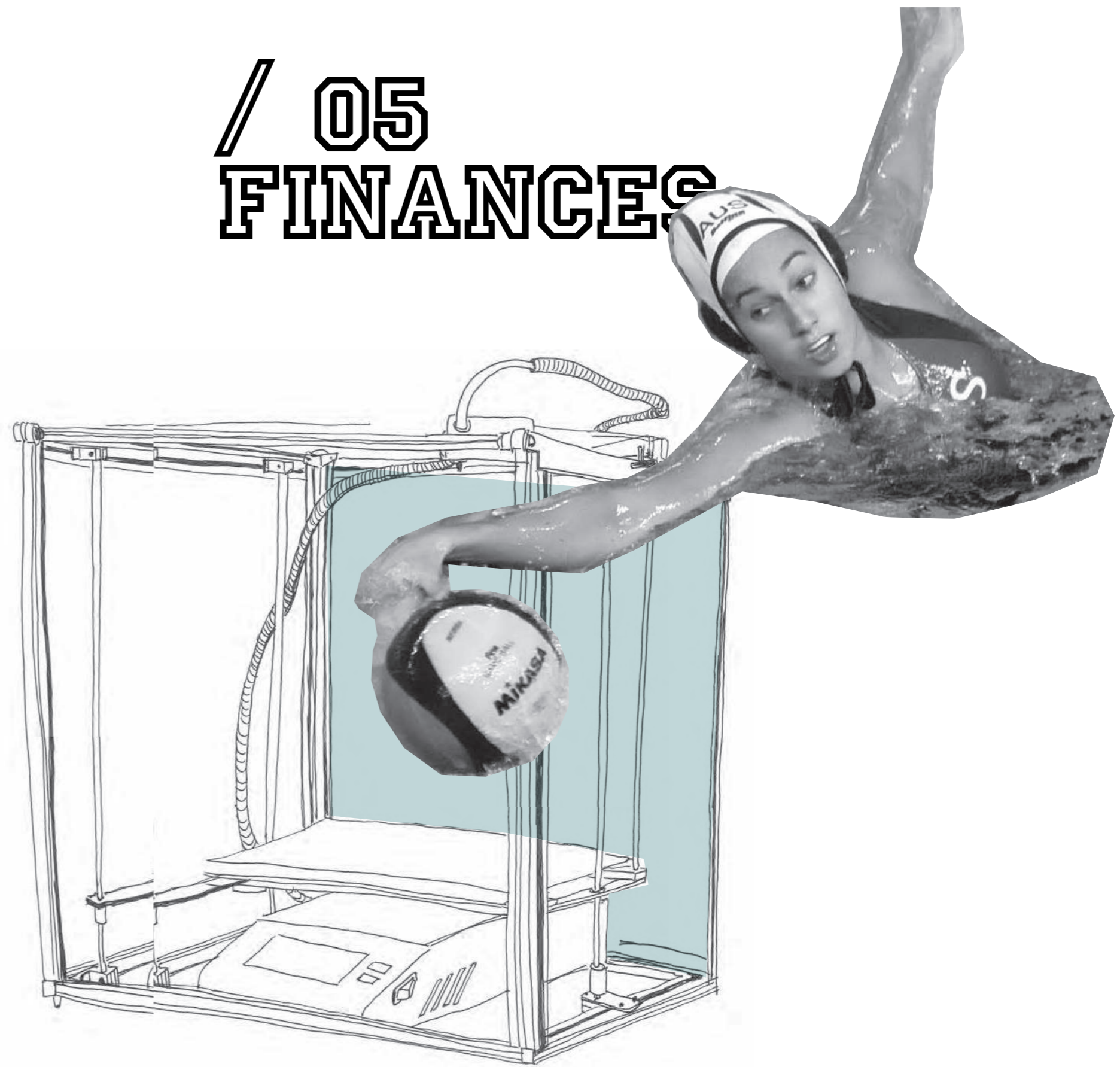
customs declaration (art. 141 together with art. 139 CDR-DA). In other words, no formal customs declaration is then required to bring these goods into the country and take them out again.

Goods as photographic and audio-visual equipment, medical appliances, computer equipment, etc. can also be released by the customs authorities for temporary admission (art. 226 CDR-DA).

Portable professional equipment (like notebooks, photo equipment, etc.) can be declared using Form O278 for temporary admission (art. 136 para. 1 item l CDR-DA). The same applies to equipment for making and broadcasting radio or TV programming as well as for vehicles equipped for this and their equipment (art. 136 para. 1 item k CDR-DA).

Professional equipment that cannot be declared orally shall be registered in advance in writing for temporary release. It is recommended that the goods be declared with a Carnet ATA for release for temporary admission. A Carnet ATA is issued by the respective Chamber of Commerce in the third country. Using this Carnet ATA, all import and export formalities can be handled for the third-party country and the EU. The advantage is that only one customs document is required for all the import and export procedures.

/ 05 FINANCES



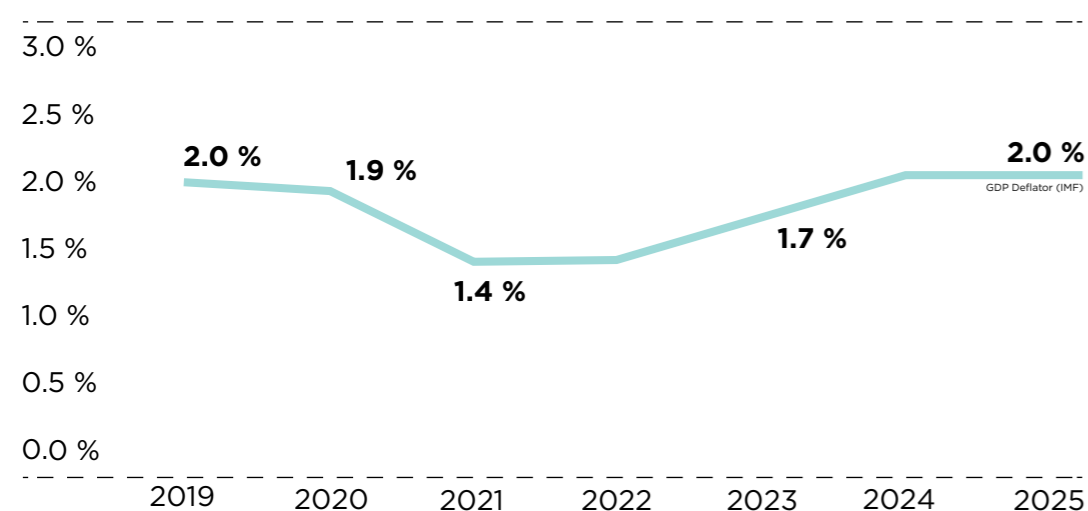
/ 05.1 ORGANIZATIONAL BUDGET

The balanced overall budget for the Rhine-Ruhr 2025 FISU World University Games comes to EUR 157.5 million and includes not only cost items calculated bottom-up but also a contingency fund of EUR 15.3 million for unforeseeable items.

Like Germany as a whole, the Rhine-Ruhr Region benefits from a long-standing track record in hosting sports mega-events. The resulting extensive experience and skills lay the foundations for the efficient and effective organization and realization of the Rhine-Ruhr 2025 FISU World University Games. Not only does the region possess very experienced personnel that will successfully bring its abilities to bear planning and organizing the event, the sports venues and other non-competition venues are all intimately familiar with conducting major sports events. Moreover, the close interfacing and outstanding collaboration between the LOC, the public authorities, and the private sector will allow synergies to be tapped which will enable even more professional and efficient efforts.

INFLATION IN GERMANY

As regards inflation, the Rhine-Ruhr 2025 FISU World University Games relies on the official International Monetary Fund (IMF) data and forecasts. The data for the years 2019 - 2025 are shown in the chart below.



The total expenses of EUR 157.5 million will be covered by a combination of revenues generated by the FISU World University Games, as well as broad public-sector support. Charging a participation fee will give rise to about EUR 8.4 million, and additional revenues of EUR 11 million are forecast from other marketing activities, such as ticketing, sponsoring, merchandising and official suppliers. The strong support from the public sector guarantees coverage for the remaining costs. In this way, the Federal Government, the Government of the State of North Rhine-Westphalia, and the local authorities will make available financing of totalling EUR 138 million, both in the form of direct financial grants and also by providing value-in-kind services in the form of personnel secondments, operations and reduced rentals, event venues, or the inclusion of municipal and regional organizations and authorities.

The table on page 56 / 57 presents the details of the line items in the budget as well as the respective revenue / cost per category.

A SOUND BUDGET PLAN HAS BEEN COMPILED FOR THE 2025 FISU WORLD UNIVERSITY GAMES. WITH ITS EMPHASIS ON SUSTAINABILITY AND THE USE OF EXISTING INFRASTRUCTURE, THE CONCEPT IMPACTS FAVOURABLY ON THE COSTS OF THE EVENT.

FINANCING FOR THE EVENT WILL BE COVERED BY A COMBINATION OF LOC REVENUES, PUBLIC-SECTOR FUNDING AND CONTRIBUTIONS IN KIND.

**75 €
PER DAY**

/ 05.2 PARTICIPATION FEE

The Rhine-Ruhr 2025 FISU World University Games participation fee per athlete and participating official will be: **EUR 75 per person, per day.**

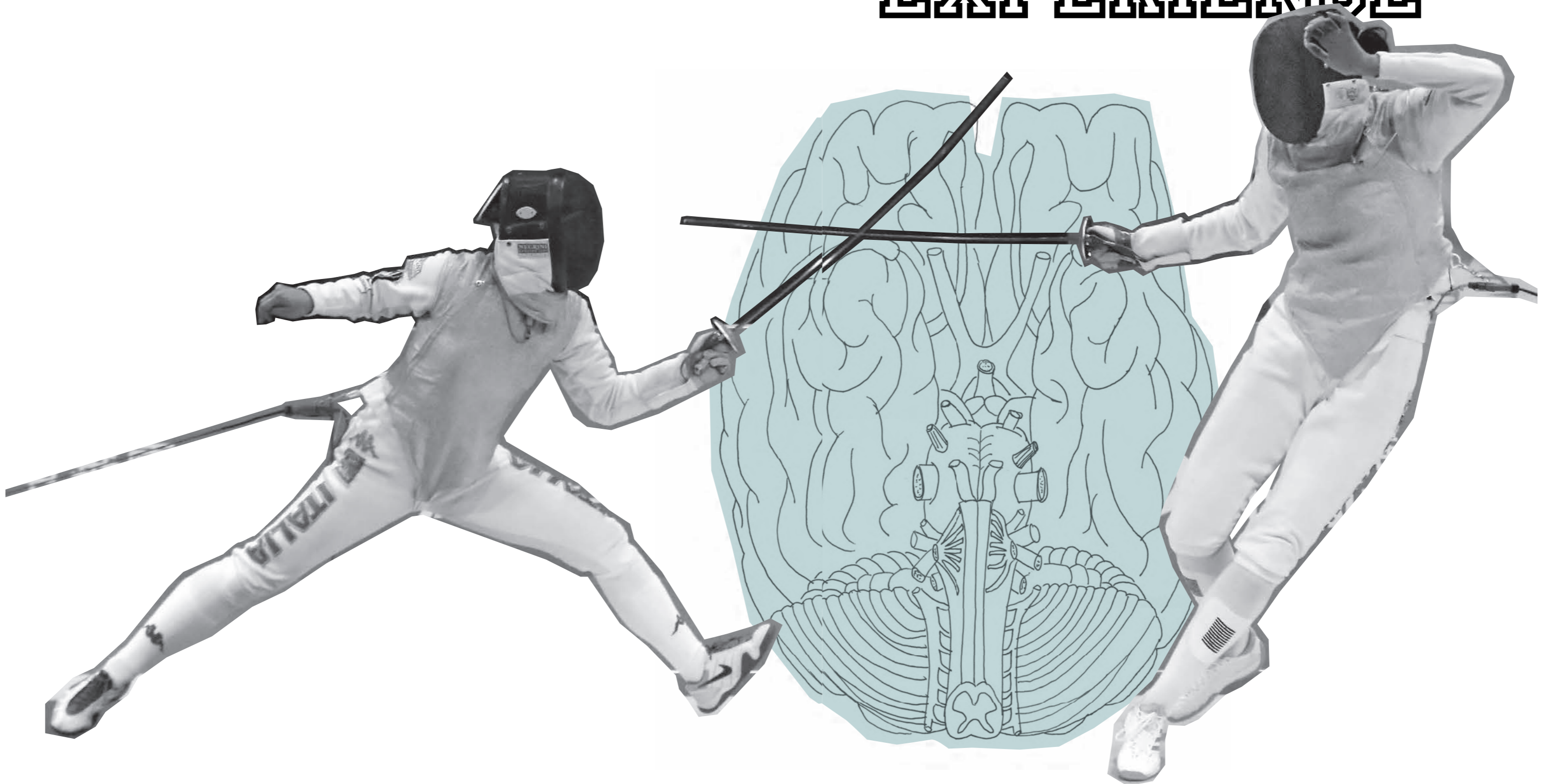
ORGANIZATIONAL BUDGET > INCOME

INCOME	EUR [2021]	%
National Government		
Regional Government	138,075,000	88 %
Local Government		
Participation Fee	8,400,000	5 %
Local Sponsorship		
Official Suppliers	5,500,000	3 %
Ticketing	2,500,000	2 %
Licensing	1,000,000	<1 %
Disposal of Assets	1,000,000	<1 %
Others (Hospitality, Crowd Funding, etc.)	1,000,000	<1 %
TOTAL INCOME	157,475,000	

ORGANIZATIONAL BUDGET > EXPENDITURE

EXPENDITURE	CATEGORY	EUR [2021]	%
Organizing Rights Fee		20,000,000	13 %
World University Games Budget (Operational)	Accommodation	5,277,000	3 %
	Accreditation	467,000	<1 %
	Administration and Office Management	4,350,000	3 %
	Arrival and Departure	135,000	<1 %
	Athletes' Accommodation Management	1,350,000	1 %
	Brand, Identity and Image	3,759,000	2 %
	Brand Protection	105,000	<1 %
	Broadcasting	4,881,000	3 %
	Ceremonies	3,000,000	2 %
	Communication	2,600,000	2 %
	Cultural Activities	950,000	1 %
	Delegation Services	370,000	<1 %
	Doping Control	625,000	<1 %
	Education	500,000	<1 %
	Event Services	200,000	<1 %
	Finance	465,000	<1 %
	FISU Relations	325,000	<1 %
	Food and Beverage	7,359,000	5 %
	Governmental Relations	200,000	<1 %
	Knowledge Management	320,000	<1 %
	Language Services	500,000	<1 %
	Legal	incl. in Admin. and Office Management	
	Legacy and Sustainability	2,250,000	1 %
	Licensing	95,000	<1 %
	Marketing	900,000	<1 %
	Media Services	1,600,000	1 %
	Medical Services	800,000	<1 %
	Planning and C4	1,925,000	1 %
	Protocol	770,000	<1 %
	Publications	355,000	<1 %
	Risk Management	1,670,000	1 %
	Security	3,276,000	2 %
	Sport	6,320,000	4 %
	Technology	9,900,000	6 %
	Ticketing	500,000	<1 %
	Transportation	8,810,000	6 %
	Venues and Infrastructure	17,768,000	11 %
	Venue Management	2,250,000	1 %
	Workforce	25,266,000	16 %
	Contingency	15,282,000	1 %
Non-World University Games Budget	Venue Construction	-	
	Venue Renovation	-	
TOTAL EXPENDITURE		157,475,000	

/ 06 SPORTS ORGA- NIZATION AND EXPERIENCE



GERMANY AND THE RHINE-RUHR REGION HAVE IMMENSE EXPERIENCE IN HOSTING INTERNATIONAL SPORTS MEGA-EVENTS, AND THE RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES WILL MOST CERTAINLY BENEFIT FROM THIS HERITAGE.

/ 06.1 PROPOSED OPTIONAL SPORTS

When selecting optional sports for the Rhine-Ruhr 2025 FISU World University Games more than 15 potential sports were identified. Together with the respective German sports federations and political representatives of the Rhine-Ruhr region these disciplines were discussed and evaluated in terms of their suitability for the 2025 FISU World University Games. The process resulted in the selection of three optional sports, 3x3 Basketball, Beach Volleyball and Rowing. This choice, like the region's bid for the 2025 FISU World University Games itself, is fully supported by the respective federations.

It is planned to further evaluate the inclusion of an additional Paralympic sport in the sports programme of the Rhine-Ruhr 2025 FISU World University Games. Therefore, the adh is in close contact with the National Paralympic Committee. When selecting the additional Paralympic sport, possible consequences for the developed competition schedule, the sports venues concept and the budget will be thoroughly examined in order to ensure a smooth integration into the ongoing planning.

> 3X3 BASKETBALL

3x3 Basketball arose by combining basketball and streetball and is an especially, fast-paced, dynamic and also fair sport that is very popular with both players and spectators – just right to make many a memorable moment. What is more, 3x3 Basketball is a fast-growing game that was already very well received at the last FISU World University Games and as of Tokyo will also be part of the Olympic Games programme.

The 3x3 Basketball competition is foreseen to take place on the grounds of the Arena-Park Düsseldorf. There is plenty of outdoor space for temporarily erecting the courts as well as the warm-up facilities.

ALONGSIDE THE 15 TRADITIONAL SPORTS DISCIPLINES, GIVEN THEIR LOCAL POPULARITY AND THE GREAT SUPPORT FACILITIES, 3X3 BASKETBALL, BEACH VOLLEYBALL AND ROWING COMPETITIONS HAVE BEEN SELECTED AS OPTIONAL SPORTS.

> BEACH VOLLEYBALL

Beach Volleyball is one of the most attractive sports disciplines from the viewpoint of spectators and fans. The discipline stands out for a combination of high-performance sports, entertainment and joie de vivre that at all sports mega-events pulls the crowds and thus contributes to the unique atmosphere in the host city.

In the event of the 2025 FISU World University Games being hosted in the Rhine-Ruhr region, the Beach Volleyball competition will presumably be held in Düsseldorf's Old Town, the heart of the city. The central location downtown in the immediate vicinity of the riverbank will serve to foster an unforgettable event and is likely to whip up enthusiasm for the 2025 FISU World University Games among spectators and passers-by alike. The annual Beach Tour, the peak national tournament in the discipline, visited Düsseldorf and the city therefore possesses real expertise in hosting Beach Volleyball tournaments, something the Rhine-Ruhr 2025 FISU World University Games will benefit from.

> ROWING

Rowing is one of the traditional sports disciplines and has been included in the Olympic Games since 1900; it can also look back on a great, successful history in Germany. In addition to this marvellous tradition, in particular the diversity it offers and the chances of witnessing exciting finishes up close, make it a very special sport that is thrilling for all age groups.

The Rowing competition will be on the regatta course at Sportpark Duisburg, one of the world's most famous courses and one athletes and federation from all over the world love to use for training purposes and competitions. Since its inauguration in 1935 it has regularly hosted national and international events, such as the European and World Championships in Rowing and Canoeing. The 2013 ICF Canoe Sprint World Championships and the 2020 Rowing U23 European Championships both took place in Duisburg. Together the in-depth knowledge of hosting top-class competitions and the high spectator capacity guarantee a unique atmosphere for the spectators and everyone involved.

/ 06.2 SPORTS PROGRAMME

The Rhine-Ruhr 2025 FISU World University Games will take place over a period of 12 days and will start with the opening ceremony on Wednesday 16 July. This will make arrivals / departures very easy for participants and coaches as well as for everyone else involved - and the spectators, too. The closing ceremony will be the final event on the second Sunday of the period.

The main emphasis of the 12-day event will be on the two event weekends as they appeal most to spectators and thus have the greatest potential for showcasing the FISU World University Games. When planning the sports programme, high traffic volumes were factored into considerations by bundling many competitions in a single weekend and having the situation then evaluated by experienced transportation planners. The outcome of the analysis was that there are sufficient capacities to handle this weekend traffic flow.

COMPETITION SCHEDULE

	DAY -1	DAY 0	DAY 1	DAY 2	DAY 3	DAY 4	DAY 5	DAY 6	DAY 7	DAY 8	DAY 9	DAY 10	DAY 11	TOTAL	TOTAL
	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT	SUN	COMP.	MEDAL
	15/07	16/07	17/07	18/07	19/07	20/07	21/07	22/07	23/07	24/07	25/07	26/07	27/07	DAYS	EVENTS
CEREMONIES	OC													CC	
ARCHERY								Q	Q	Q	F	F		5	10
ATHLETICS							F	F	F	F	F	F		6	50
BADMINTON			Q	Q	F	F			Q	Q	F	F		8	6
BASKETBALL		Q	Q	Q	Q	Q	Q	Q	F	F				9	2
DIVING				Q	Q	F	F	F	F	F				7	13
FENCING			F	F	F	F	F	F						6	12
GYMNASTICS, ARTISTIC		Q	F	F	F	F								5	14
GYMNASTICS, RHYTHMIC									Q	F	F			3	8
JUDO			F	F	F	F								4	18
SWIMMING			F	F	F	F	F	F	F					7	42
TABLE TENNIS			Q	Q	Q	Q	F	F	F	F				8	7
TAEKWONDO			F	F	F	F	F	F	F					7	23
TENNIS				Q	Q	Q	Q	Q	Q	Q	F	F		9	7
VOLLEYBALL				Q	Q	Q	Q	Q	Q	Q	F	F		9	2
WATER POLO	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	F	F	13	2
3X3 BASKETBALL			Q	Q	F	F								4	2
BEACH VOLLEYBALL								Q	Q	Q	F	F		5	2
ROWING				Q	F	F								3	13

/ 06.3 HOSTING EXPERIENCE

Like Germany as a whole, the Rhine-Ruhr Region is not only a well-established and renowned location for major events including sports, but is renowned as being sports crazy - with countless athletes and clubs at all the different levels of competition. Again like the country, the region has in recent decades hosted a broad selection of events of all shapes and sizes.

The experiences gained mean that regional know-how and the processes involved are being constantly optimized. Realization and organization of the Rhine-Ruhr 2025 FISU World University Games will definitely benefit from this.

SPORTS EXPERIENCE IN THE REGION 2015 - 2019

DATE	SPORT	COMPETITION	LEVEL	LOCATION	VENUE
21 - 23 February 2020	Judo	Judo Grand Slam	Worldwide	Düsseldorf	ISS Dome
07 - 15 September 2019	Baseball	Baseball European Championships	Pan-European	Bonn Solingen	Baseballstadion Rheinaue Baseballpark Weyersberg
20 - 23 June 2019	16 Disciplines	Ruhr Games	Worldwide	Duisburg	Landschaftspark Duisburg-Nord
17 - 22 June 2019	Fencing	European Fencing Championships	Pan-European	Düsseldorf	Messe Düsseldorf
10 - 27 January 2019	Handball	IHF Men's World Championships	Worldwide	Cologne	LANXESS Arena
29 June - 02 July 2017	Cycling	Tour de France - Grand Départ	Worldwide	Düsseldorf	Düsseldorf
24 - 25 June 2017	Triathlon	ETU European Championships	Pan-European	Düsseldorf	Düsseldorf
29 May - 05 June 2017	Table Tennis	Liebherr World Championships	Worldwide	Düsseldorf	Messe Düsseldorf
05 - 21 May 2017	Ice Hockey	Ice Hockey World Championship	Worldwide	Cologne	LANXESS Arena
11 - 23 August 2015	Equestrian	FEI European Championship	Pan-European	Aachen	Hauptstadion Aachen Deutsche Bank Stadion

SPORTS EXPERIENCE IN GERMANY 2009 - 2019

DATE	SPORT	COMPETITION	LEVEL	LOCATION	VENUE
04 - 13 October 2019	Gymnastics	Gymnastics World Championships	Worldwide	Stuttgart	Hanns Martin Schleyer Halle
28 June - 07 July 2019	Beach Volleyball	FIVB Beach Volleyball World Championships	Worldwide	Hamburg	Am Rothenbaum
10 - 27 January 2019	Handball	IHF Men's World Championship	Worldwide	Berlin Hamburg Cologne Munich	Mercedes-Benz Arena Barclaycard Arena LANXESS Arena Olympiahalle Munich
06 - 12 August 2018	Athletics	European Championships	Pan-European	Berlin	Olympiastadion Berlin
01 - 17 December 2017	Handball	Women's World Championships	Worldwide	Leipzig Hamburg Magdeburg Bietigheim Oldenburg Trier	Arena Leipzig Barclaycard Arena GETEC Arena EgeTrans Arena EWE Arena Arena Trier
18 - 22 October 2017	Cycling	UEC European Track Cycling Championships	Pan-European	Berlin	Velodrom Berlin
19 - 26 July 2017	Fencing	World Fencing Championships	Worldwide	Leipzig	Arena Leipzig
28 June - 05 July 2015	Modern Pentathlon	UIPM Senior World Championships	Worldwide	Berlin	Olympiapark Berlin
05 - 09 November 2014	Karate	World Karate Championships	Worldwide	Bremen	ÖVB Arena
15 - 23 August 2009	Athletics	IAAF World Championships	Worldwide	Berlin	Olympiastadion Berlin

OTHER SPORTS EXPERIENCE HIGHLIGHTS IN GERMANY

DATE	SPORT	COMPETITION	LEVEL	LOCATION	VENUE
09 June - 09 July 2006	Football	FIFA World Cup	Worldwide	Nationwide	12 different Stadiums
22 - 30 August 1989	Athletics / Basketball / Fencing / Rowing	1989 Summer Universiade	Worldwide	Duisburg	Sportpark Duisburg
26 August - 11 September 1972	Olympic disciplines	Olympic Games	Worldwide	Munich	Olympiapark Munich / etc.

/ 06.4 SPORTS ORGANIZATION PERSONNEL AND TECHNICAL OFFICIALS

RECRUITING PERSONNEL

The LOC will be able to recruit sufficient personnel to organize the 2025 FISU World University Games. The array of options and supporters in the German sports world and at German universities will facilitate the recruiting process. Moreover, the LOC can rely on experienced staff from the many events already organized here.

In its recruiting drive, the LOC will be supported by members of adh, which is superbly networked with German universities, of which more than 200 are adh members. In the past, the paid and volunteer staff structures in the federation and in the university sports facilities have proved to be a great pool for recruiting personnel. All in all, the 200 member universities have a total of 2.5 million students and 500,000 employees.

In addition to the adh structures, the labour market serving the sports federations, specifically that of the German Olympic Sports Confederation and its member federations can be used to find personnel for the FISU World University Games LOC.

INCLUSION OF STUDENTS

The adh has a long tradition of including students in the organization of national and international sports events. This was last the case at the international level for the FISU World University Championships in Beach Volleyball in 2018 in Munich, and the plan is for it to play a major role in the organization of the Rhine-Ruhr 2025 FISU World University Games.





/ 06.5 SPORTS EQUIPMENT

The Local Organizing Committee aspires to host top-class 2025 FISU World University Games in the Rhine-Ruhr region. This of course will include the guaranteed provision of high-grade sports equipment and infrastructure that will meet both the international and the FISU specific standards.

/ 06.6 TEST EVENTS

The adh and the LOC can draw on a series of events in the host region that can be used in the run-up to the Rhine-Ruhr 2025 FISU World University Games as test events. Since the Games Concept centres almost exclusively on renowned event locations, the test events will focus on simulating processes and workflow as well as structures and responsibilities, and less on dummy runs for the sports disciplines that will then take place in the respective venue. For reasons of economic viability and sustainability it will for example not be possible to erect a temporary competition pool at Messe Düsseldorf or host a volleyball tournament in the Merkur Spiel-Arena in 2024. However, it will be possible to test and optimize FISU World University Games specific processes and workflow in the framework of regular operations at the locations in connection with competitions in the selected sports discipline at other locations in the region. The idea is to already start including the expertise of the venue managers in the early planning for the 2025 event and to include not just the spaces, but also their personnel and expertise in the preparation and realization of the overall event. By transferring part responsibility for managing the venue during the FISU World University Games to them, they will themselves have a pronounced interest in testing the event processes in advance.

In addition, the adh will advocate hosting university sports events in the region and using them as test events. Together with the hosting member universities, the adh organizes over 40 national university championships each year. For 2023 and 2024, by way

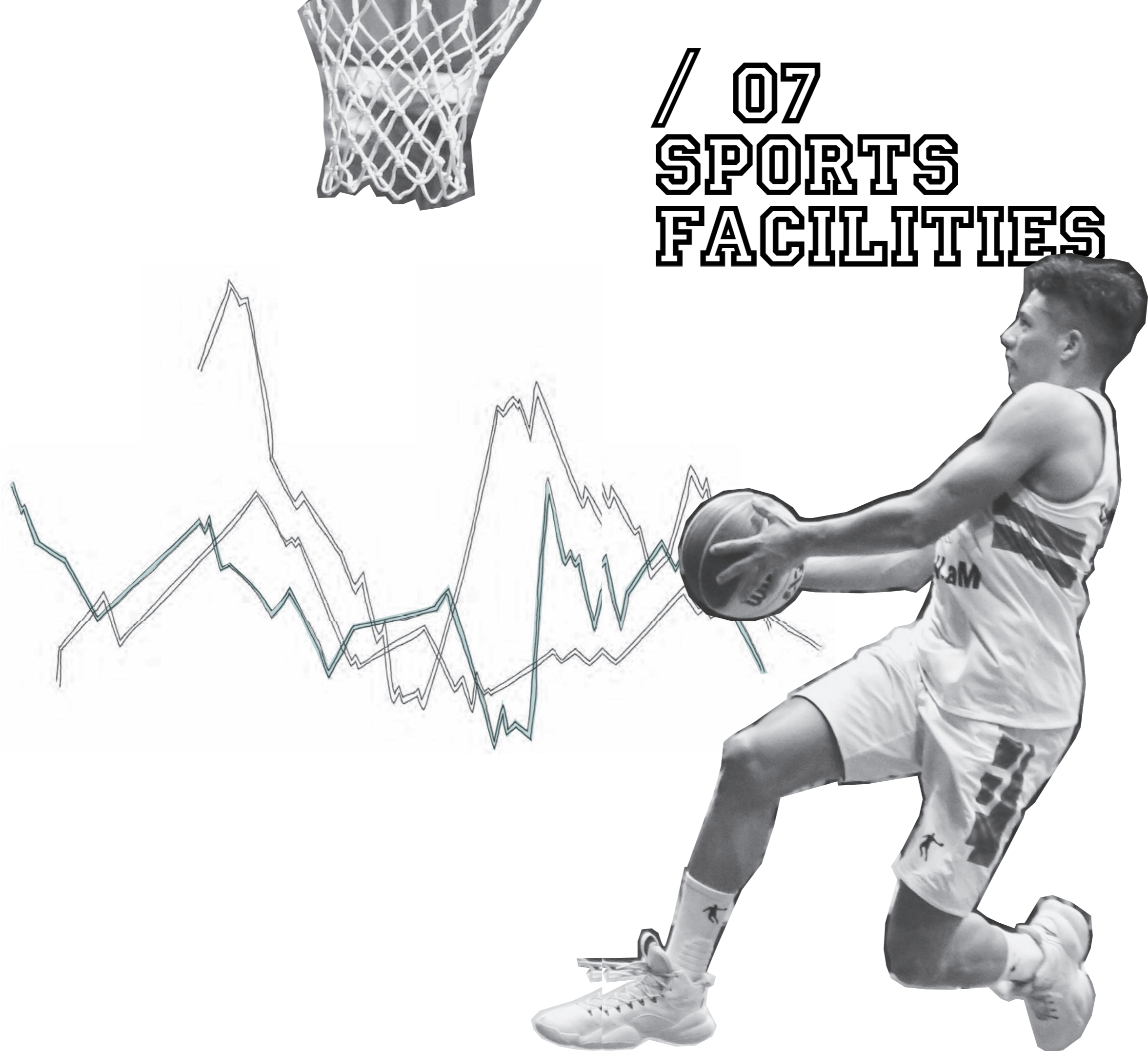
of preparation for the FISU World University Games, these inter-university competitions could primarily take place in the Rhine-Ruhr region in order to test the various local processes and structures.

Another option is to combine a large part of the national university championships in 2024 to create a multi-sports event that takes place at one time in the Rhine-Ruhr region.

Alongside the national university championships, the LOC will in close consultation with the national sports federations representing the disciplines included in the 2025 FISU World University Games, try to wherever possible and feasible hold the respective national championships in 2023 and 2024 in the Rhine-Ruhr region. This will boost the number of opportunities to test the respective infrastructures.

The large number of scheduled university and top sports events coupled with the long-standing experience of the venue managers provides plenty of opportunities to test things under event conditions and thus guarantees the LOC and the venues will be optimally prepared to host the Rhine-Ruhr 2025 FISU World University Games.

/ 07 SPORTS FACILITIES



NO LESS THAN 20 OF THE 21 SPORTS FACILITIES ALREADY EXIST OR WILL BE ERECTED TEMPORARILY WITHIN A RADIUS OF MAX. 25 KILOMETRES, THE RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES CONCEPT CENTRES AROUND A COMPACT, MODERN AND SUSTAINABLE SPORTS INFRASTRUCTURE.

/ 07.1 COMPETITION AND TRAINING VENUES

The concept hinges on 21 competition venues at three main clusters plus a few stand-alone venues, and relies exclusively on using existing and temporary facilities in places where there is in-depth experience of hosting sports events. The selection of competition venues and the respective location of each particular sports discipline was based on three key factors: Existing sports expertise, sustainable development, and a compact Games footprint despite their regional nature.

LONG-STANDING EXPERTISE

The Rhine-Ruhr region has garnered immense experience over the years in hosting national and international competitions and is home to numerous sports performance centres, sports hubs, and internationally successful sports clubs. Against this background, to the extent possible, venues have been chosen where the respective sports discipline(s) have long since had roots; prime examples are Table Tennis in Düsseldorf, Badminton in Mülheim an der Ruhr, and Water Polo in Duisburg. Alongside benefiting from knowledgeable spectators, the FISU World University Games will in particular also lock into the local expertise in the hosting of the respective events.

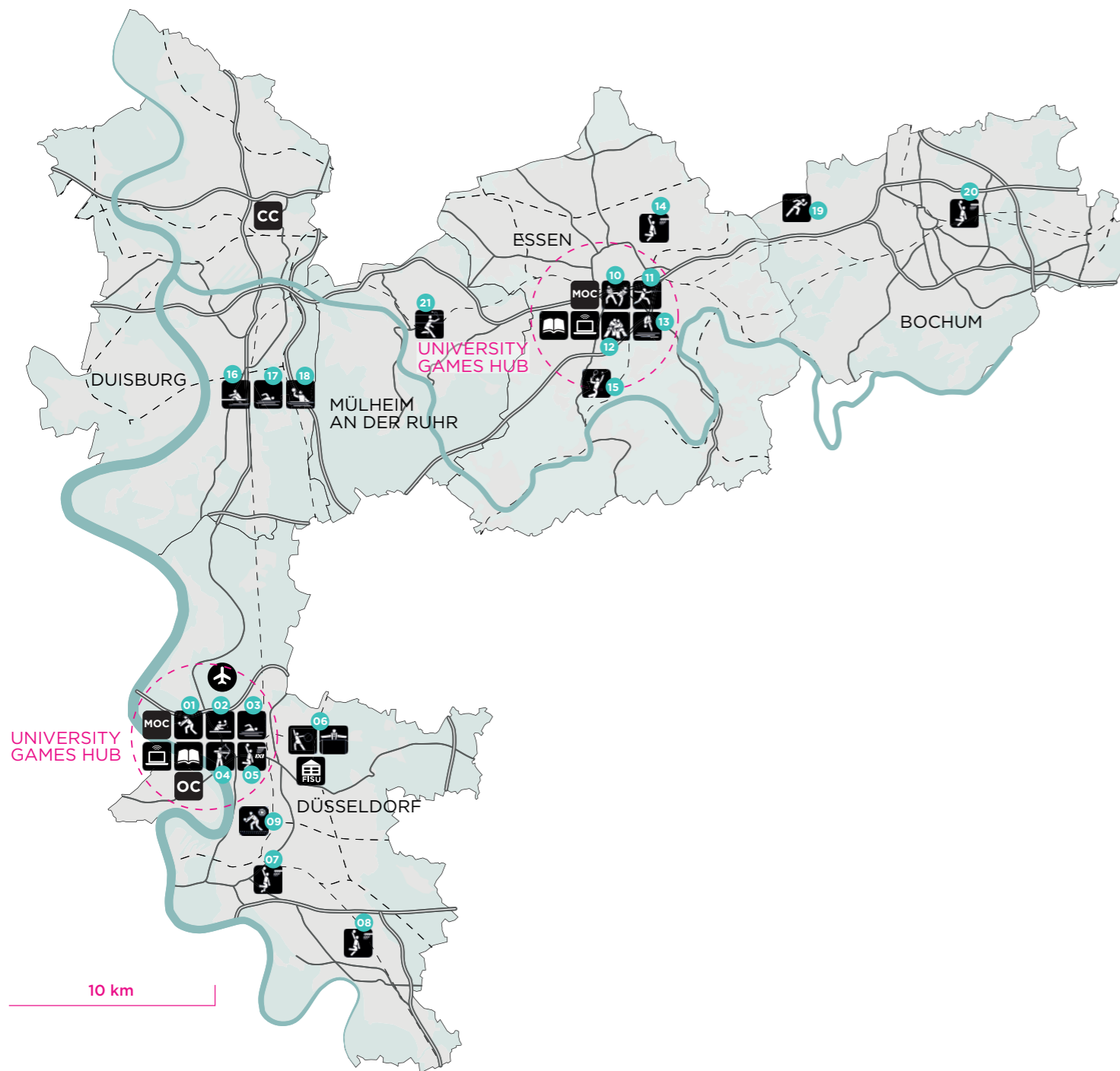
SUSTAINABLE DEVELOPMENT

The competition and non-competition venues concept can be completely located in existing infrastructure within the core Rhine-Ruhr region. In other words, investments in infrastructure solely for the purposes of hosting the FISU World University Games will not be necessary. However, for the purposes of the concept, sustainability is understood not just to mean avoiding unnecessary investments, but also developing the region from the viewpoint of sports and social policy. The inclusion of the core Rhine-Ruhr region in the framework of the FISU World University Games means the event's potential can be exploited on the regional stage and thus a myriad of players actively involved in the realization of the FISU World University Games, amongst them sports clubs, federations, universities, and businesses from all across the region.

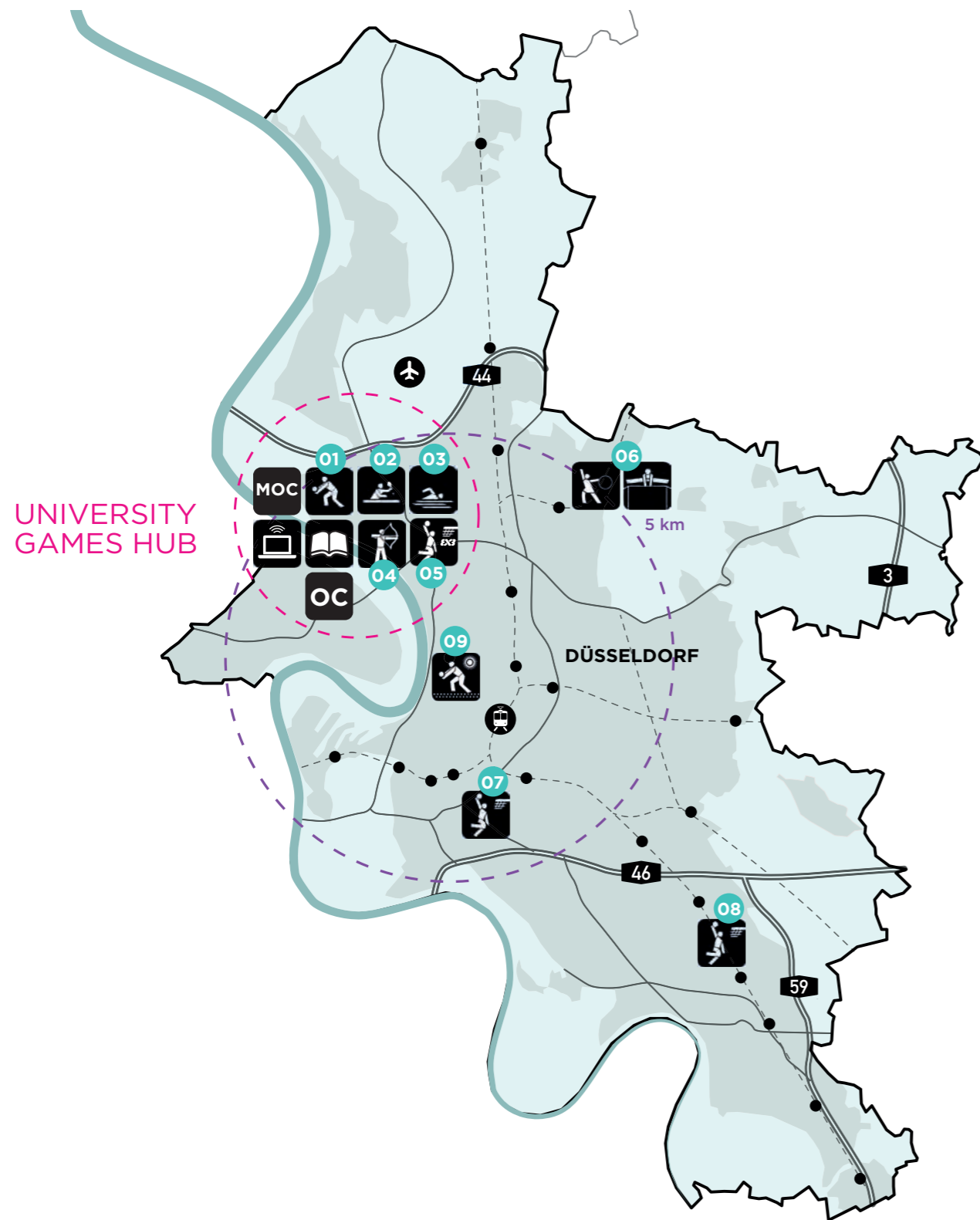
COMPACT FOOTPRINT

Despite the involvement of the entire region, all the competition venues are located within a radius of 25 kilometres and are interconnected by a dense network of major roads and railway lines. Travel times of a maximum 30 minutes between the main clusters ensure a compact event footprint. Athletes, officials and spectators alike benefit in particular from the bundling of competition and training venues, organizational hubs and the activities accompanying the FISU World University Games in the two University Games Hubs of Düsseldorf and Essen.

COMPETITION VENUES IN THE HOST REGION



NO.	SPORT	COMPETITION VENUE	SEATING CAPACITY	PARKING CAPACITY	TRAINING VENUE
DÜSSELDORF					
01	Volleyball	Merkur Spiel-Arena	11,000	21,000	Merkur Spiel-Arena
02	Table Tennis	Messe Düsseldorf - Hall 8a	2,000	21,000	Messe Düsseldorf - Hall 8a
03	Swimming	Messe Düsseldorf - Hall 8b	2,500	21,000	Rheinbad pool complex
04	Archery	Arena-Park - Archery Range	500	21,000	Arena-Park
05	3x3 Basketball	Arena-Park	800	21,000	Tbc (6 halls identified)
06	Artistic Gymnastics Rhythmic Gymnastics	ISS Dome	4,000	2,500	Tbc
07	Basketball	Mitsubishi Electric Halle	3,000	1,120	Tbc (6 halls identified)
08	Basketball	CASTELLO	3,200	950	Tbc (6 halls identified)
09	Beach Volleyball	Burgplatz Rathausplatz Mannesmannufer	1,000 285 500	Several car parks nearby	Tbc
ESSEN					
10	Taekwondo	Messe Essen - Hall 6	1,000	7,000	Messe Essen - Hall 6
11	Fencing	Messe Essen - Hall 7	1,000	7,000	Messe Essen - Hall 7
12	Judo	Grugahalle	3,000	7,000	Messe Essen - Hall 8
13	Diving	Grugabad	600	7,000	Grugabad
14	Basketball	Sportpark am Hallo	2,300	210	Tbc
15	Tennis	ETUF	2,500	170	ETUF / tbc
DUISBURG					
16	Rowing Swimming (Marathon)	Regatta course Duisburg	2,000 (+6,000)	5,000	Regatta course Duisburg
17	Water Polo	ASC Duisburg	800	5,000	Swimmstadium Duisburg
18	Water Polo	DSV 98	250	5,000	
BOCHUM					
19	Athletics	Lohrheidestadion	17,000	690 (2,290 nearby)	Werferplatz / warm-up venue
20	Basketball	Rundsporthalle	1,000	3,000	Tbc
MÜLHEIM AN DER RUHR					
21	Badminton	Westenergie Sporthalle	1,420 (2,000 finals)	400	Sporthalle Südstraße / von Bock Straße



DÜSSELDORF

In recent years, Düsseldorf as the capital of the State of North Rhine-Westphalia has emerged ever more prominently as a sports city. Top international sports events attract hundreds of thousands of spectators to the city each year. National and international top-flight and amateur sports events, matches in the superscript 1st and 2nd Bundesliga divisions, various 3rd-division games, sports federations and sports policymaking meetings and conventions all serve to stimulate the great enthusiasm for sports among the population – and not just for spectating, as many are

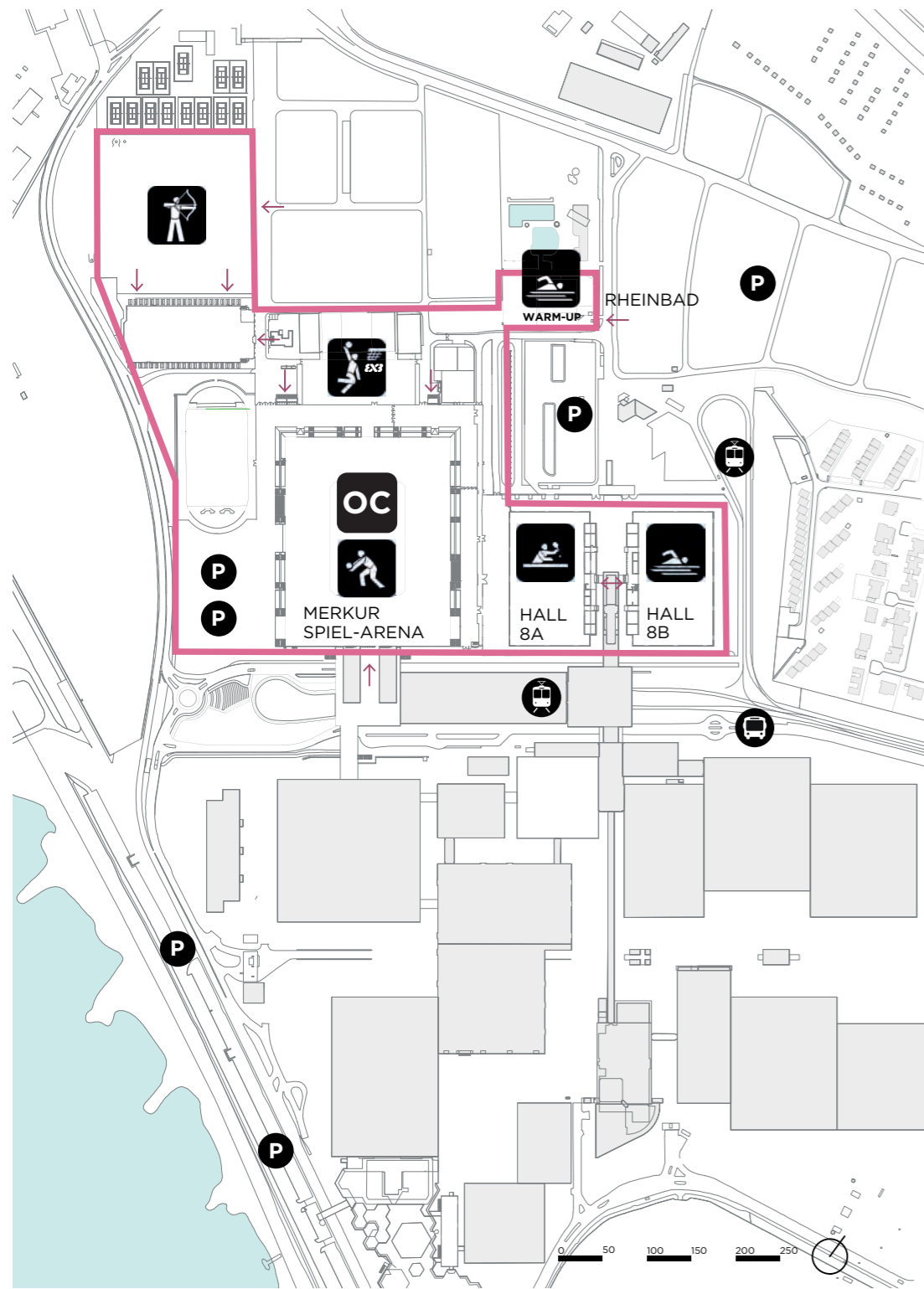
also active in sports. Düsseldorf is home to around 300,000 active sportspeople, of whom half are members of sports clubs, constituting an outstanding foundation for the Rhine-Ruhr 2025 FISU World University Games – which can therefore take place against a great backdrop of sports-mad spectators.

During the 2025 FISU World University Games, Düsseldorf will act as the competition venue for eight different sports and will thus be one of the main focal points of the Games.

COMPETITION VENUES IN DÜSSELDORF

NO.	SPORT	COMPETITION VENUE	CAPACITY	CONSTRUCTION STATUS
01	Volleyball	Merkur Spiel-Arena	11,000	Existing / temporary overlay
02	Table Tennis	Messe Düsseldorf - Hall 8a	2,000	Existing / temporary overlay
03	Swimming	Messe Düsseldorf - Hall 8b	2,500	Existing / temporary overlay
04	Archery	Arena-Park - Archery Range	500	Temporary
05	3x3 Basketball	Arena-Park (tbd)	800	Temporary
06	Artistic Gymnastics Rhythmic Gymnastics	ISS Dome	4,000	Existing
07	Basketball	Mitsubishi Electric Halle	3,000	Existing
08	Basketball	CASTELLO	3,200	Existing
09	Beach Volleyball	Burgplatz	1,000	Temporary
		Rathausplatz	285	Temporary
		Mannesmannufer	500	Temporary

> UNIVERSITY GAMES HUB / ARENA-PARK DÜSSELDORF



The Arena-Park Düsseldorf with the Merkur Spiel-Arena and the Messe Düsseldorf trade-fair complex is one of the two dedicated University Games Hubs that will serve not only to host competitions but also as the main bases for the programme of accompanying events, as the meeting point for athletes and officials alike, and as the transport and logistics hubs.

The combination of the different indoor and outdoor spaces of the Merkur Spiel-Arena, Messe Düsseldorf and the spaces surrounding the Arena will function as a superb platform for a variety of different events for spectators, officials and athletes. Arena-Park Düsseldorf will act not just as the outdoor area for the individual sports competitions but essentially forges a link between the various indoor facilities.

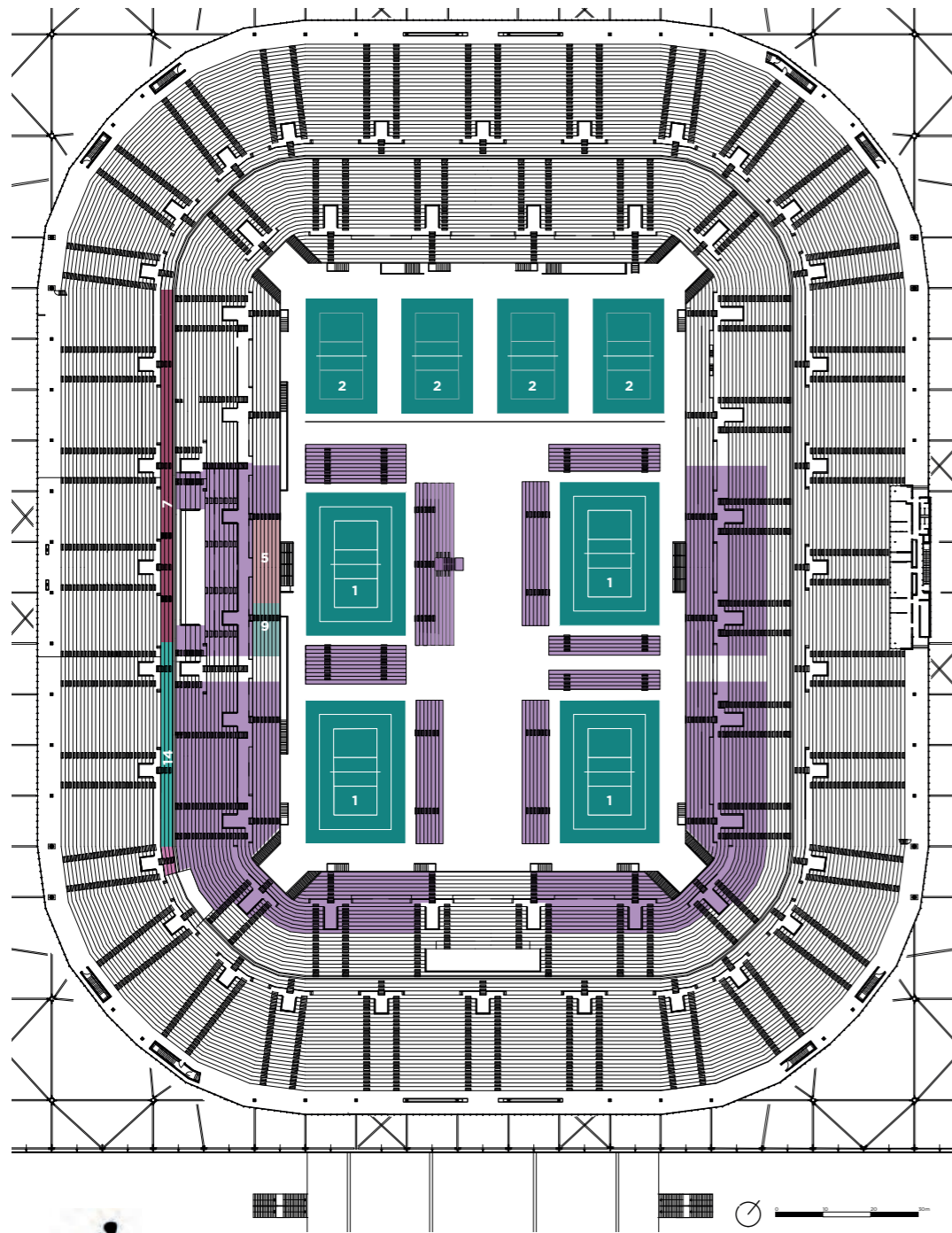


> MERKUR SPIEL-ARENA

The Merkur Spiel-Arena is an ultra-modern, multi-function arena with a closing roof and seating capacity for some 52,000 spectators. For the FISU World University Games, the arena will be used for the opening ceremony as well as for the entire volleyball tournament. Within the space of about 36 hours, the venue will morph from show-event platform into a high-performance sports venue. In the covered central arena, the space will be divided into four competition courts and four training courts. The lower flights of stadium seats will be supplemented with temporary stands in the in-field area to create seating for about 11,000 spectators for the duration of the volleyball tournament. The arrangement will also designate both a centre court aligned to the VIP zone and the main hospitality areas plus three additional courts.

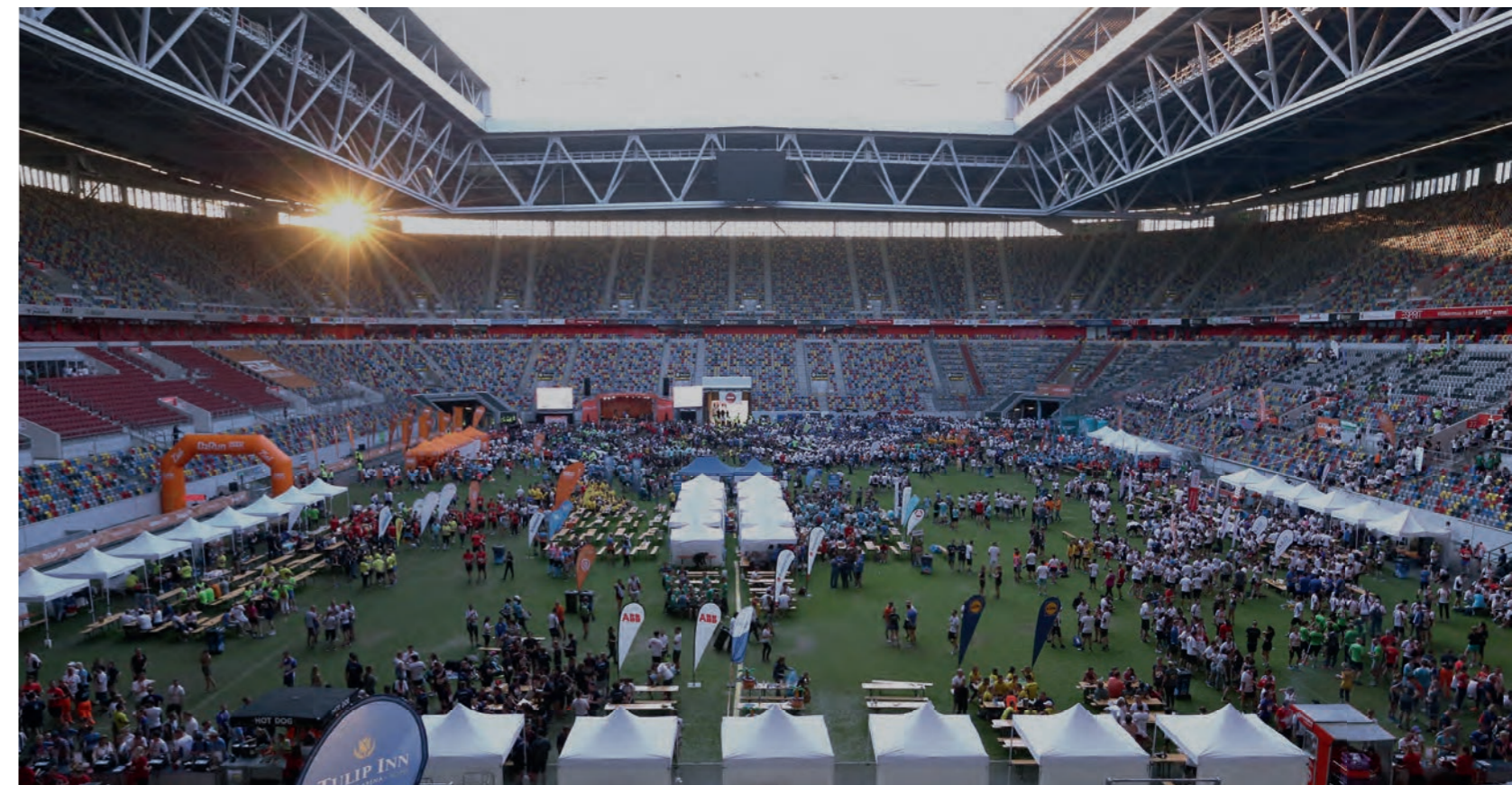
The arena's functional indoor space will be used for central facilities such as catering for the officials and athletes, media areas, office rooms, etc. The VIP zone, lounges and boxes can also be incorporated into the education and university programmes.

The objective is to turn the Merkur Spiel-Arena into a versatile, multi-event location that offers spectators an opportunity to view several different games and get a glance behind the scenes by watching sessions, but also provides athletes, officials and media representatives with more than a standard sports venue: There will be the ultimate in competition and training facilities without any need for a change of location – and athletes will be able to mingle with those from other nations, take part in side activities, and experience the 2025 FISU World University Games in one of Germany's largest indoor arenas.



VENUE 01 / VOLLEYBALL

COMPETITION AREA		FISU FAMILY / LOC VIP		SPECTATORS	
1	Field of Play	7	FISU / LOC VIP Seating	23	Information / Ticketing
2	Warm-up / Training	8	FISU / LOC VIP Area / Facilities	24	Catering
				25	Supporting Programme
				WC	Toilets
TECHNICAL OFFICIALS		MEDIA / BROADCASTING			
5	Officials Area / Facilities	9	Media Seating		
6	Competition Management	10	Media Areas and Facilities		
		11	Mixed Zone		
		12	Press Conference Room		
		13	Accreditation Centre		



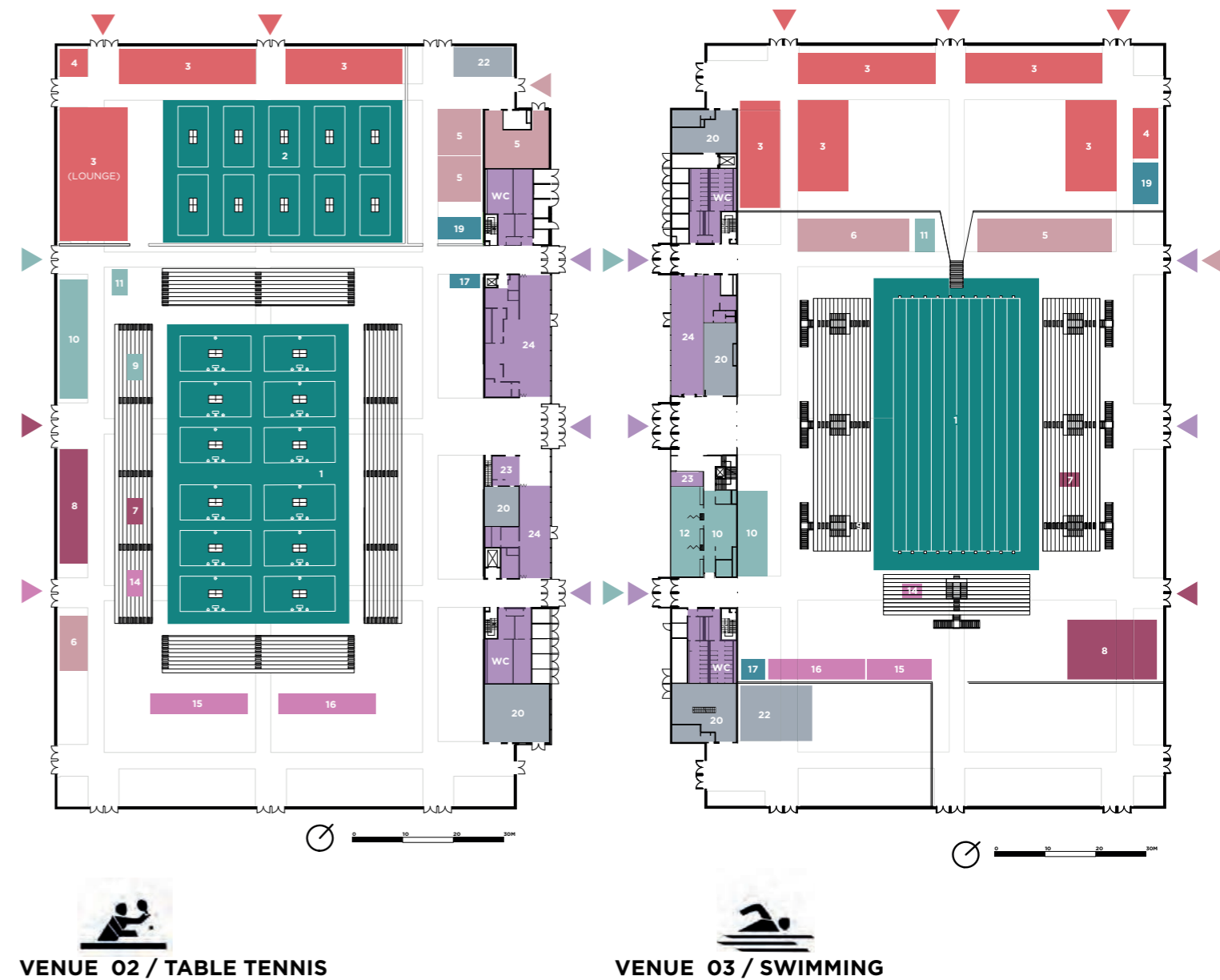
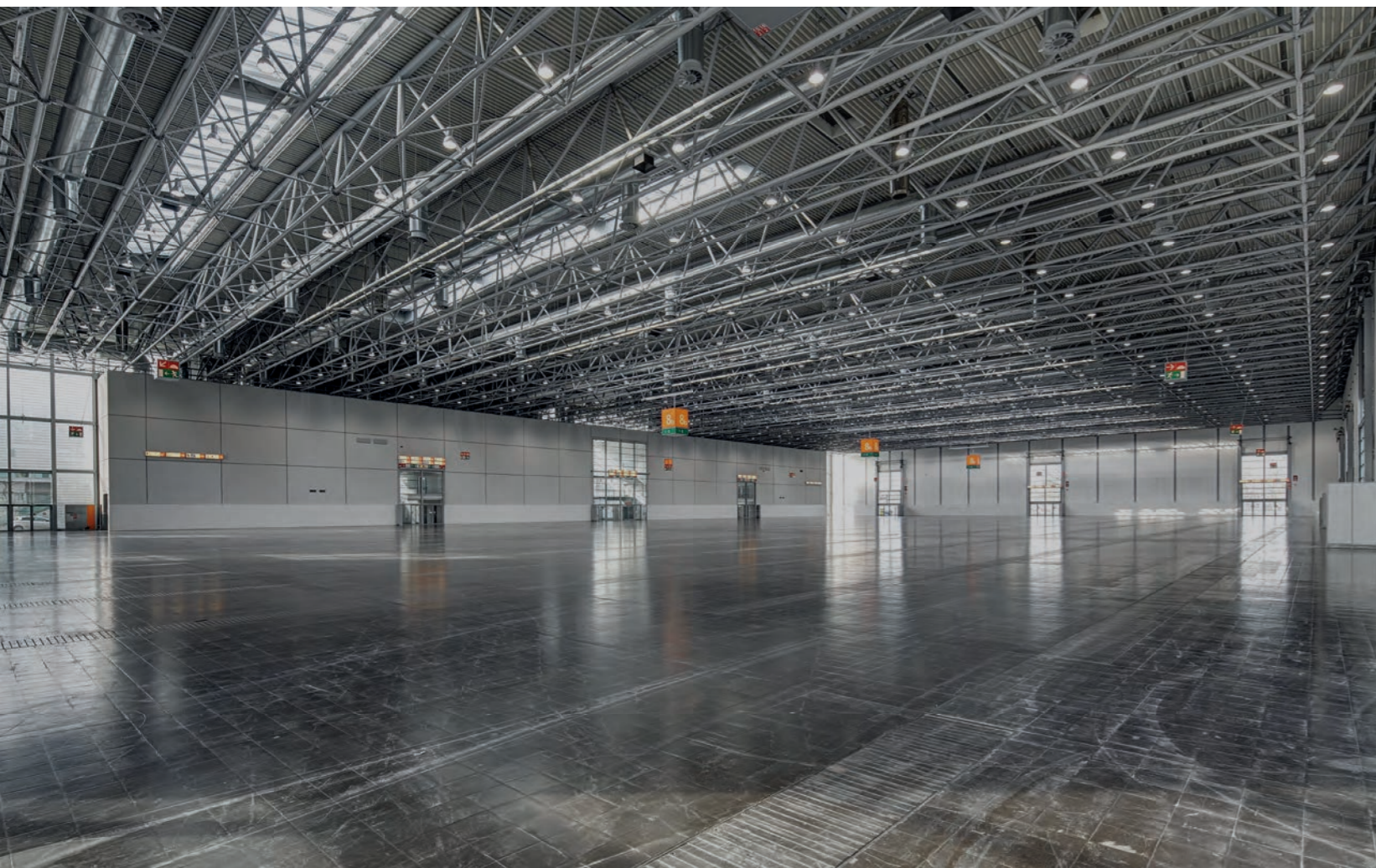
> MESSE DÜSSELDORF

Messe Düsseldorf is Germany's no. 2 trade fair after Messe Frankfurt and places 7th in the world rankings of trade fair hubs. It boasts more than 300,000 m² of exhibition space across 18 halls and is home to renowned international trade fairs that in part attract more than 250,000 national and international visitors.

The twin halls 8a and 8b, each sized 12,850 m², abut directly on the east side of the Merkur Spiel-Arena and will host the Table Tennis and Swimming competitions during the Rhine-Ruhr 2025 FISU World University Games. Hall 8a will feature a temporary Table Tennis arena with 12 tables and seating for some 2,000 spectators. The training hall with 10 tables and

all the ancillary functions will also be under the same roof. The Swimming competition will take place in a temporary 50-metre pool in neighbouring hall 8b - sided by stands with some 2,500 seats. This will be ideally supported by a warm-up and training pool located 250 metres to the north in the Rheinbad pool complex, which has a 50-metre indoor pool.

Messe Düsseldorf not only provides plenty of space, but also personnel who are intimately familiar with organizing and running top international sports events, such as, in 2017, the ITTF Table Tennis World Championships.

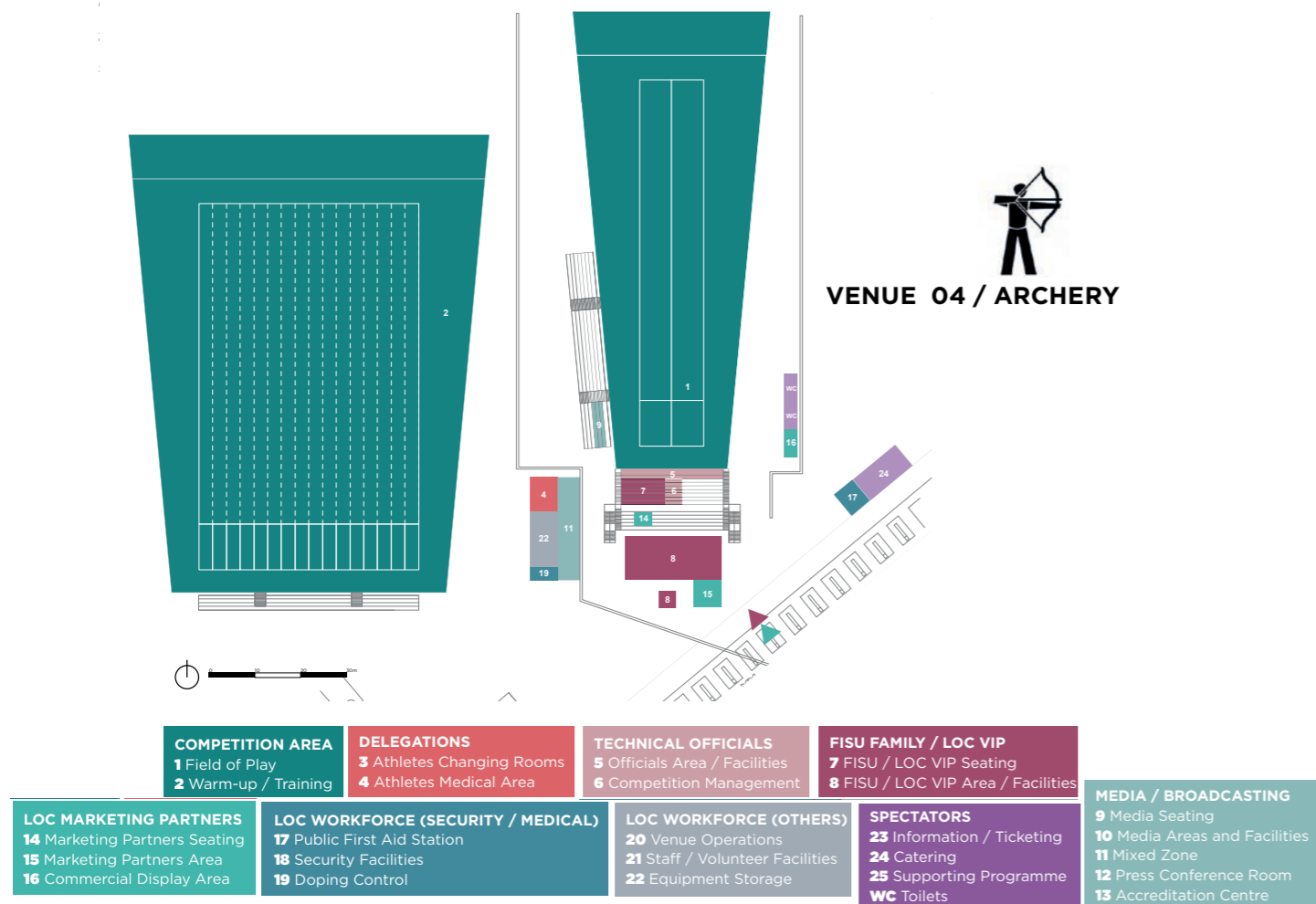


COMPETITION AREA 1 Field of Play 2 Warm-up / Training	DELEGATIONS 3 Athletes Changing Rooms 4 Athletes Medical Area	TECHNICAL OFFICIALS 5 Officials Area / Facilities 6 Competition Management	FISU FAMILY / LOC VIP 7 FISU / LOC VIP Seating 8 FISU / LOC VIP Area / Facilities	MEDIA / BROADCASTING 9 Media Seating 10 Media Areas and Facilities 11 Mixed Zone 12 Press Conference Room 13 Accreditation Centre
LOC MARKETING PARTNERS 14 Marketing Partners Seating 15 Marketing Partners Area 16 Commercial Display Area	LOC WORKFORCE (SECURITY / MEDICAL) 17 Public First Aid Station 18 Security Facilities 19 Doping Control	LOC WORKFORCE (OTHERS) 20 Venue Operations 21 Staff / Volunteer Facilities 22 Equipment Storage	SPECTATORS 23 Information / Ticketing 24 Catering 25 Supporting Programme WC Toilets	

> ARCHERY RANGE

The Archery competitions will be held on the spacious lawn in the northwest section of the Arena-Park. A temporary venue will be erected featuring a range with 16 lanes for training, qualifying, and the first round, as well as a finals range with two lanes. Both ranges face north in order to guarantee the best possible competition conditions for the archers.

The temporary stands will boast about 500 seats and given the size of the park could be expanded to include further areas for standing spectators. The ancillary functions are all housed in modular structures directly next to the range and inside the adjacent Athletics hall.

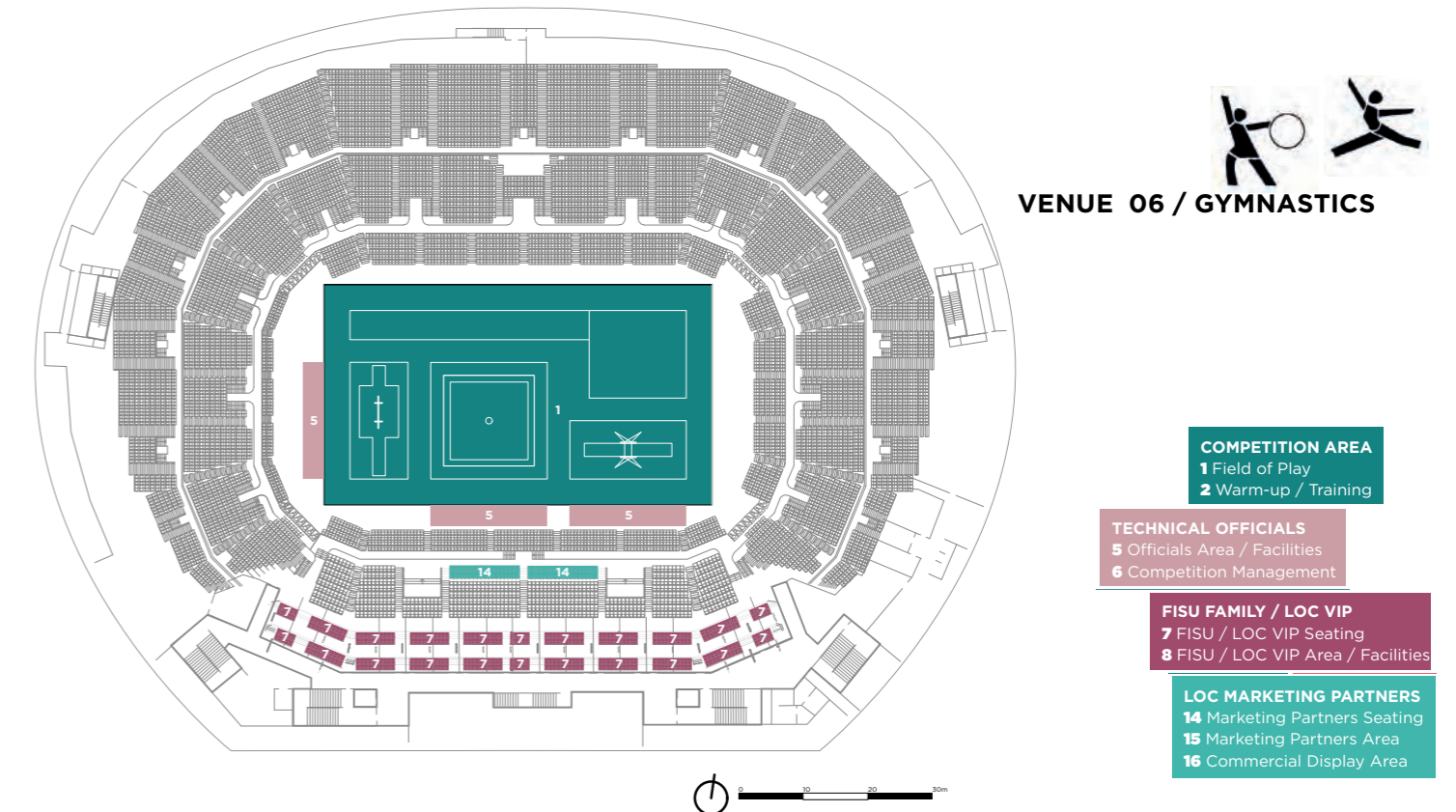


> ISS DOME

Opened in 2006, the multi-purpose hall in Düsseldorf will act as the venue for the Rhythmic Gymnastics competition at the 2025 FISU World University Games.

The Dome is the regular home of the Düsseldorfer EG ice hockey team, which plays in Germany's 1st division. Thanks to its flexible spatial concept, the multi-purpose hall has a capacity of up to 14,282 persons and is likewise used to host a wide array of sport events such as the ISTAF Indoor Athletics, the Men's Table Tennis World Cup, and Bundesliga Handball.

The flexible and easily reconfigured interior provides optimal conditions for the FISU World University Games competitions. Withdrawal of the telescoping stands means the arena's inner footprint can be enlarged to 74 x 40 metres, thus offering a great deal of space for the Gymnastics competitions. For the 2025 FISU World University Games at the ISS Dome, the middle flight of seats will be used, which can take about 4,000 spectators. All the ancillary areas required for the competitions will likewise be located inside the arena, and the multi-purpose hall offers prime conditions for elaborate TV coverage and live events.



> 3X3 BASKETBALL COURT

Present plans envisage locating the 3x3 Basketball venue in the Arena-Park. There is plenty of space at the complex for the necessary temporary infrastructure, and spectators and athletes from other disci-

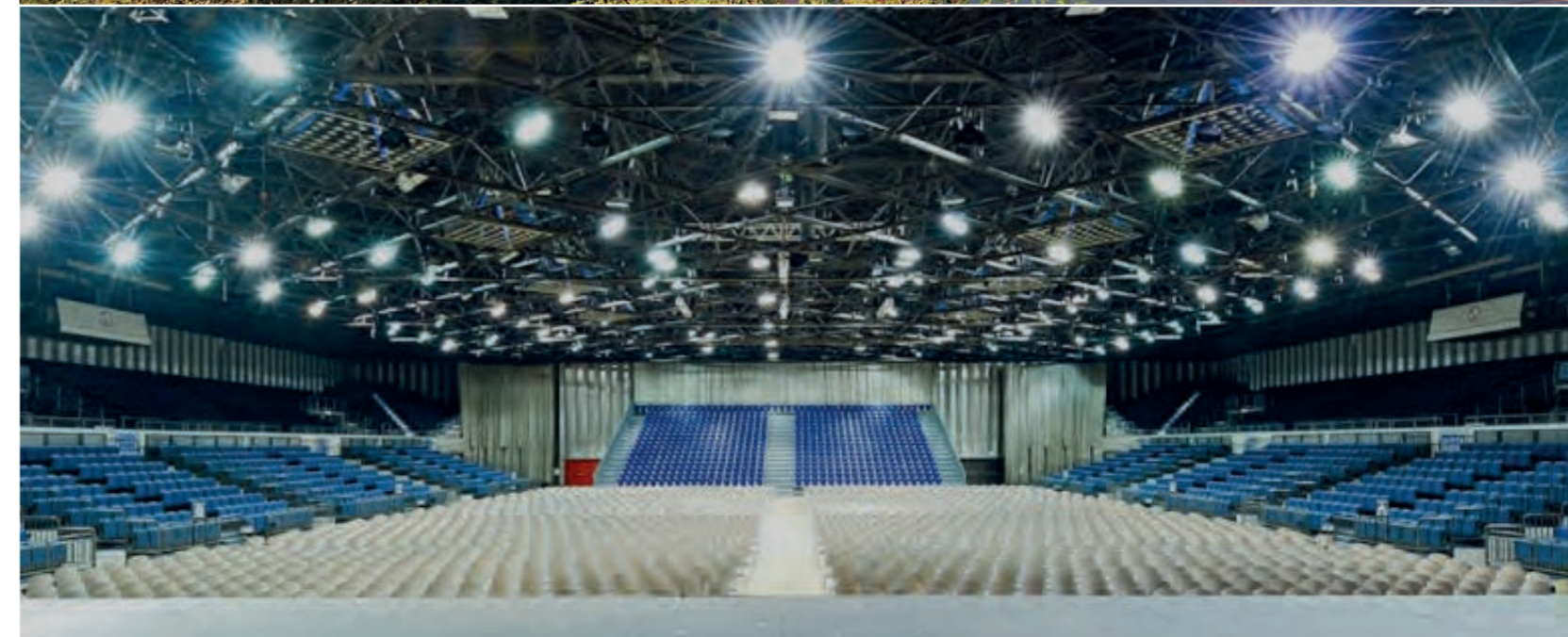
plines will enjoy this highlight of the outdoor events. The exact location will be decided in close consultation with the respective sports federation and FISU.



> MITSUBISHI ELECTRIC HALLE

The FISU World University Games Basketball tournament will be held in three out of the five host cities and involves four of the existing competition venues. The Mitsubishi Electric Halle is one of the two Basketball venues in Düsseldorf.

The hall is located about 2.5 kilometres from downtown and about 7 kilometres south of the main event cluster at the Merkur Spiel-Arena / Messe Düsseldorf. The hall has a capacity of some 3,000 seats and will host the preliminary rounds and the final match. After extensive modernization in 2011 it provides an ideal setting for the tournament.





> CASTELLO

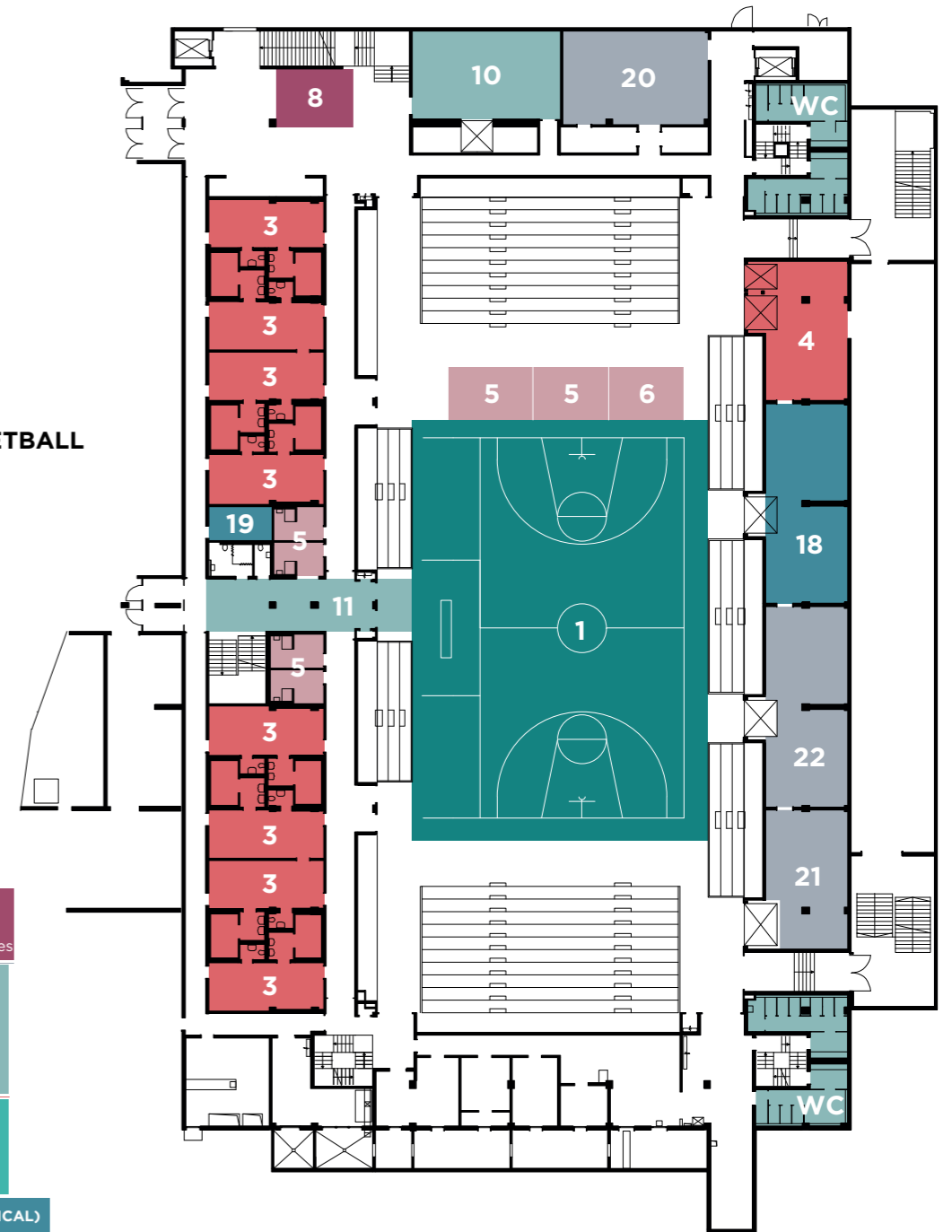
The CASTELLO is the second Basketball venue in the south of Düsseldorf. The multi-purpose hall was opened in 2005, has a floor area of 27 x 60 metres, and can seat about 3,200 spectators when configured for Basketball matches (lower, middle and

upper-level seating). CASTELLO also boasts all the functional areas required (changing rooms, boxes, multi-function rooms, etc.), meaning it provides outstanding conditions for the athletes, officials and spectators.



VENUE 08 / BASKETBALL

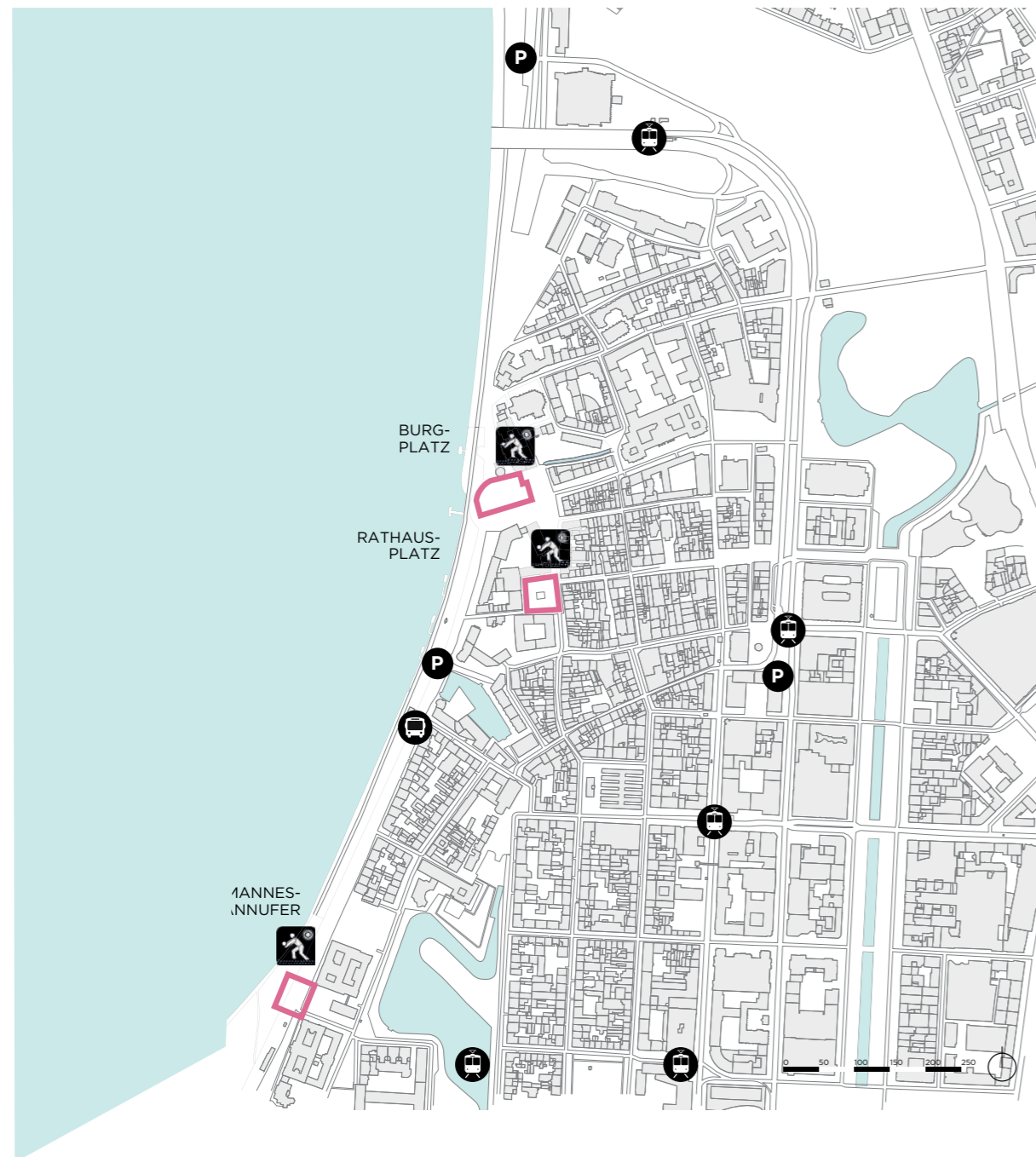
- COMPETITION AREA**
 - 1 Field of Play
 - 2 Warm-up / Training
- DELEGATIONS**
 - 3 Athletes Changing Rooms
 - 4 Athletes Medical Area
- TECHNICAL OFFICIALS**
 - 5 Officials Area / Facilities
 - 6 Competition Management
- FISU FAMILY / LOC VIP**
 - 7 FISU / LOC VIP Seating
 - 8 FISU / LOC VIP Area / Facilities
- MEDIA / BROADCASTING**
 - 9 Media Seating
 - 10 Media Areas and Facilities
 - 11 Mixed Zone
 - 12 Press Conference Room
 - 13 Accreditation Centre
- LOC MARKETING PARTNERS**
 - 14 Marketing Partners Seating
 - 15 Marketing Partners Area
 - 16 Commercial Display Area
- LOC WORKFORCE (SECURITY / MEDICAL)**
 - 17 Public First Aid Station
 - 18 Security Facilities
 - 19 Doping Control
- LOC WORKFORCE (OTHERS)**
 - 20 Venue Operations
 - 21 Staff / Volunteer Facilities
 - 22 Equipment Storage



> DOWNTOWN DÜSSELDORF BURGPLATZ / RATHAUSPLATZ

The Beach Volleyball competitions will be held on three high-profile plazas in downtown Düsseldorf. In the immediate vicinity of the banks of the River Rhine and old town, Burgplatz, Rathausplatz and Mannesmannufer will be transformed into temporary competition venues. All three are renowned as tried-and-tested locations for successful temporary sports events. For example, in recent years the 'Techniker Beach Tour', one of the largest national Beach Volleyball series in Europe and the third largest such event world-wide, took place here.

The Beach Volleyball venues in Düsseldorf's old town and on the popular Rhine promenade will act as a magnet for potential crowds, and also give the Rhine-Ruhr 2025 FISU World University Games a real presence in the heart of the city. The use of three competition courts may require further discussions on the competition schedule and format, while a separate fourth court could still be offered.

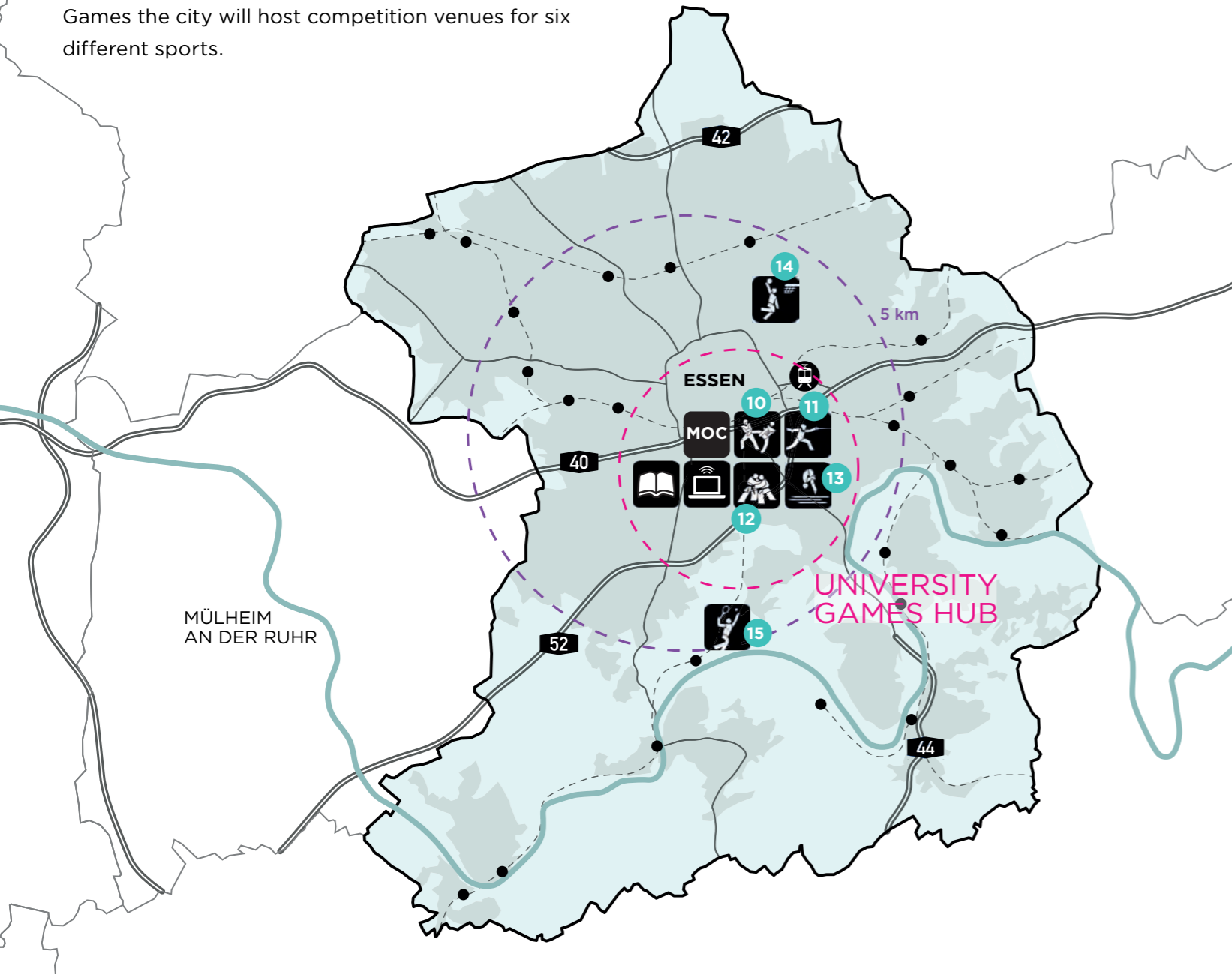


RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES



ESSEN

The big city in the centre of the Ruhr region is home to Universität Duisburg-Essen, one of Germany's ten largest universities. During the FISU World University Games the city will host competition venues for six different sports.



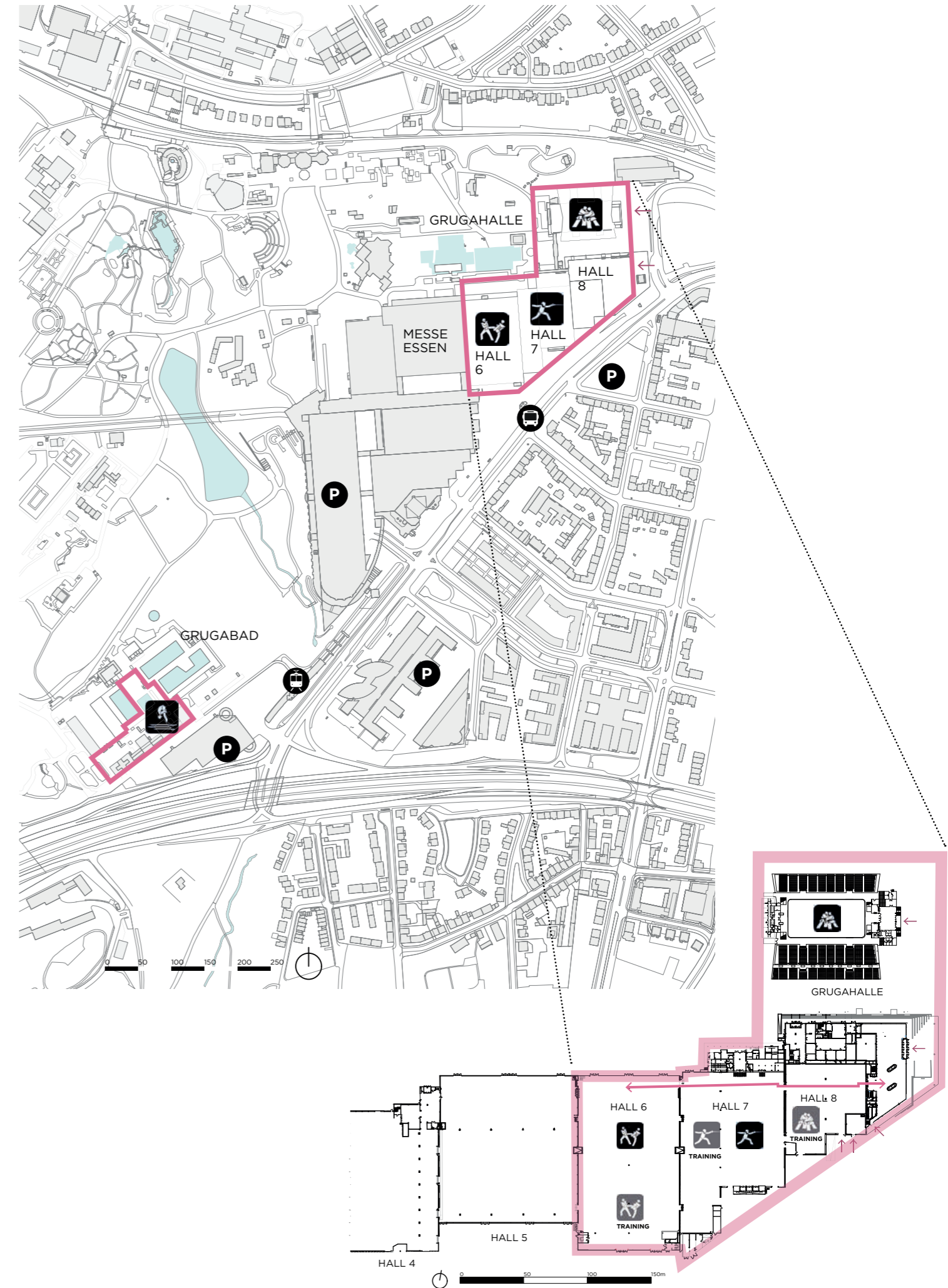
COMPETITION VENUES IN ESSEN

NO.	SPORT	COMPETITION VENUE	CAPACITY	CONSTRUCTION STATUS
10	Taekwondo	Messe Essen - Hall 6	1,000	Existing / temporary overlay
11	Fencing	Messe Essen - Hall 7	1,000	Existing / temporary overlay
12	Judo	Grugahalle	3,000	Existing
13	Diving	Grugabad	600	Existing
14	Basketball	Sportpark am Hallo	2,300	Existing
15	Tennis	ETUF	2,500	Existing



> UNIVERSITY GAMES HUB / MESSE ESSEN

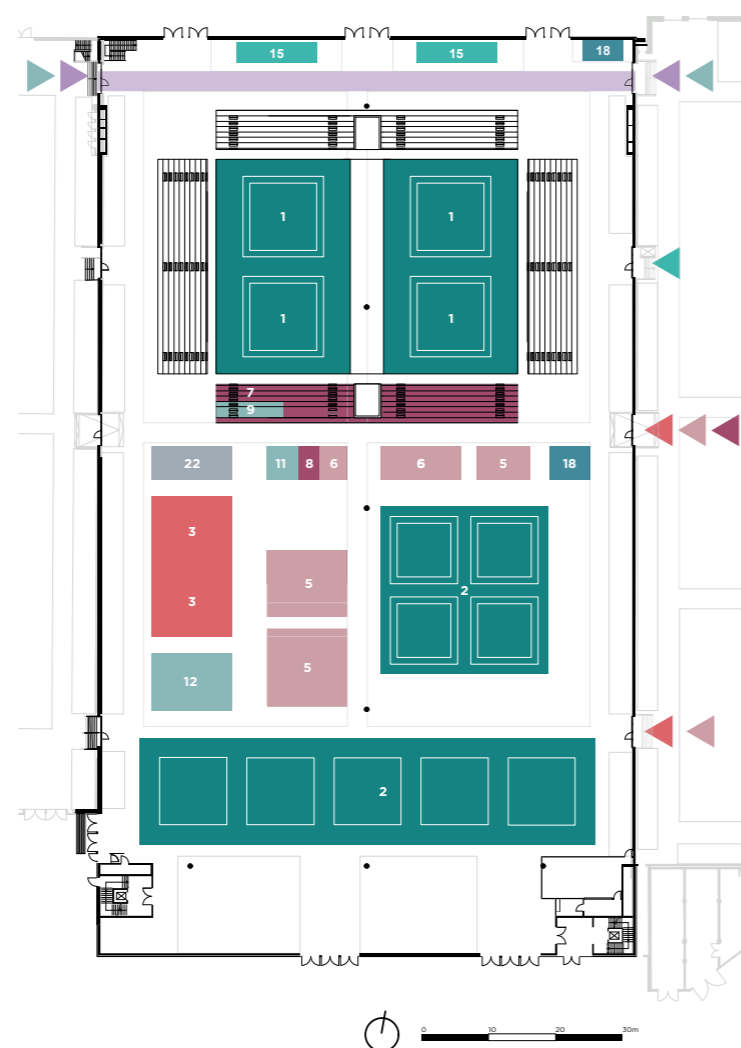
The Congress Centre, the Messe Essen Glasfoyer along with the Grugahalle will provide central functions for the University Games Hub in Essen. These state-of-the-art event locations will serve not only as venues for events in the accompanying programme, but also offer space for operational functions, such as the Media hub.



> MESSE ESSEN

Located immediately south of the Grugahalle, the complex of Messe Essen halls will be used to hold the Fencing and Taekwondo competitions; alongside competition and training facilities, it also boasts plenty of space for the side programmes, exhibition, and congress, as well as central organizational areas, such as the Media Centre.

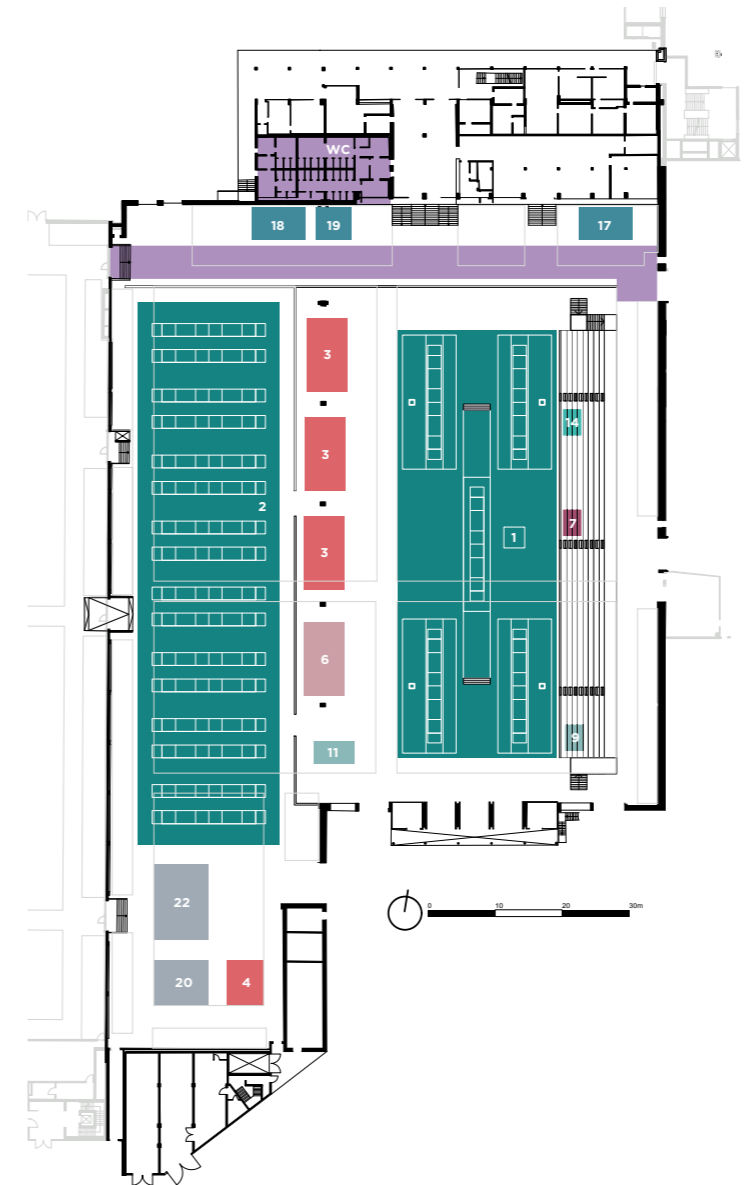
- COMPETITION AREA**
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- SPECTATORS**
23 Information / Ticketing
24 Catering
25 Supporting Programme
WC Toilets



VENUE 10 / TAEKWONDO

HALL 6

The venue for the Taekwondo competition will be positioned directly adjacent to the Fencing hall. Hall 6 in the northern section of trade fair halls will be home to a temporary arena with four competition mats and seating again for about 1,000 spectators. The training and warm-up mats will be located in the southern halls section, along with all the necessary ancillary functions.

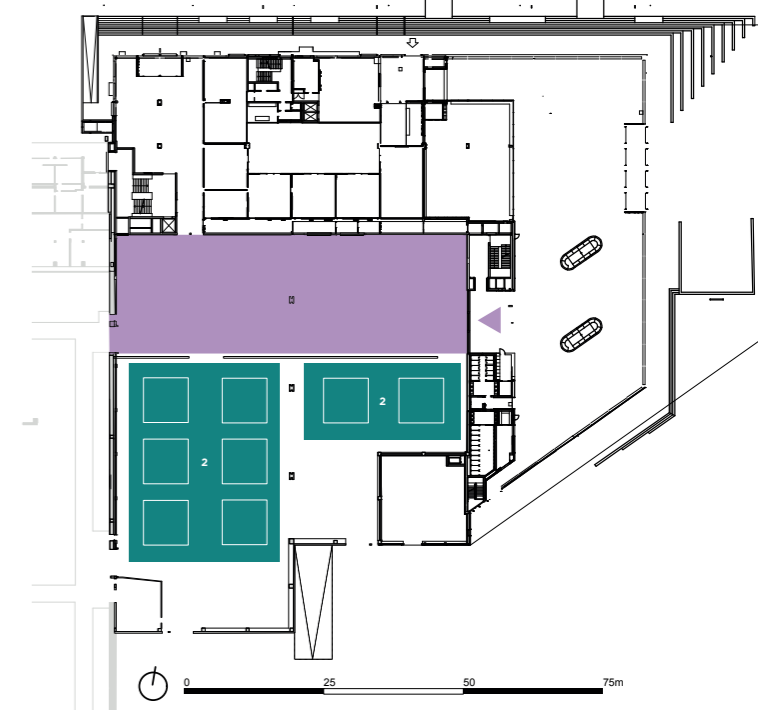


VENUE 11 / FENCING

HALL 7

In Hall 7 on the trade fair grounds temporary competition facilities will be erected for the FISU World University Games in the form of five Fencing strips and stands for about 1,000 spectators.

In addition to all the necessary function zones, a total of 16 training and warm-up pistes will be integrated into a part of the hall that will be specially divided off for that purpose.



GRUGAHALLE / JUDO TRAINING

HALL 8

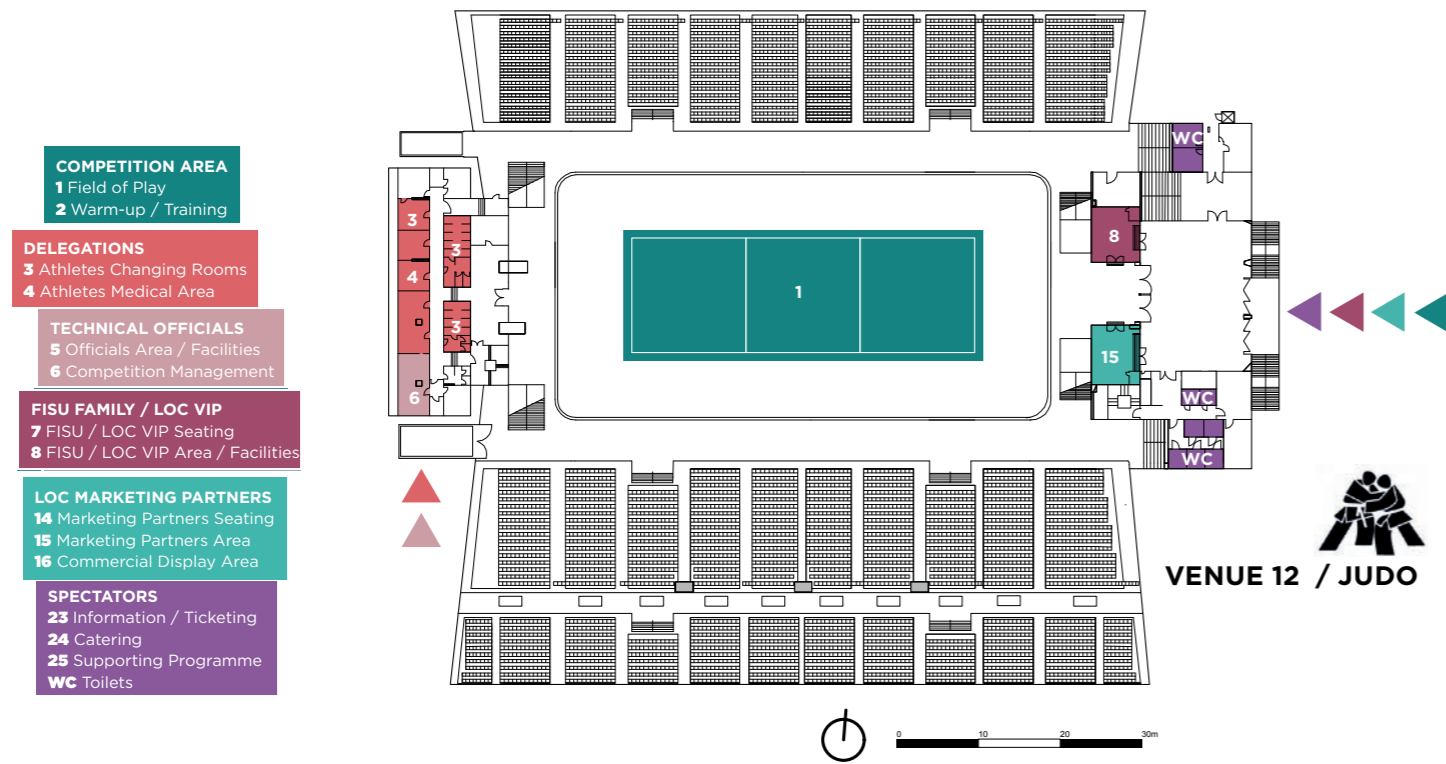
Hall 8 on the trade fair grounds, from which one can directly access the Grugahalle next door, will be used for the warm-up and training zones for the Judo competitors.

> GRUGAHALLE

The 'Gruga Complex' south of downtown Essen will form one focus of the FISU World University Games - it is made up of the Grugahalle, the Essen trade fair grounds, and the spacious Grugapark.

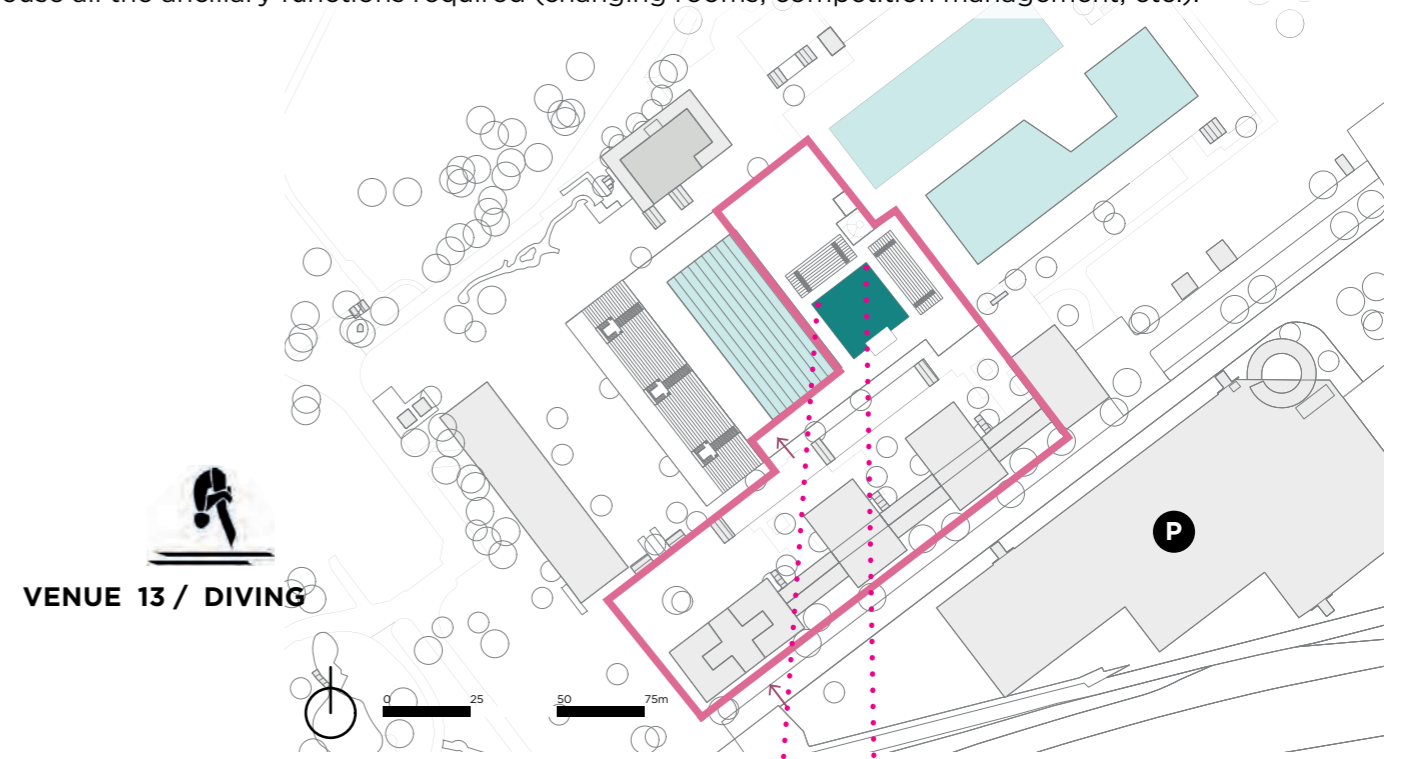
The long-standing Grugahalle with its striking butterfly shape is famous well beyond the Ruhr region as an architectural icon. During the FISU World University Games, the hall will enable over 3,000 spectators to

follow the Judo competition rolling back the years, as the Grugahalle hosted the Judo World Championships back in 1987. No less than three competition mats can be placed in the spacious interior, and all the functions required for the competitions can be located in the ancillary spaces in the Grugahalle. The Judo training hall will be located in the southern section of the neighbouring trade fair Hall 8, which is linked by a corridor to the Grugahalle.



> GRUGABAD

The Diving competitions will take place in the 20 x 20 metres Diving pool (depth: 4.5 metres) in the famous Grugabad pool complex. The eye-catching Diving platform is reminiscent of a mining tower and symbolizes the history of the coal and steel industry in Essen. Temporary stands will be positioned on the north and east sides of the Diving pool to provide seating for about 600 spectators, while the existing complex of buildings will house all the ancillary functions required (changing rooms, competition management, etc.).



> SPORTPARK AM HALLO

The 2,300-seat sports hall in Sportpark am Hallo was officially opened in 2003 and mainly serves as the home base of TUSEM Essen, which plays handball in Germany's 1st division. During the 2025 FISU World University Games, the hall will act as one of the four arenas for the Basketball tournament.



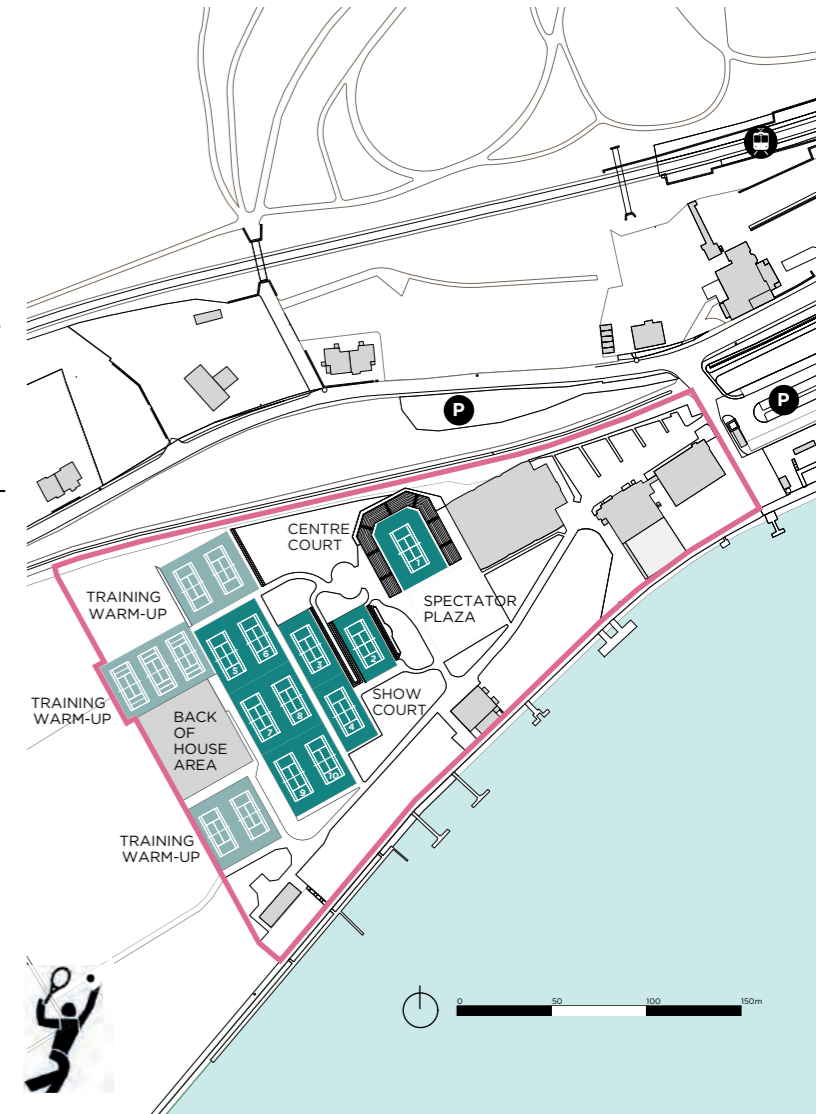
VENUE 14 / BASKETBALL



> ETUF

The sports club grounds total 36 hectares in size and are home to Essener Turn- und Fechtclub (ETUF), which was founded in 1984. Located directly on the banks of Baldeneysee lake, they will be the venue for the FISU World University Games Tennis tournament. Alongside a centre court (2,000 seats) and a show court (approx. 500 seats), the spacious complex has eight other courts and seven training courts. The three additional indoor courts offer a fall-back scenario in the event of bad weather; however, they are not clay courts like all the outdoor courts but feature an all-round surface and would thus not meet the requirements as set by FISU. Additional indoor clay courts are available elsewhere in Essen, though.

In summer particularly, the Baldeneysee lake is a highly popular destination for day-trippers from throughout the region and thus already has the potential to attract many enthusiastic spectators. Moreover, there are good public transportation links, making it easily accessible for other spectators, as the 'Essen-Hügel' light rail transit stop is only a short walk from the Tennis courts.



VENUE 15 / TENNIS



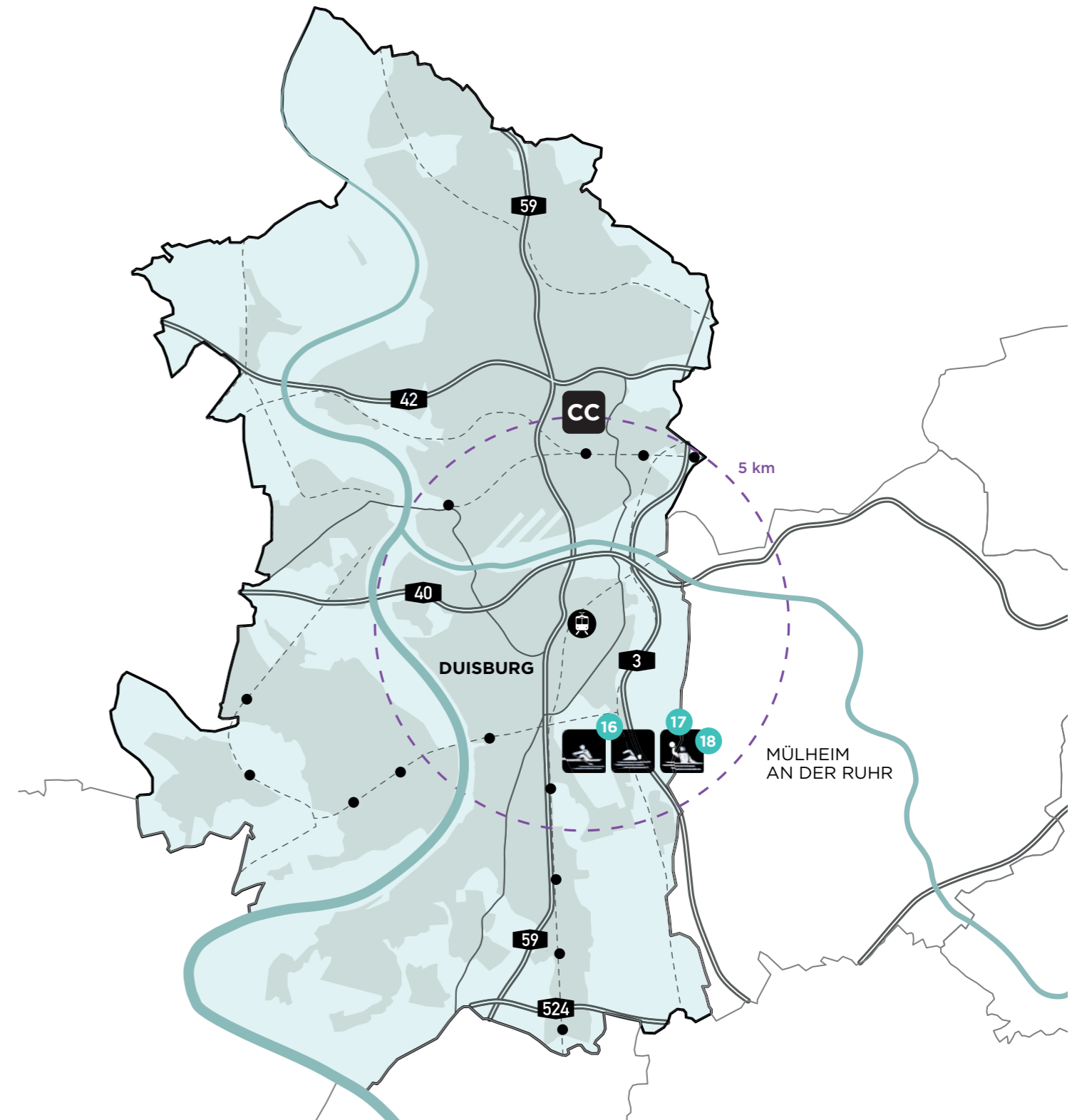
DUISBURG

Over 30 years ago, Duisburg was the proud host of the 1989 Summer Universiade. Pride of place in the competitions back then went to today's Sportpark Duisburg with the Wedau stadium and the regatta course. In 2025, Sportpark Duisburg, which is Germany's largest and most versatile coherent sports park with an area of over 200 hectares (60 hectares of water surface), will once again serve as the venue for various competition and non-competition events. The key role sports play here is evidenced not least by the various Federal and State sports performance centres located here, along with Sportschule Wedau, the North Rhine-Westphalia State Sports Federation, the Schauinsland-Reisen-Arena Football stadium, the Swimming arena, the Scania ice hockey arena, the

Jomizu beachside Swimming centre, several local sports grounds, and of course the famous regatta course.

During the Rhine-Ruhr 2025 FISU World University Games, Sportpark Duisburg will be home to the Water Polo, Rowing, and Marathon Swimming competitions.

Furthermore, Landschaftspark Duisburg-Nord, the park that boasts the renowned silhouette of the Meidericher Hüttenwerk industrial monument that so defines the face of the city, will act as the spectacular setting for the 2025 FISU World University Games closing ceremony.



COMPETITION VENUES IN DUISBURG

NO.	SPORT	COMPETITION VENUE	CAPACITY	CONSTRUCTION STATUS
16	Rowing Swimming (Marathon)	Regatta course Duisburg	2,000 (+6,000)	Existing
17	Water Polo	ASC Duisburg	800	Existing
18	Water Polo	DSV 98	250	Existing

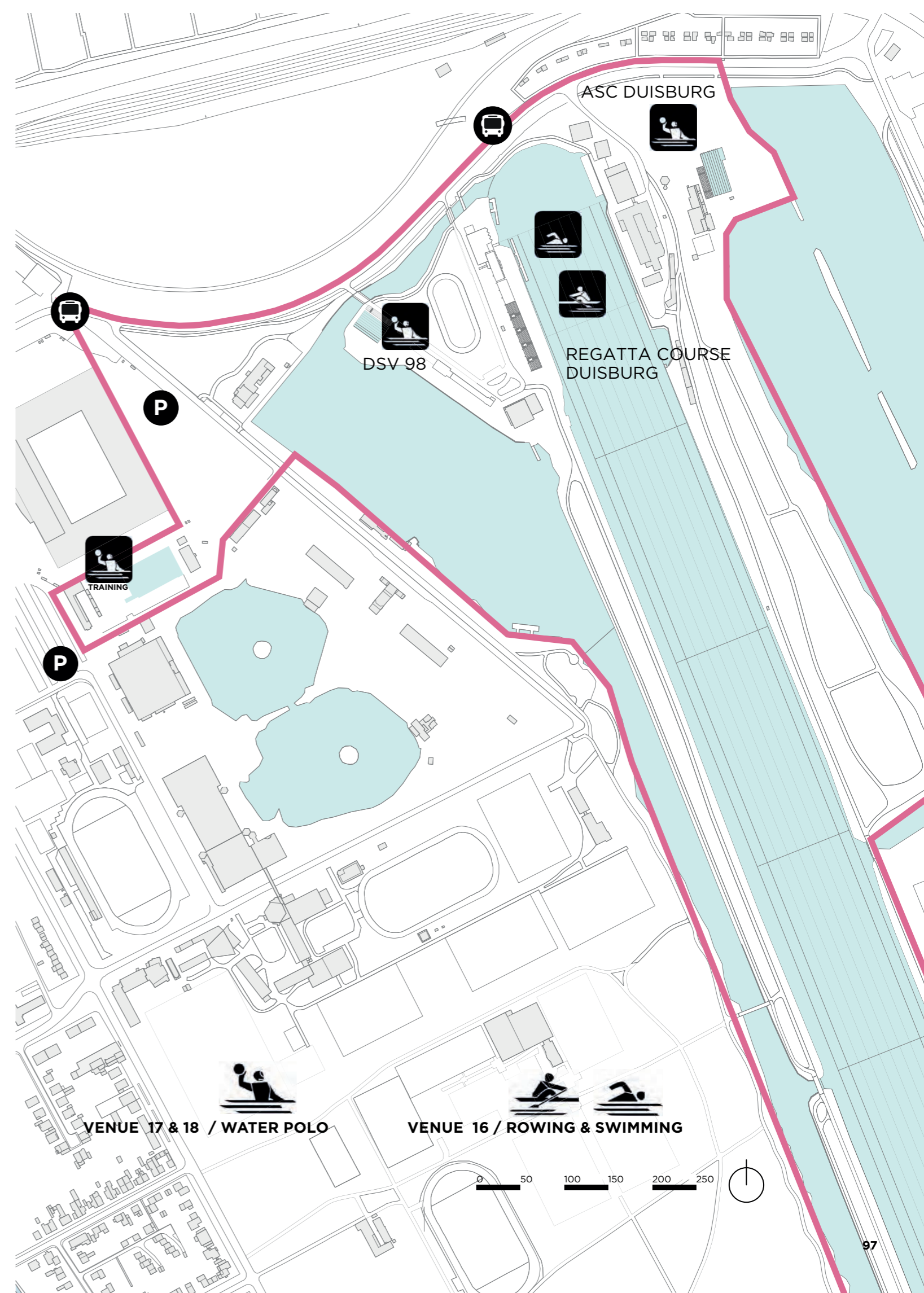
> REGATTA COURSE DUISBURG

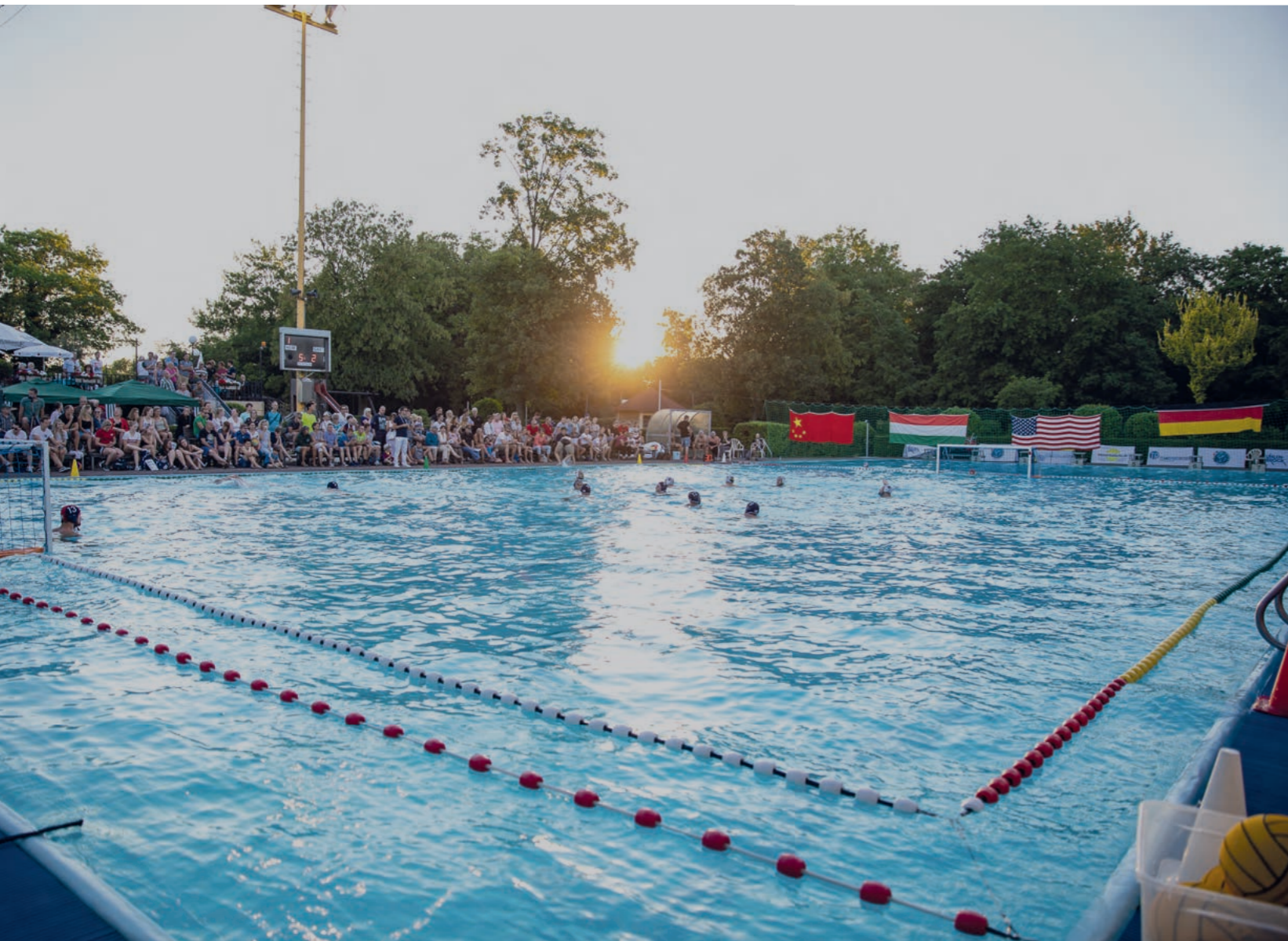
The Duisburg regatta course has a strong international reputation among rowers and canoeists alike. Since its inauguration back in 1935, it has hosted innumerable international competitions, such as, most recently, the 2013 ICF Canoe Sprint World Championships. The regatta course is also used by the German national squad for training purposes, for example in preparation for the Olympic Games. Other countries also rely on the infrastructure here. An embankment was built in the 1970s to provide wind protection and immensely improved the quality of the course. Since then, athletes are less exposed to the weather and the surface of the water hardly responds to strong wind or rain.

The regatta course is 2,180 metres long and 120 metres wide, and meets the ultimate in international standards. The existing stands can seat over 2,000 persons. If one includes the spaces in front for standing spectators and the spaces on the embankment,

the course can take about 8,000 spectators. No-where else can spectators be so close to the action on the water. Alongside the Rowing competition, it will also be the venue for the FISU World University Games Marathon Swimming.

There are good professional facilities for both the organizers and the media representatives. The four storeys of the tower at the finishing line provide plenty of space for infrastructure. The former 'Regattahaus' is today the base of the Federal and State Canoeing Performance Centre, and it was last modernized in May 2018. Moreover, the entire centre offers barrier-free access. In addition, there are ten boathouses and two covered storage sites for boats. The canal parallel to the course enables athletes to get back to the starting line while races are ongoing. Other modernization measures are planned as part of the hosting of the 2023 Canoe World Championships.





> ASC DUISBURG / DSV 98

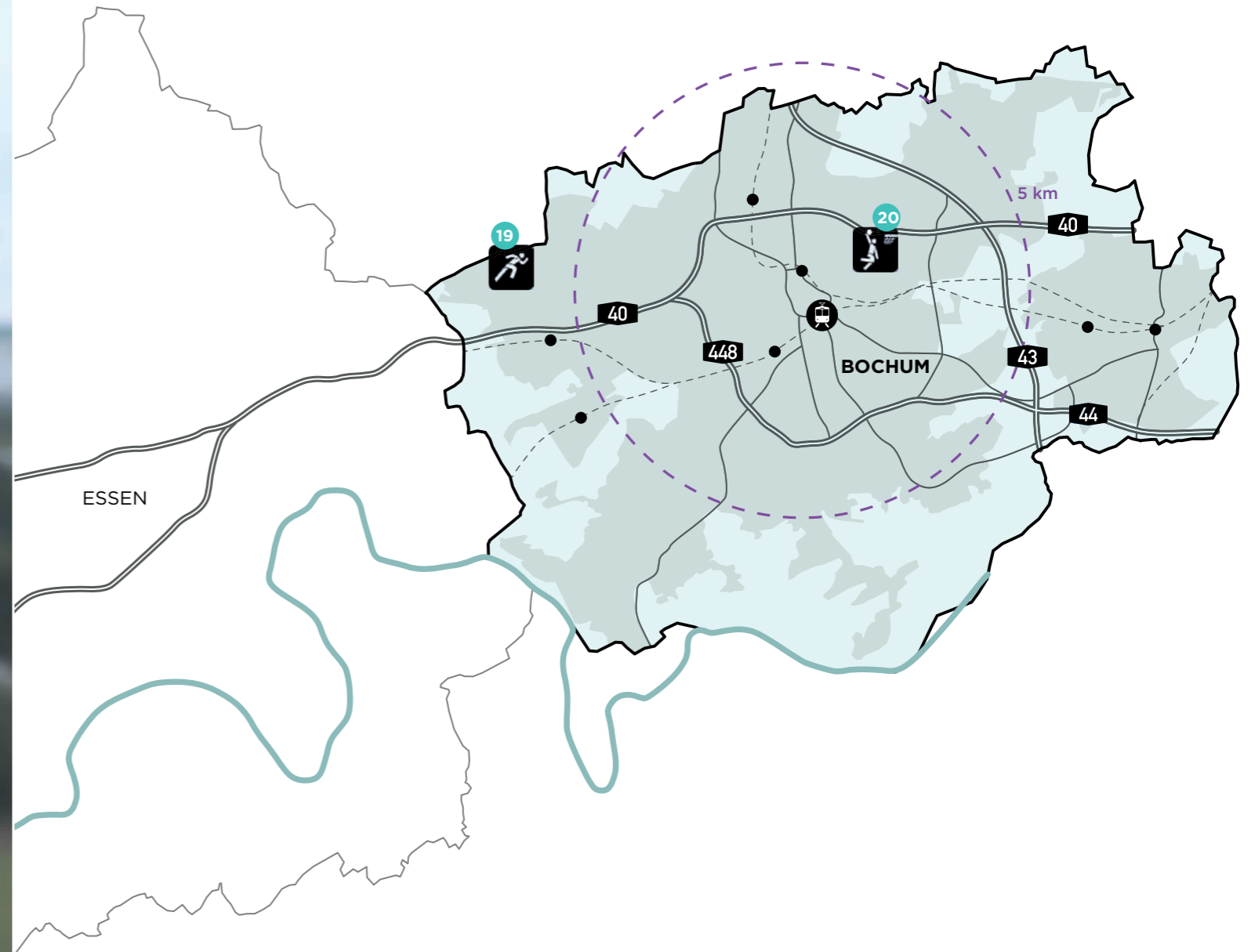
With two teams in the German 1st division, Duisburg is widely considered the bastion of Water Polo in Germany. Both Amateur-Schwimm-Club Duisburg (ASCD) and DSV 98 have their bases in the north of Sportpark Duisburg complete with their own facilities. ASCD has about 3,000 members and is one of the largest sports clubs in Duisburg in terms of membership, and indeed one of the largest and most successful Water Polo and Swimming clubs in all of Germany. There is in-depth expertise in Water Polo, not just in terms of knowledgeable individuals but also when it comes to hosting national and inter-

national tournaments here, such as the Four Nations Tournament in 2018. Thanks to the clubs' innumerable national and international successes, Water Polo has long since been a calling card for the City of Duisburg – meaning it is predestined to be the host for the 2025 FISU World University Games 2025 Water Polo competition. The plan is to fit out the ASCD and DSV 98 facilities with temporary stands for spectators. Training will also be possible at the Duisburg Swimming arena, which also forms part of Sportpark Duisburg.



BOCHUM

The City of Bochum is home to Ruhr-Universität, which is one of the largest campus-based universities in Germany and has about 43,000 students. In the context of the 2025 FISU World University Games, the track and field competitions will take place in Bochum along with some of the preliminary round matches in the Basketball tournament.



COMPETITION VENUES IN BOCHUM

NO.	SPORT	COMPETITION VENUE	CAPACITY	CONSTRUCTION STATUS
19	Athletics	Lohrheidestadion	17,000	Existing / permanent works required
20	Basketball	Rundsporthalle	900	Existing

> LOHRHEIDESTADION

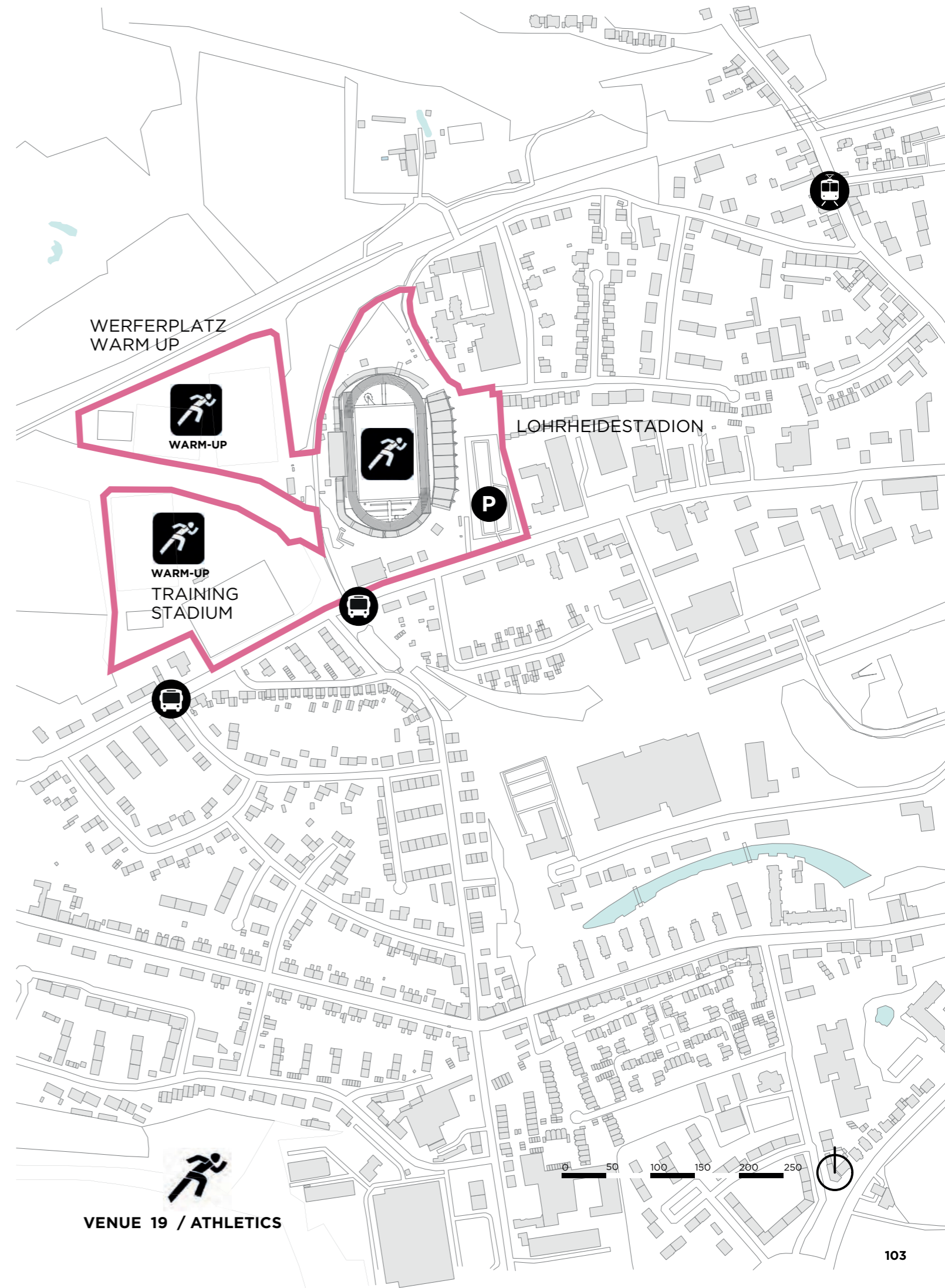
Lohrheidestadion in Bochum's Wattenscheid district will function as the Athletics stadium for the Rhine-Ruhr 2025 FISU World University Games.

The stadium can look back on a great sporting tradition. Since opening in 1954 the stadium has hosted countless Athletics meets, and since the 1965 / 1966 season SG Wattenscheid 09 football club has used it for its home matches; during the FIFA Women's World Cup it served as an official training ground.

In 2020, the State of North Rhine-Westphalia, the City of Bochum and the Federal Government agreed to fund extensive stadium expansion and modernization measures, and it will thus offer ideal conditions for the track and field events during the Rhine-Ruhr 2025 FISU World University Games.

The stadium will be expanded and upgraded to fulfil category-A requirements and is thus the only Athletics stadium in all of North Rhine-Westphalia to meet the standard for international competitions. According to the plans, the extensive construction work will be completed in February 2025 and thus well in time for the FISU World University Games. The Athletics competitions can thus take place in a modern venue that seats up to 17,000 spectators.

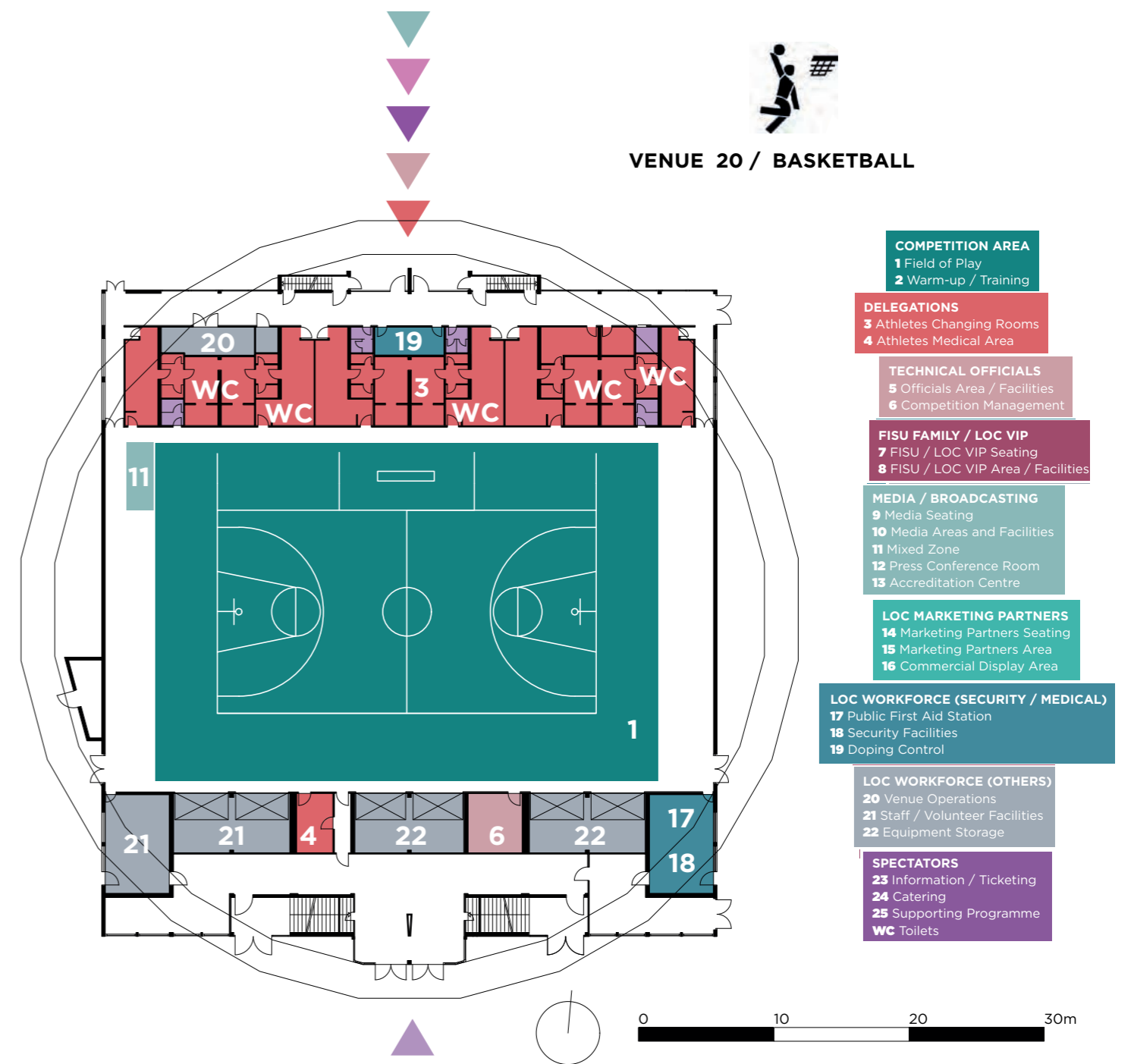
In addition to the expansion of the spectator zones, the west stand will, on completion, boast 1,000 m² of new hospitality areas, functional rooms (changing rooms, offices, sanitary facilities, etc.) and 1,000 m² of ancillary space, not to mention 690 parking spaces directly at the stadium and a further 2,290 parking slots close by. The construction work will cost about EUR 41 million and includes building a warm-up track and a practice field for throwing events.





> RUNDSPORTHALLE

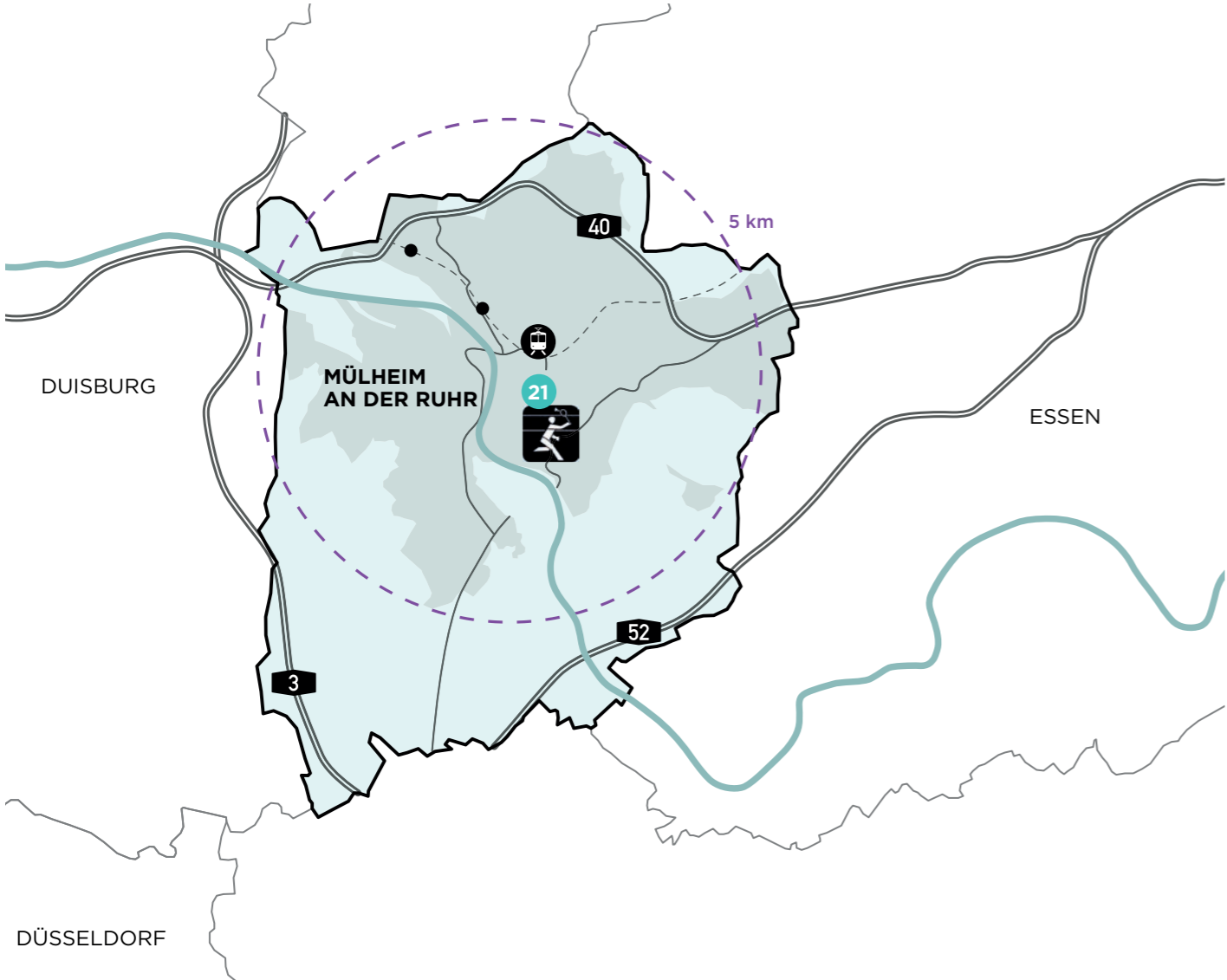
Rundsporthalle is located directly next to the Ruhr Stadium and a good 1.5 kilometres north of Bochum's main railway station. The hall can seat about 900 and is ideally suited to hosting preliminary rounds in the Basketball tournament. After all, it is the regular venue of home matches played by VfL Sparkassen-Stars Bochum, which plays Basketball in Germany's 2nd division.



MÜLHEIM AN DER RUHR

Mülheim an der Ruhr is home to the German Badminton Federation and has long since been the venue of the YONEX German Open Badminton Championships, where the world's best Badminton players compete. It is thus superbly equipped to host the FISU World University Games Badminton tourna-

ment, and offers many advantages. Not only are the federation and the hall operators intimately familiar with the needs of the sport, but the local fan base is equally knowledgeable, creating a great basis for the professional organization of the tournament and a full house of spectators.



COMPETITION VENUE IN MÜLHEIM AN DER RUHR

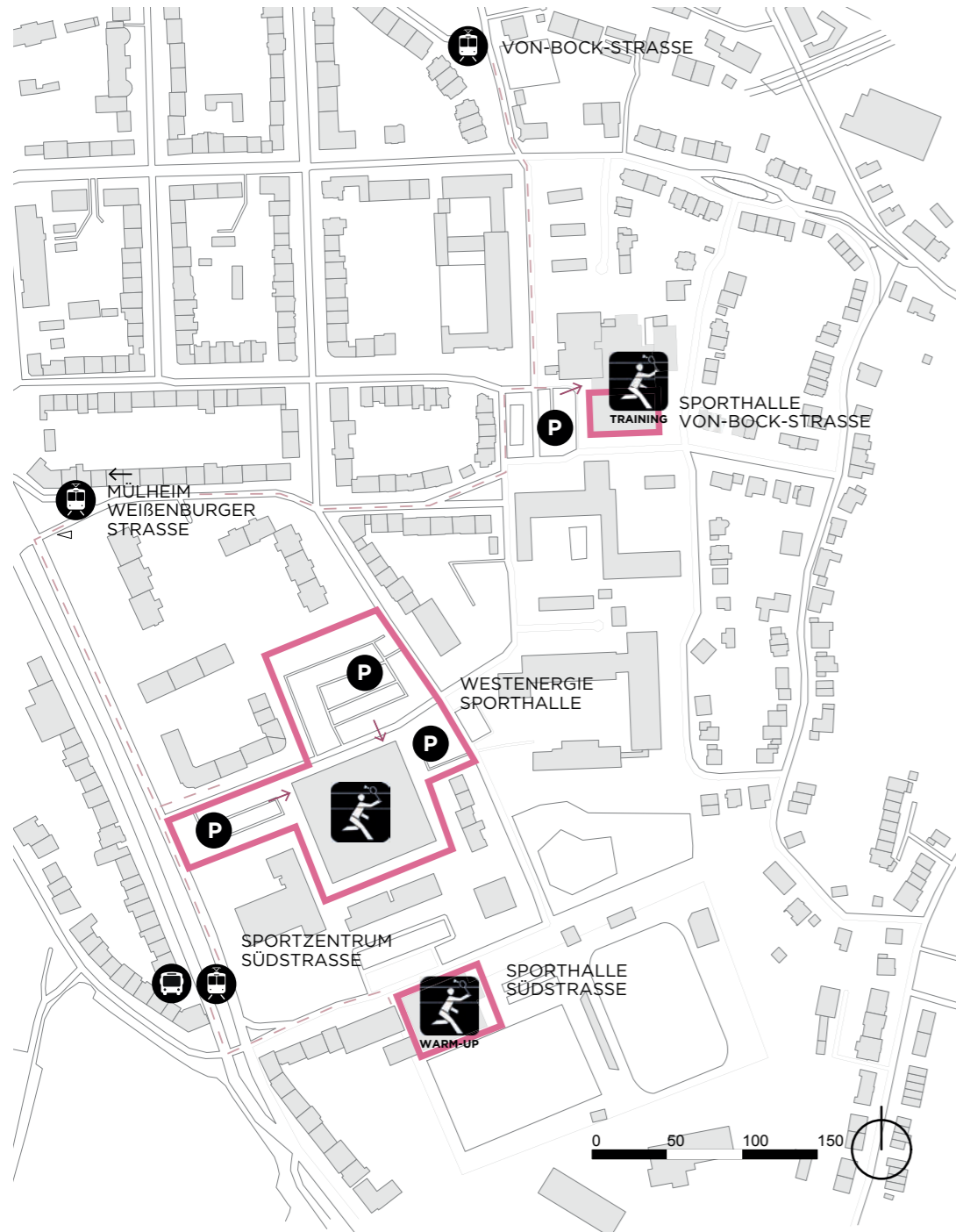
NO.	SPORT	COMPETITION VENUE	CAPACITY	CONSTRUCTION STATUS
21	Badminton	Westenergie Sporthalle	1,420 (finales 2,000)	Existing



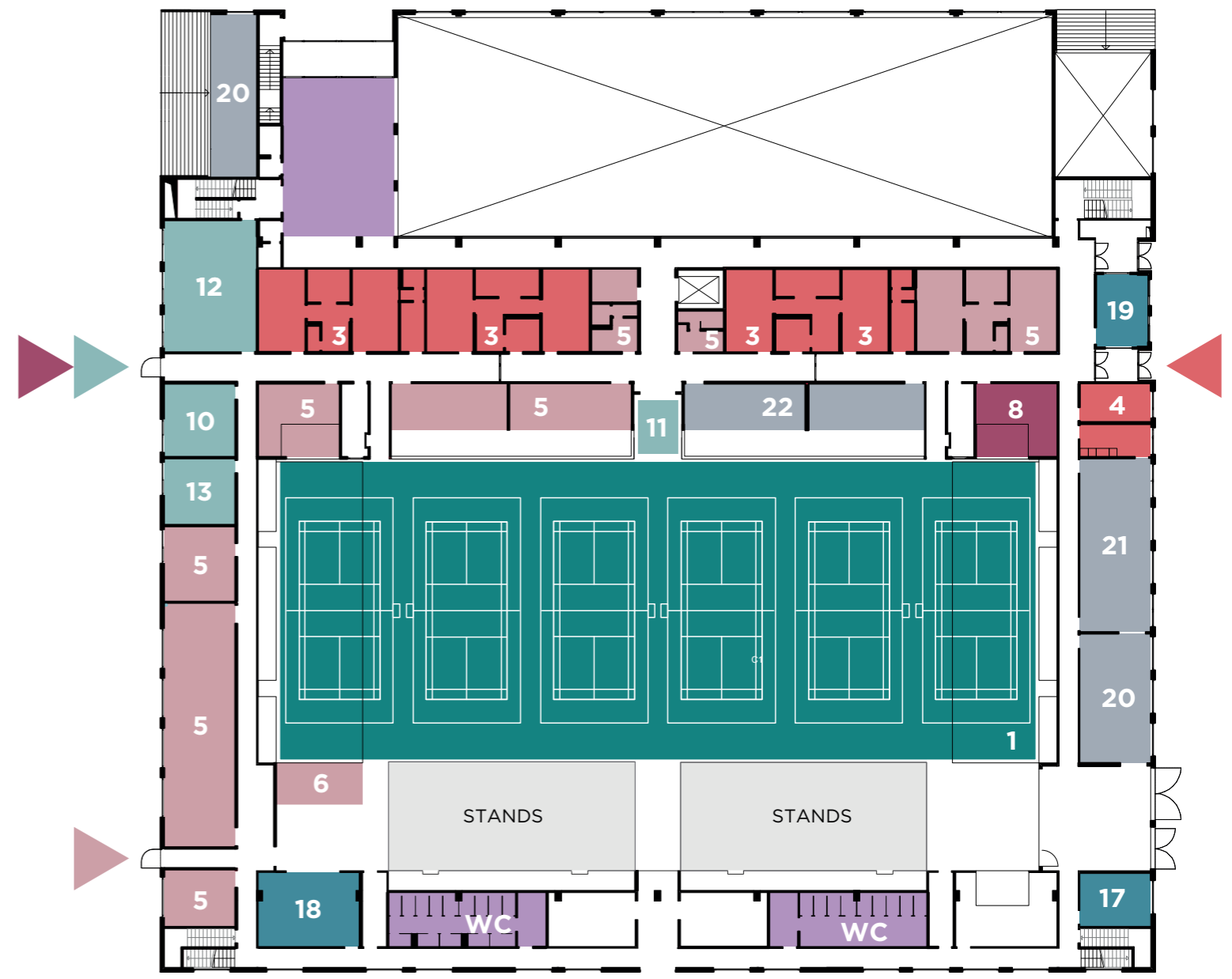
> WESTENERGIE SPORTHALLE

The Westenergie Sporthalle on the edge of downtown opened in 2005. Configured in line with the specialist needs of the game, it will have six Badminton courts and offers space for some 1,400 spectators. We suggest that by reducing the original number of courts from eight to six we can extend the lifetime of the tournament at the FISU World University Games to 2 x 4 days (4 days individual, 1 rest day, 4 days team). For the respective finals, spectator capacity can be upped temporarily to about 2,000 with

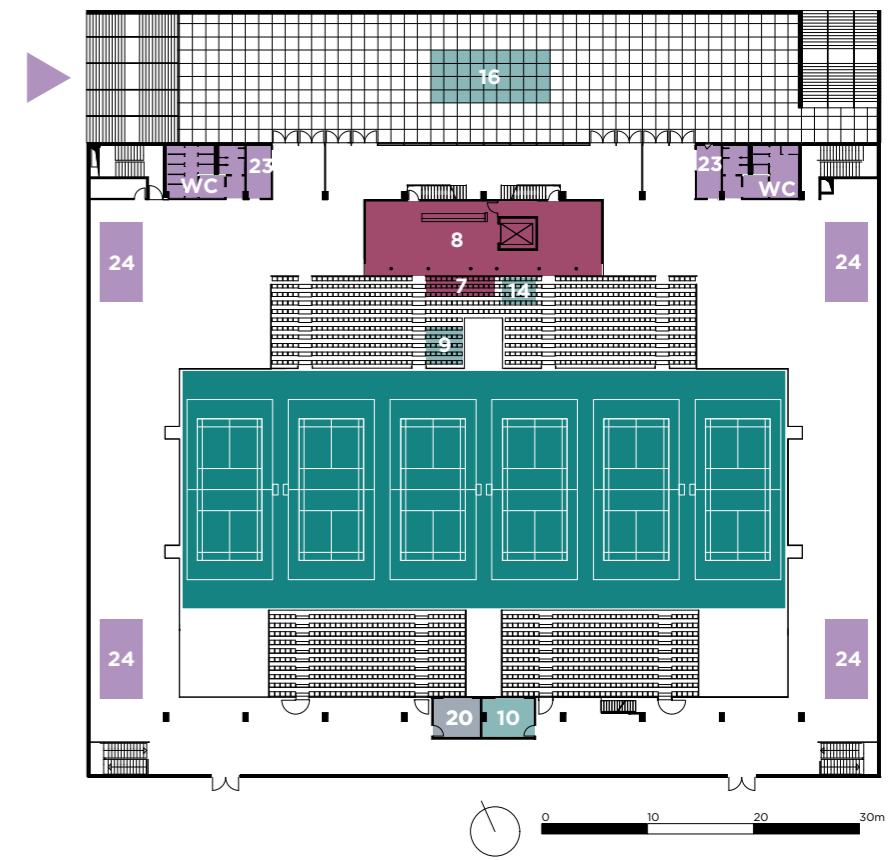
the inclusion of the telescoping stands at the sides. Together with the warm-up courts in the Südstrasse Sports Hall opposite and with the von-Bock-Strasse Sports Hall only 300 metres away acting as the training hall, Mülheim an der Ruhr will boast a compact Badminton cluster that includes all the functions and zones required, meaning players, officials and fans alike will not have to travel any distance at all – and the links to the other major competition venues are likewise superb.



- COMPETITION AREA**
 - 1 Field of Play
 - 2 Warm-up / Training
- DELEGATIONS**
 - 3 Athletes Changing Rooms
 - 4 Athletes Medical Area
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 **VENUE 21 / BADMINTON**



/ 07.2 CONSTRUCTION STATUS OF SPORTS VENUES

Since the hosting concept for the Rhine-Ruhr 2025 FISU World University Games exclusively relies on existing or temporary venue structures Table 8. 'venues to be permanently built' of the FISU Bidding Guidelines is not applicable to the purposes of the current bid.

EXISTING VENUES WITHOUT PERMANENT WORKS REQUIRED

SPORT	VENUE	TEMPORARY WORKS			CONSTRUCTION DATE	DATES OF ANY UPGRADES
		TOTAL COST	BUDGET FROM LOC	OTHER SOURCE		
Artistic Gymnastics Rhythmic Gymnastics	ISS Dome	50,000 €	50,000 €	- €	2005 - 2006	2024 (extension backstage area; renewal of the sound system; various modernizations and maintenance)
Badminton	Westenergie Sporthalle	100,000 €	100,000 €	- €	2005	2019 (new lighting)
Basketball	CASTELLO	50,000 €	50,000 €	- €	2004 - 2005	2024 (modernization of elevators; various modernizations and maintenance)
Basketball	Mitsubishi Electric Halle	50,000 €	50,000 €	- €	1971	2024 (refurbishment of backstage areas; various modernizations and maintenance)
Basketball	Rundsporthalle	50,000 €	50,000 €	- €	1975	2006 (roof renewal) / 2019 (new flooring)
Basketball	Sportpark am Hallo	50,000 €	50,000 €	- €	2003	2018 (new flooring) / 2019 (new lighting)
Diving	Grugabad	100,000 €	100,000 €	- €	1964	-
Judo	Grugahalle	50,000 €	50,000 €	- €	1958	-
Rowing Swimming (Marathon)	Regatta course Duisburg	150,000 €	150,000 €	- €	1935	-
Tennis	ETUF	65,000 €	65,000 €	- €	-	-
Water Polo	ASC Duisburg DSV 98	200,000 €	200,000 €	- €	1973	-

VENUES TO BE TEMPORARILY BUILT

SPORT	VENUE	TEMPORARY WORKS		
		TOTAL COST	BUDGET FROM LOC	OTHER SOURCE
3x3 Basketball	Arena-Park (tbd)	150,000 €	150,000 €	- €
Archery	Arena-Park - Archery Range	50,000 €	50,000 €	- €
Beach Volleyball	Burgplatz Rathausplatz Mannesmannufer	100,000 €	100,000 €	- €
Fencing	Messe Essen - Hall 7	200,000 €	200,000 €	- €
Swimming	Messe Düsseldorf - Hall 8b	2,500,000 €	2,500,000 €	- €
Table Tennis	Messe Düsseldorf - Hall 8a	150,000 €	150,000 €	- €
Taekwondo	Messe Essen - Hall 6	100,000 €	100,000 €	- €

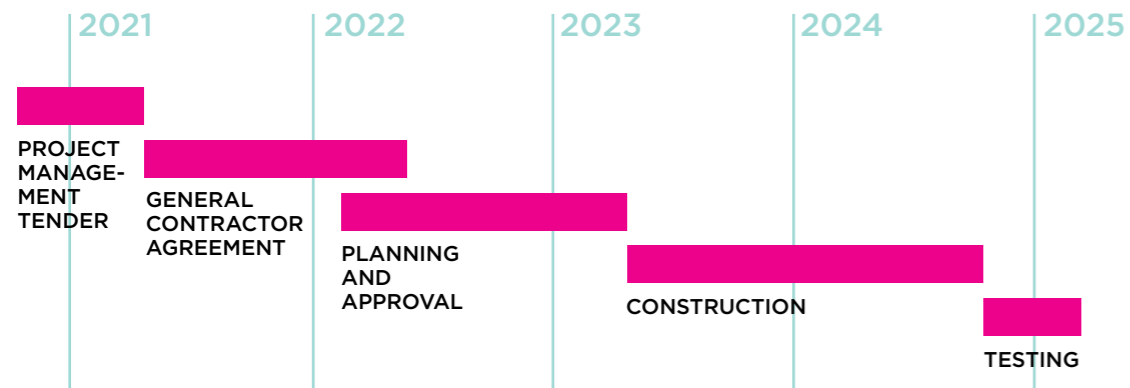
EXISTING VENUES WITH PERMANENT WORKS REQUIRED

SPORT	VENUE	PERMANENT WORKS			START DATE	END DATE
		TOTAL COST	BUDGET FROM LOC	OTHER SOURCE		
Athletics	Lohrheidestadion	41,200,000 €	- €	41,200,000 € (public)	May 2023	February 2025
		TEMPORARY WORKS			CONSTRUCTION DATE	
		TOTAL COST	BUDGET FROM LOC	OTHER SOURCE		
		50,000 €	50,000 €	- €	1954	

/ 07.3 ADDITIONAL VENUES

The Lohrheidestadion in Bochum is undergoing comprehensive modernization; the work is scheduled and will be realized irrespective of the Rhine-Ruhr 2025 FISU World University Games. At a total investment cost of about EUR 41 million, the stadium will be expanded to become a state-of-the-art competition venue that meets international standards and offers spectators and athletes alike outstanding conditions. Then project comes under the aegis of the Bochum Department of Sports and Mobility, and the City of

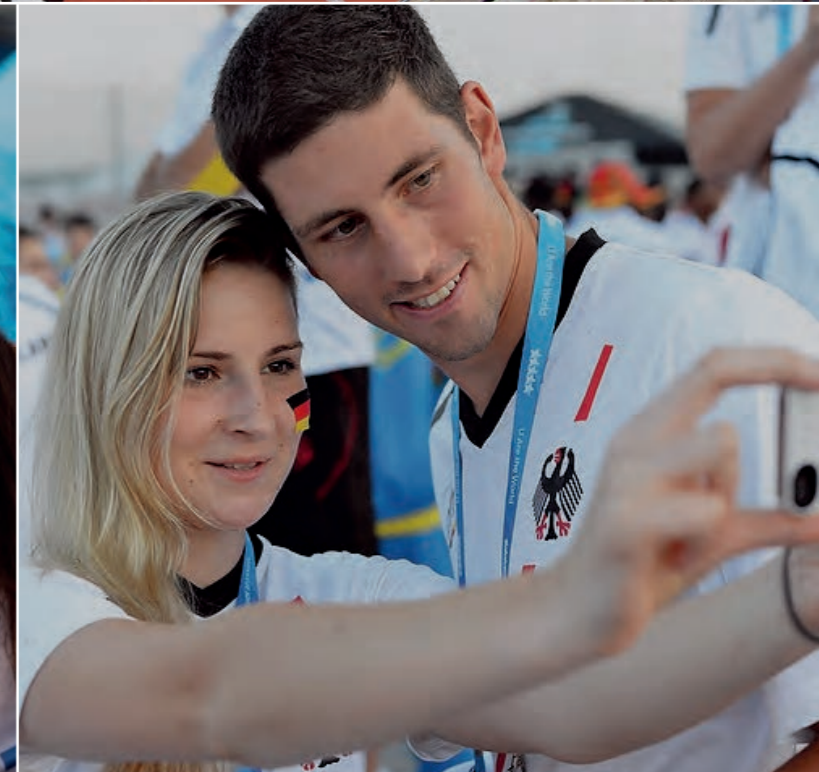
Bochum is the owner, developer and operator of the facility. Given the supra-regional significance of the project, in mid-2020 the Federal and State Governments submitted official declarations of intent and will be covering a large portion of the costs. The project is already being initiated, and the tenders for project management have already been published. Construction start is set for mid-2023. After a corresponding fit-out and test phase, official operational start is set for February 2025.



/ 07.4 CONCEPT OF SUSTAINABLE DEVELOPMENT

The City of Bochum is modernizing the Lohrheidestadion not only in order to bring the facility up to international competition standards, but also to convert a 1950s structure to ensure it becomes a sustainable building. In recent decades, individual steps were repeatedly undertaken to improve the stadium's eco-footprint, the present project will allow for comprehensive measures in this regard. For example, the

guest zone and functional rooms in the main stand will now come up to the 'passivhaus' (passive house) standard. Photovoltaic plant on the roofs and rain-water utilization measures will appreciably reduce external energy and water input levels. A total of 150 bike racks are planned in an effort to boost the eco-awareness of spectators.

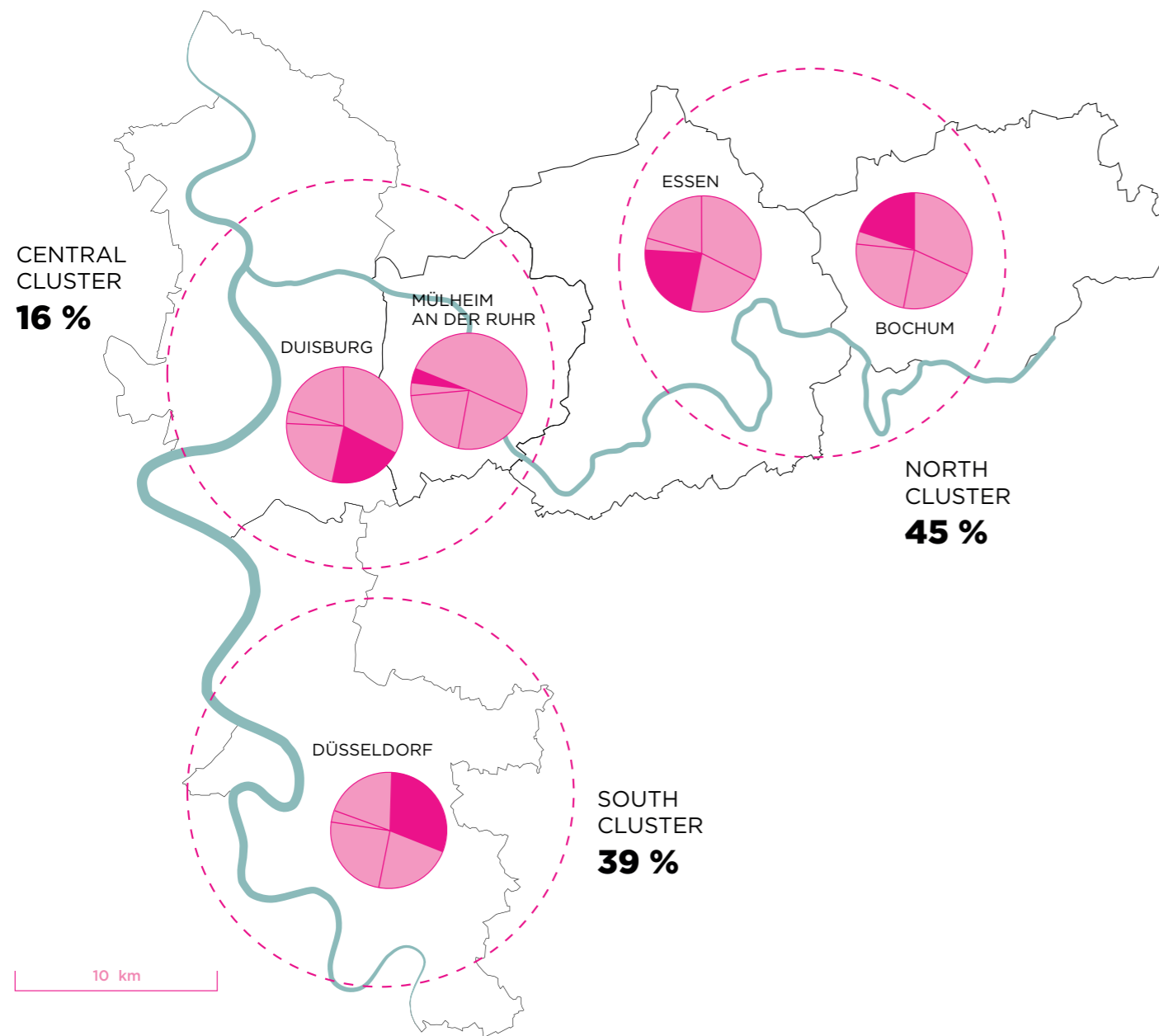


/ 08 ATHLETES' ACCOMMODATION



**/ 08.1
CLOSE-TO-VENUE CONCEPT
FOR ATHLETES' ACCOMMODATION**

PERCENTAGE OF ATHLETES PER ACCOMMODATION CLUSTER



THE REGIONAL CONCEPT FOR ATHLETES' ACCOMMODATION RELIES ON THE EXISTING AND EXTENSIVE RANGE OF HOTELS IN THE INDIVIDUAL HOST CITIES.

IN ADDITION TO UNDERSCORING SUSTAINABILITY, THIS APPROACH HAS A DECISIVE ADVANTAGE: ATHLETES WILL ALWAYS BE LODGED CLOSE TO THE COMPETITION AND TRAINING FACILITIES.

With a view to the criteria of sustainability and economic feasibility, no athletes' village is planned for the Rhine-Ruhr 2025 FISU World University Games; instead, athletes and officials alike will be accommodated in hotels. The conditions for this are excellent in the Rhine-Ruhr region. As described in detail in chapter 09 Accommodation, there are more than sufficient hotels available. Particularly in light of the lower capacity utilization of the existing hotel infrastructure during the summer months (namely less than 50 % on average), the regular capacities at hand easily suffice to provide lodging for the delegations and all the other constituent groups, too.

In order to keep travel times for the athletes and officials to a minimum and to optimize logistics, the accommodation concept hinges on spreading everyone across three accommodation clusters. To the extent that the delegations so request, the athletes will be accommodated in the particular cluster in which their competition and training venues are located. By way of example: A Table Tennis player will therefore stay in the south cluster and thus in a hotel in Düsseldorf, while a judoka from the same nation would live in the north cluster and therefore in Essen or Bochum.

This sustainable and highly efficient concept keeps everyone close to their respective venues so that athletes and officials alike can enjoy the benefits of needing to travel only negligible distances.

SUPPORTING DELEGATION FACILITIES

Within this concept, all participants will be offered additional premises in line with their respective needs. Office spaces will be rented in the hotels for the delegations, or if required individual hotel rooms will be outfitted with workstations. Given the decentral concept, delegations may be split up and accommodated in different clusters, and we therefore seek to offer a mix of meeting rooms in the hotels and in the competition and training venues, which delegations can simply book via a central reservations system if and when rooms are needed.

DELEGATION SERVICES

According to the size of the particular hotel and the respective number of athletes and officials housed there, every hotel will feature an information desk / centre that provides all the functions normally associated with a delegation service centre and sports information centre. Additional functions will be offered centrally in the three main clusters.

RECREATIONAL AND SPORT FACILITIES

The hotels are meant to be oases of calm for athletes and delegations, where they can relax, which is why wherever possible they will also feature additional leisure spaces. Given the differences in the various hotels' range of facilities, we cannot assume they offer a uniform set of fitness clubs, which is why decentral fitness services are being planned either at the training zones and / or in the main clusters.

MEDICAL FACILITIES

As will be detailed in chapter 11 Medical Services and Doping Control, the region possesses a close-knit network of outstanding hospitals that are merely a short distance from the hotels; as result, there is no need to erect a temporary polyclinic. Irrespective of this, plans include delegation medical rooms in the hotels.

SECURITY

The security concept for the athletes' accommodation will be developed and realized in close consultation with the local security authorities. It will be adapted not only to the security situation on the day, but also to the individual requirements of specific delegations and local conditions. The emphasis will of course be on the security of everyone involved and an assessment of existing risks.

/ 08.2 MINIMUM CAPACITY

How each delegation is sub-divided into single, double and three-bed rooms will be decided in the further course of planning after a careful evaluation of room layouts, sizes and the availability of single beds. Moreover, the subdivision and respective number of rooms in the hotels will of course also be the product of direct negotiations with the hotel operators and the room quotas at our disposal. The reliance on hotel accommodation means FISU's requirement for no more than three persons to share a bathroom will most certainly be met in all cases.

Irrespective of the exact allocation of rooms and selection of room type, given existing hotel capacities in the region and the consultation with the hotel industry, the LOC can guarantee that there will be sufficient capacities available to realize the FISU World University Games.

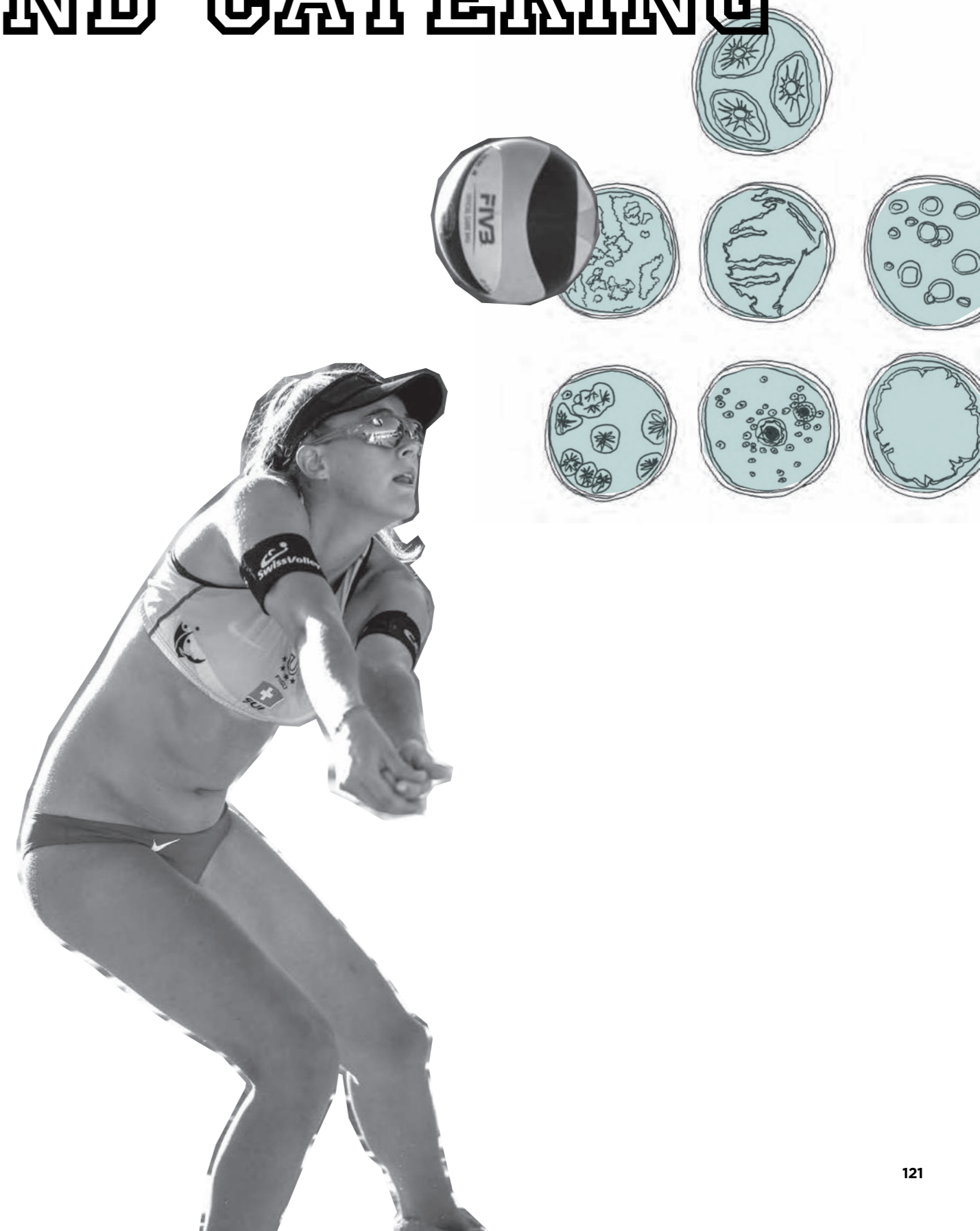
Thereby, the LOC's Functional Area (FA) accommodation team will be responsible for securing all the hotel capacities required. However, the plan is for the FA to collaborate closely in this context with local and regional tourism organizations, such as Düsseldorf Tourismus or Visit Essen.

/ 08.3 ATHLETES' DINING

The plan is for athletes and officials to breakfast in their hotels; all other meals will be taken in central dining facilities or athletes' lounges. To this end, dining facilities will be installed at the main competition venues offering athletes a great opportunity to mingle. While at the standalone venues there will be a lounge or side area providing catering for the athletes and officials, at the main clusters catering will rely on the great potential of the existing event areas. For example, the Business Club at the Merkur Spiel-Arena (capacity: Up to 1,500 persons) will function as one of the central dining facilities. With its spectacular view out over the interior of the arena, it not only offers ideal conditions for enjoying a meal, but also doubles up as a meeting place for athletes and officials alike – creating a special FISU World University Games experience. The fully equipped catering facilities translate into smooth dining flow throughout the period of competitions and events. Similar concepts relying on existing event locations will be devised wherever possible for the other venues. In individual instances, the existing infrastructure will need to be expanded temporarily.



/ 09 ACCOMMODATION AND CATERING



THE ACCOMMODATION CONCEPT DRAWS ON A WIDE ARRAY OF HOTELS IN DIFFERENT PRICE SEGMENTS AND THUS REFLECTS THE HETEROGENEITY OF THE STAKEHOLDER GROUPS. THE TOTAL CAPACITY OF THE HOTELS AND THE ALTERNATIVE FORMS OF LODGING FAR EXCEEDS REQUIREMENTS - MEANING THAT ALL CONSTITUENT GROUPS WILL ENJOY ACCOMMODATION THAT PERFECTLY FITS THEIR NEEDS AND EXPECTATIONS.

/ 09.1 HOTEL ROOM INVENTORY

The Rhine-Ruhr region already has a large range of accommodation options that more than meet the requirements for hosting the FISU World University Games in terms of capacities and standards. Sufficient capacities to provide accommodation for all participants are guaranteed - not just in light of the impressive overall capacity of around 50,000 beds in the Bochum, Duisburg, Düsseldorf, Essen and Mülheim an der Ruhr venues themselves, but in particular during the Games period. As business hubs, the five local authorities tend on average to only record capacity utilization of less than 46 % during the summer months of July and August and thus in the event of their regular operations there would still be in excess of 26,000 free beds. This high level of customarily unused capacity is more than the requirements and therefore provides an ideal basis for optimally hosting the FISU World University Games in summer 2025.

In the core Rhine-Ruhr region from Cologne to Dortmund there are actually more than 1,000 hotels boasting over 65,000 hotel rooms available. There are just short of 33,000 beds in 4- and 5-star categories, meaning more than 50 % of total hotel capacities are in the higher-end segment and meet high or the highest standards for accommodation. As a result, the FISU Family, the guests of honours and other stakeholders can be offered appropriate lodgings.

Furthermore, there is an extensive range of accommodation offerings for students and guests who wish to pay less. In the State of North Rhine-Westphalia there are approx. 150,000 beds available as alternative accommodation (e.g. in hostels or airbnbs).

EXISTING CAPACITIES IN THE CORE RHINE-RUHR REGION

1,000+ HOTELS
65,000+ HOTEL ROOMS
150,000+ BEDS IN ALTERNATIVE ACCOMMODATION



	HOST CITY	BEDS (TOTAL)	AVERAGE OCCUPANCY (DURING THE PROPOSED GAMES PERIOD)	COMPUTED SPARE CAPACITY AVAILABLE
Southern Cluster	Düsseldorf	28,992	49 %	14,786
Central Cluster	Essen	10,434	43.5 %	8,206
	Bochum	4,054	43 %	
Northern Cluster	Duisburg	3,910	41.8 %	3,501
	Mülheim an der Ruhr	1,755	30.2 %	
	TOTAL	49,075		26,493

Source: Tourismusverein NRW

Remark: Until 2025 further hotel projects in the region are already planned or currently being realized. These additional capacities are not yet reflected in the table above.

/ 09.2 ACCOMMODATION ALLOCATION

The different stakeholder groups, namely the FISU Family, guests of honour, technical officials, and accredited media representatives can all be accommodated in the existing hotel infrastructure. In the further course of planning, in close consultation with FISU, the LOC will negotiate with the hotel operators in order to specify the exact accommodation for these groups. The hotels listed below are thus merely suggestions, with the definitive selection still to be made. Irrespective of the final allocation, the superb hotel infrastructure in the Rhine-Ruhr region guarantees sufficient capacities for appropriate lodgings for all stakeholders.

FISU FAMILY

For the Rhine-Ruhr 2025 FISU World University Games, the FISU Family will be based in Düsseldorf, one of the two main clusters. Düsseldorf, as the State capital of North Rhine-Westphalia, is home to an array of high-grade hotels that meet FISU standards and are ideal as base camp during the Games. The proposed hotels are strategically located within Düsseldorf to ensure swift and uncomplicated travel to the various competition venues. In total, the hotels presented have more than 1,200 rooms and are therefore capable of duly accommodating all members of the FISU Family.

In the Golzheim district, which lies between the trade fair grounds and downtown Düsseldorf, the Hotel Radisson Blu Scandinavia Hotel (4-star) and the Hilton Düsseldorf (5-star) are close neighbours and are less than 2.7 kilometres from Messe Düsseldorf and about 3.5 kilometres from downtown. The Radisson Blu Scandinavia has a total of 314 bedrooms as well as about 1,000 m² in events space (across 15 convention rooms). The largest of these can seat 650 persons. The Hilton Düsseldorf has 375 bedrooms and a total of 19 meeting and conference rooms for a maximum of 1,300 persons.

There are other high-class hotels in downtown Düsseldorf, along Königsallee and on Graf-Adolf-Platz, among them the 4-star Leonardo Royal Hotel and the 5-star Intercontinental Hotel, both of which meet the requirements for the FISU Family Hotel. These hotels are some 6 kilometres from Messe Düsseldorf. The Intercontinental has a total of 287 bedrooms as well as 14 convention rooms providing a full 1,227 m² in events space, with the largest conference room sized 750 m². The Leonardo Royal Hotel has 253 bedrooms and 7 convention rooms.

GUESTS OF HONOUR

Alongside the hotels in Düsseldorf already mentioned with regards to the FISU Family there are numerous other hotels suitable for Guests of Honour and close to the FISU Hotels. Worthy of mention here are the 4-star Wyndham Garden Düsseldorf City with 82 bedrooms, NH Hotel Düsseldorf Königsallee with 111 bedrooms, Radisson Blue Media Harbour Hotel with 135 bedrooms and Hotel Meliá Düsseldorf with 201 bedrooms.

There are also additional 5-star hotels all only a little way from the hotels recommended for the FISU Family. They include Steigenberger Parkhotel Düsseldorf on Königsallee, which has 130 bedrooms and the boutique hotel The Wellem with 102 bedrooms.

TECHNICAL OFFICIALS

Like the Athletes, the Technical Officials will be decentrally accommodated at the main competition venue clusters, at Sportpark Duisburg, Arena-Park / Messe Düsseldorf and Messe Essen. All three clusters provide sufficient capacities and can together house more than 1,500 officials.

Sportpark Duisburg not only features the Duisburg Sportpark youth hostel, the German Federal Performance Centre for Canoeing and Sportschule Wedau – meaning three sets of accommodation in the immediate vicinity of the competition venues specialized in acting as lodging for athletes, functionaries and other

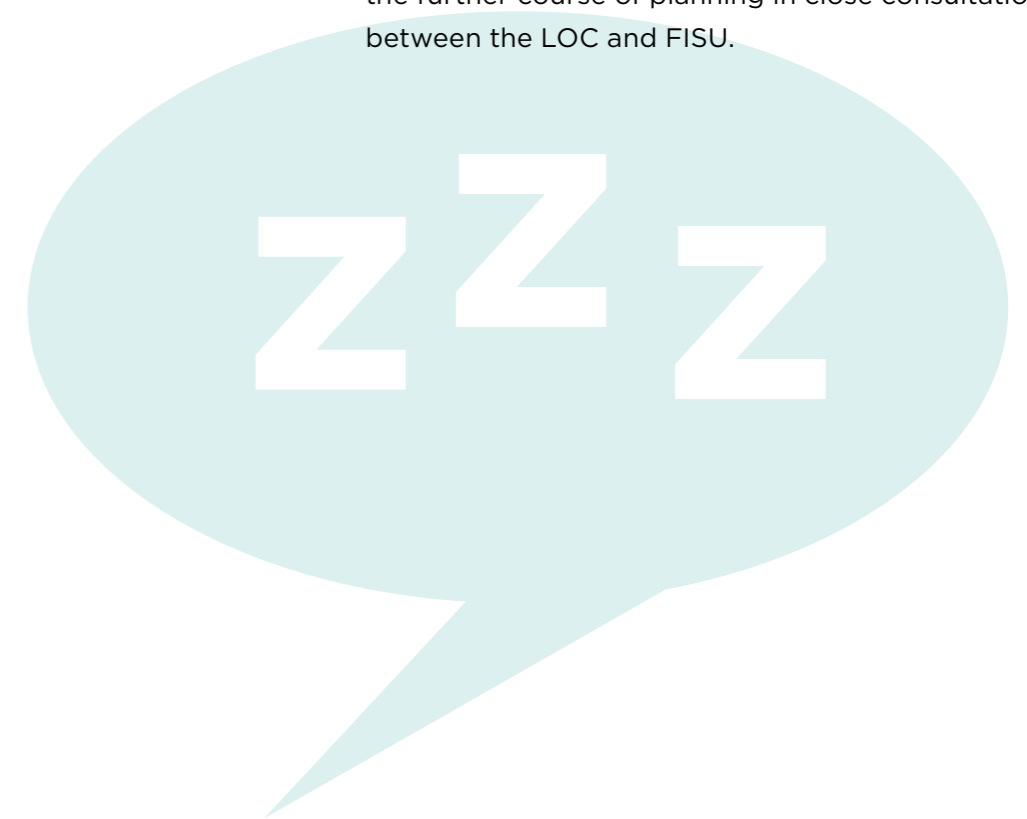
personnel. The youth hostel can accommodate up to 220 persons in two-bed and four-bed rooms. The Federal Performance Centre has 23 double rooms and 8 singles. Sportschule Wedau can house 400 persons. There are additional smaller hotels run privately close to Sportpark Duisburg, such as Hotel am Sportpark, which has been awarded a 3-star-plus label and would also be suitable as accommodation.

The cluster at Arena-Park in Düsseldorf is home to the Tulip Inn Düsseldorf Arena, a 3-star hotel directly adjacent to the competition venue boasting 280 bedrooms. Likewise, in immediate proximity to the trade fair grounds is Apartmenthaus Lindner Messe Residence Düsseldorf, which features 46 apartments. Close by, i.e., within a 3 kilometres radius, is the 3-star Hotel Meliá Ininside Düsseldorf Derendorf with 160 bed-rooms. There are again further smaller hotels nearby.

At the hub in Essen there is also suitable accommodation for Technical Officials close to the competition venue: The ATLANTIC Congress Hotel Essen, a 4-star hotel with 248 bedrooms, and Hotel Essential by Dorint Essen with 101 bedrooms (1 and 3 km distant respectively). The 3-star Hotel an der Gruga with 39 bedrooms and the 4-star Hotel Mintrops Concierge Hotel with 52 bedrooms are directly adjacent to the competition venue for especial ease of access.

ACCREDITED MEDIA REPRESENTATIVES

A whole raft of different accommodation will be available for accredited media representatives. Given the location of the two planned main media clusters at Messe Essen and Messe Düsseldorf, media representatives will primarily be housed in these two cities. The two hubs have sufficient capacities in all price categories: Düsseldorf has just short of 29,000 beds and Essen 10,000 beds. A more detailed identification of specific media hotels will be undertaken in the further course of planning in close consultation between the LOC and FISU.

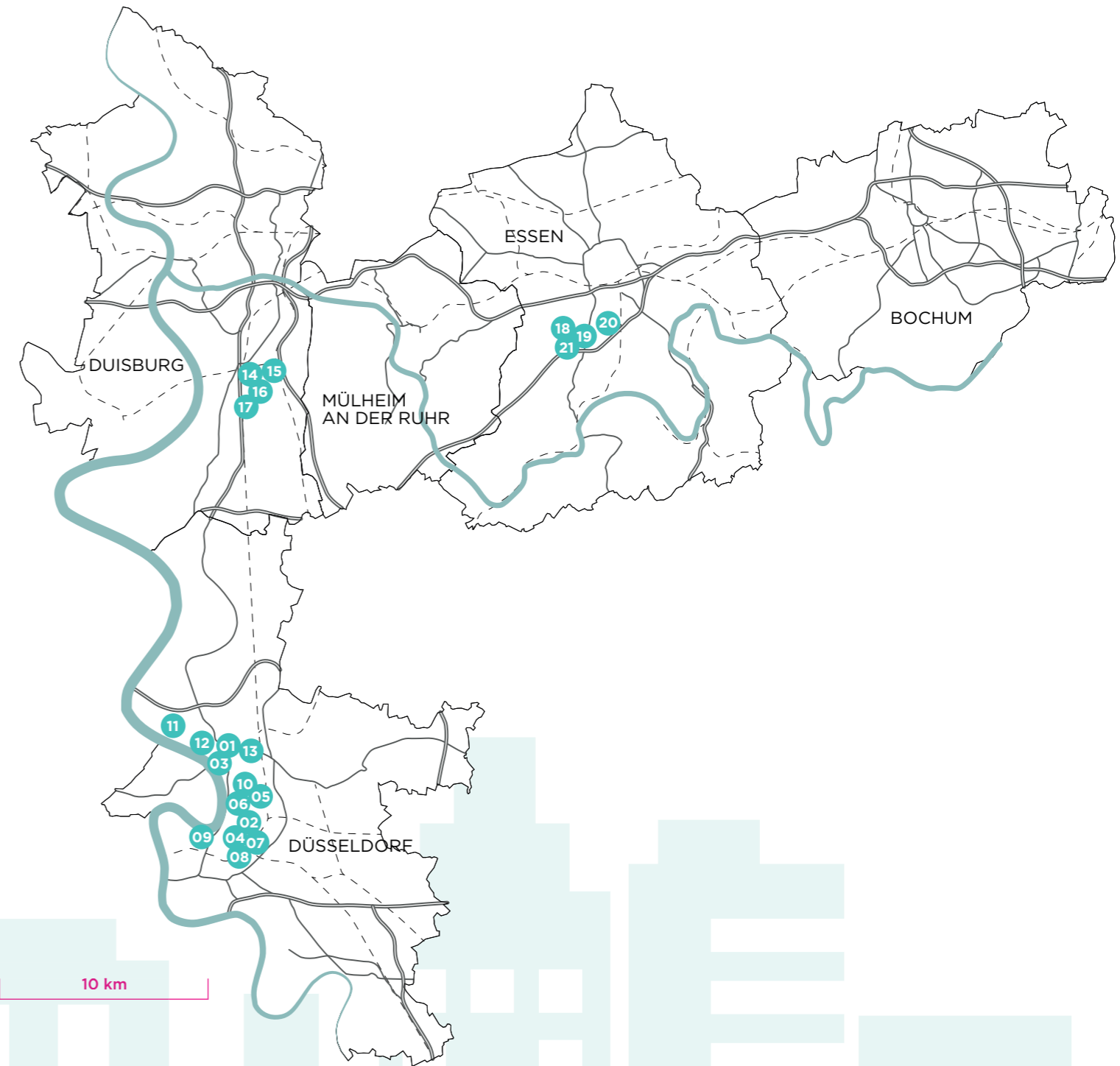


ACCOMMODATION ALLOCATION

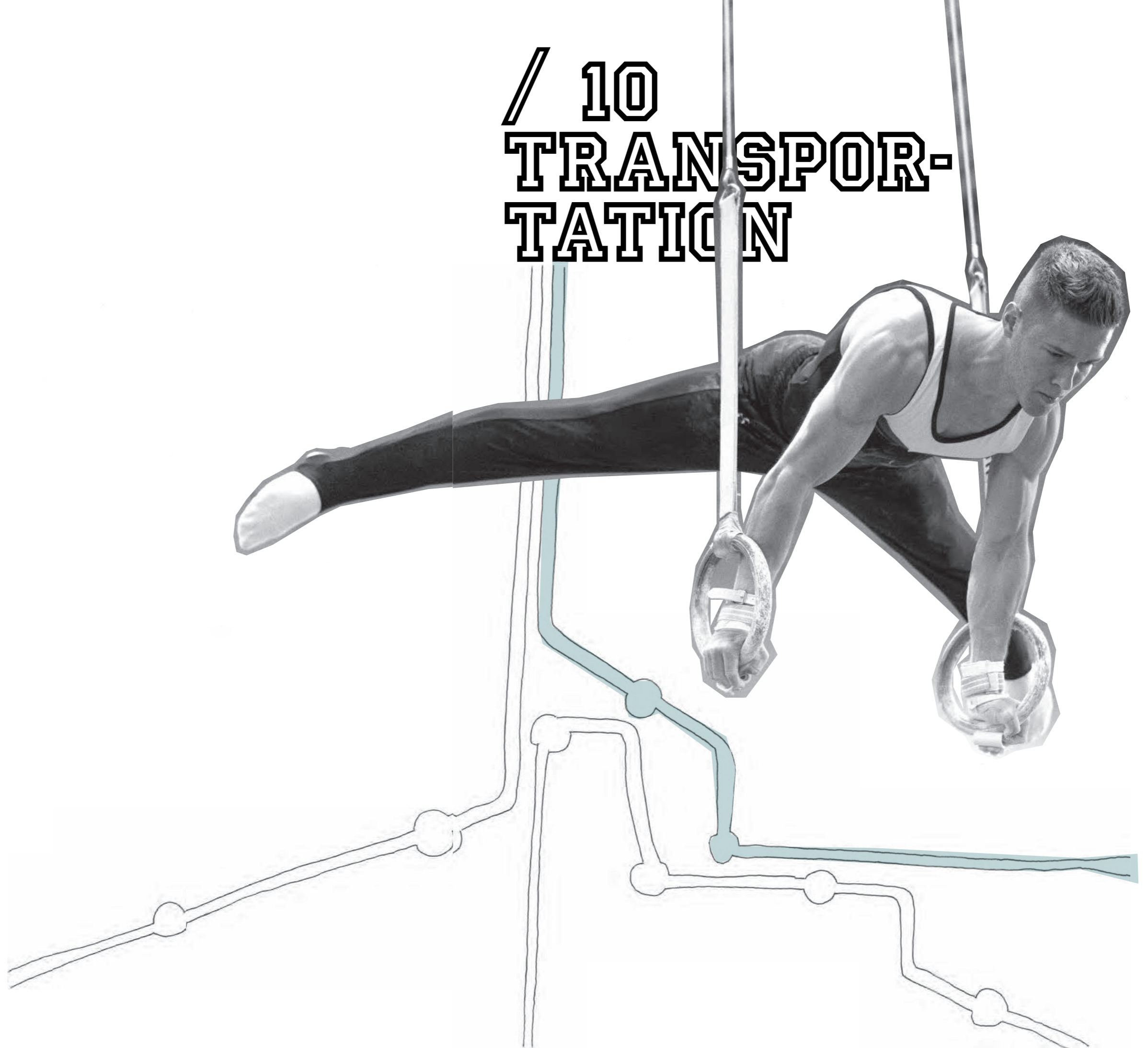
CITY	NO.	HOTEL	CATEGORY	NO. OF ROOMS	DISTANCE DUS AIRPORT	CATERING FACILITIES
FISU FAMILY						
DÜSSELDORF	01	Hilton	*****	375	7 km	Full board
	02	Intercontinental Hotel	*****	287	9.6 km	Full board
	03	Radisson Blu Skandinavia	****	315	7.7 km	Full board
	04	Leonardo Royal Hotel Königsallee	****	253	9.7 km	Full board
GUESTS OF HONOUR						
DÜSSELDORF	05	Steigenberger Parkhotel	*****	130	8.7 km	Full board
	06	The Wellem	*****	102	8.7 km	Half board
	07	Wyndham Garden	****	82	10 km	Breakfast
	08	NH Hotel Königsallee	****	111	9.8 km	Breakfast
	09	Radisson Blue Media Harbour	****	135	10.4 km	Full board
	10	Meliá Düsseldorf	****	201	7.8 km	Half board
TECHNICAL OFFICIALS						
DÜSSELDORF	11	Tulip Inn Arena	***	280	6.7 km	Breakfast
	12	Lindner Messe Residence	-	46	5.4 km	-
	13	Meliá Ininside Derendorf	***	160	6.7 km	Half board
DUISBURG	14	Youth Hostel Sports Park	-	(PAX) 220	20.2 km	Full board
	15	Guesthouse Canoe Centre	-	31	20.7 km	Breakfast
	16	Sportschule Wedau	-	(PAX) 400	21.2 km	Full board
	17	Hotel am Sportpark	***	20	19.7 km	Breakfast
ESSEN	18	Atlantic Congress Hotel	****	248	24.9 km	Half board
	19	Mintrops Concierge Hotel	****	52	25.3 km	Breakfast
	20	Essential by Dorint	***	101	27.4 km	Half board
	21	Hotel an der Gruga	***	39	25.3 km	Breakfast

ACCREDITED MEDIAS REPRESENTATIVES

DÜSSELDORF / ESSEN Potential hotels for the media representatives will be identified in the further course of planning.



/ 10 TRANSPOR- TATION



GERMANY AND IN PARTICULAR THE RHINE-RUHR CONURBATION IS RENOWNED FOR ITS SECOND-TO-NONE TRANSPORTATION INFRASTRUCTURE AND WITH ITS INTERNATIONAL AIRPORTS IS EASILY REACHED FROM ANYWHERE IN THE WORLD. SPECIFICALLY IN THE

/ 10.1 EXISTING TRANSPORTATION INFRASTRUCTURE

The host cities of Bochum, Duisburg, Düsseldorf, Essen and Mülheim an der Ruhr are all part of the polycentric Rhine-Ruhr conurbation. The region, with its population of about 10.5 million people and a density of about 1,500 inhabitants / km², is the most densely populated metropolitan region in Germany. The entire conurbation is held together by a dense network of motorways and fast rail links – these also guarantee swift national and international accessibility. The host region's international airports at the host city of Düsseldorf (DUS) and in nearby Cologne (CGN) are well integrated into the road and rail network.

ROAD INFRASTRUCTURE

The host region is located at the intersection of numerous internationally important motorways such as the A1, A2 and A3. The motorway network is also supplemented by key interregional motorways, such as the A31, A40, A42, A43, A44 and the A45. In addition to major national metropolitan regions such as Frankfurt Rhine-Main, the big cities of Amsterdam, Antwerp and Brussels can all be reached in less than 2.5 hours (European motorways E34, E35 and E41). The A52, A71, and A59 motorways, the national highways (B8, B1, B223, B224), and the substantial network of main roads and side roads combine to form an extensive and tightly knit road network covering the entire host region.

The individual host cities are superbly interconnected by road, enabling swift transportation from one cluster or sports venue to another. All the host cities are linked to one another by more than one alternative motorway and national highway so that in the event of gridlock there is maximum redundancy at hand.

PUBLIC TRANSPORTATION

The host region is an important link in the German and European high-speed rail network. The main railway stations of the host cities of Düsseldorf, Duisburg and Essen are all German Category 1 stations and thus amongst the most important in the country. There are super-fast rail links to Amsterdam, Brussels and Frankfurt, for example, meaning they are only around two hours away. In fact, almost all the major metropolitan regions in Europe can easily be reached by high-speed long-distance trains. Train times to Paris or Berlin, for instance, are about 4.5 hours and are comparable to the time taken for air travel.

The German and international long-distance rail links are integrated into a powerful regional train and light rail transit (LRT) network. The host cities are in this way interconnected by fast and regular rail links (train categories: ICE, IC, RE, S). For example, 188 trains run each day between the cities of Düsseldorf and Duisburg, and they only take 15 minutes. A total

FIELD OF TRANSPORTATION, UNIVERSITIES, RESEARCH INSTITUTES AND BUSINESSES WILL BE INVOLVED AS WE INTEND TO DEVELOP AN INNOVATIVE AND SUSTAINABLE, RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES TRANSPORTATION CONCEPT.

of 141 trains run at present daily between Düsseldorf and Essen, with an average travel time of 29 minutes.

The metro network in the host cities forms an attractive public transportation backbone, and is supported by trams and buses, not to mention the LRT routes that cut across town. In combination, these means of public transportation ensure blanket coverage for all areas of the host cities. There are direct rail links to Düsseldorf international airport as well as those in Cologne and Frankfurt. The venues in the individual cities can be reached direct by the respective LRT, metro and tram network. Given decades of experience with football matches and other mega-events, the corresponding public transport capacities are geared to events at the venues. Should additional capacities be required for individual events, the public transport authorities will put on extra rides and provide shuttle services to meet requirements.

Students from all the universities in North Rhine-Westphalia are able to use public transport throughout the State free of charge 'semester ticket'. The majority of students and volunteers will therefore tend to rely on the good public transportation network to travel to and from the venues.

BICYCLES

Cycling is an increasingly popular form of mobility in the host region, which is relatively flat. In Düsseldorf, for example, at present 16 % of all travel is by bicycle. Amongst the younger, more cycle-loving segment of the population (students, potential spectators and volunteers), the proportion is correspondingly higher, especially as the 2025 FISU World University Games will take place in summer. Moreover, ever greater numbers of people are availing themselves of call-a-bike services or opting for e-scooter services within cities. Alongside the expansive cycling infrastructure in the respective host cities, the cities (which are not far apart anyway) are also linked by regional fast cycle-paths. In particular, the RS 1 fast cycle-path currently under construction connects Duisburg, Mülheim an der Ruhr, Essen and Bochum and partly runs directly past the venues. For example, it is only about 9 kilometres from Mülheim an der Ruhr to the venues in Essen or about a 25-30-minute ride on the RS 1. Düsseldorf and Duisburg are well-connected by the EuroVelo 3 and EuroVelo 15 cycle-paths, the latter running along the banks of the Rhine river.

/ 10.2 FISU WORLD UNIVERSITY GAMES TRANSPORTATION SYSTEM

The Rhine-Ruhr 2025 FISU World University Games offers an opportunity to set a great example of sustainable organization of a sports mega-event. An eco-friendly and economic transportation concept will form a key aspect in achieving this objective and will also play a key role in the public and media perception of the FISU World University Games.

The different needs of the various user groups (athletes, FISU Family, technical officials, the media, visitors, staff and volunteers) define the parameters for a multi-tier, flexible Games transportation system. The pronounced distribution of the FISU World University Games across the host region will help reduce the Games' ecological footprint, but also spells a challenge for transportation between the training, warm-up and competition venues, accommodation, media facilities, and other key locations. That said, this also helps spread out demand for transportation better, reduce potential travel distances and foster better use of the existing infrastructure.

The use of innovative app-based solutions for the provision and operation of vehicles for the FISU World University Games ridesharing service will help lower the number of vehicles required and total kilometres driven. The Rhine-Ruhr 2025 FISU World University Games are a welcome opportunity to present innovations and progressive thought in action. The outstanding road and public transportation network in the host region provides an ideal basis here. In this context, the focus should be less on the original stipulations laid out in the FISU minimum requirements and more on developing innovative, sustainable and pioneering transportation concepts in close interaction between the LOC, the cities, the local authorities and FISU. Plans therefore also envisage proactively locking into the innovative prowess of the universities

in North Rhine-Westphalia to this end, and initiating research projects relating to mobility.

OVERALL TRANSPORTATION CONCEPT

All the athletes, officials and guests will stay in hotels in the host cities. The athletes and officials will be accommodated in hotels that are as close to the relevant training and competition grounds as possible to reduce travel distances and times wherever feasible. In this regard, three accommodation clusters have been defined:

- > SOUTH CLUSTER:
DÜSSELDORF
- > CENTRAL CLUSTER:
DUISBURG AND
MÜLHEIM AN DER RUHR
- > NORTH CLUSTER:
ESSEN AND BOCHUM

Each cluster consists of the respective venues and the hotels assigned to them. This cluster-based form of accommodations will serve to guarantee smooth, economic and ecological transportation. There will be two supra-ordinated hubs at Messe Düsseldorf and Messe Essen. These central units will house the administrative and other core functions and act as distributors for the individual FISU World University Games venues and the hotels. There will be a regular direct shuttle service for the duration of the FISU World University Games between the two hubs and the other core venues. This will enable easy and swift connections between the hubs and serve as the transportation system backbone for the Games.

The core of the transportation system will be a special app-based on-demand ridesharing system for the TA, TF, TM and T1-T3 user groups (it is intended to partly bundle them as TX) to ensure smooth and comfortable travel between the venues, hotels and hubs.

The superlative public transportation system in the host region functions as the third level. Almost all the venues have direct links to the system, which will be relied on primarily for moving spectators and local volunteers to the individual venues. Indeed, in many instances it offers faster links than would a private car and is thus also appealing for other user groups. For the duration of the Rhine-Ruhr 2025 FISU World University Games, use of the public transportation system in the host region will therefore be free of charge for the athletes, officials, FISU guests, and media representatives, enabling all participants maximum flexibility – no matter, if they are heading from one competition venue to another or to other accompanying events.

ARRIVING IN THE HOST REGION

There are several paths open to incoming delegations, officials, and guests. The direct arrival route into the host region is from Düsseldorf international airport, which is in the immediate vicinity of Messe Düsseldorf (hub and main venue). An alternative arrival point is Frankfurt international airport, which offers direct flights to many remote parts of the world thanks to its outstanding worldwide airline network. Travel by long-distance train is a third attractive option for participants from many of the major European metropolitan regions. The European high-speed rail network is connected to various cities in the host region, making such travel in part faster and smoother than taking a plane. The Main Accreditation Cen-

tre will be located at Messe Düsseldorf / Arena-Park and thus only about 3 kilometres from Düsseldorf airport. To make travel inwards as easy and flexible as possible, we are assessing accreditation or at least the issuing of accreditation documents in the respective hotels.

A shuttle will run from Düsseldorf international airport straight to the hotels. Delegations and guests arriving at Frankfurt international airport can take the high-speed ICE train from there straight to Düsseldorf main station; at present, there are 39 direct trains a day, and the trip takes about 70 minutes. At Düsseldorf main station, there will be a shuttle service to the respective hotels. The Welcome Information Desks at Frankfurt and Düsseldorf airports and at Düsseldorf main station will receive the arrivals and support them in their onward travel. In the case of arrival times being at unfortunate hours, there are further train connections between Frankfurt airport and Düsseldorf where travellers will need to change; moreover, there is a shuttle bus service to Düsseldorf.

The frequency of shuttle rides and the number of vehicles required at Düsseldorf airport and main station will be decided in line with the needs and adapted dynamically to meet planned and actual arrival volumes.

DEPARTING THE HOST REGION

After the end of the Rhine-Ruhr 2025 FISU World University Games, delegations will depart the same way they arrived. Shuttle vehicles will be at hand to take participants from the hotels to Düsseldorf international airport or main station. Vehicles will be deployed in line with participants' departure wishes. Participants can request shuttles using the FISU World University Games mobility app to reach the FISU World University Games ridesharing services.

FISU WORLD UNIVERSITY GAMES RIDESHARING SERVICE

Vehicles in different categories and sizes will be utilized to ferry athletes, officials, and guests from their hotels to the various sports and events venues and hubs. The vehicles will be made available on an as-needed basis, meaning that buses will be provided for teams, and smaller vehicles for individual athletes or personal travel requirements. The vehicle pool will depend on the delegation size, the number and needs of the FISU Family and media representatives. All of this will rely on the innovative app-based 2025 FISU World University Games ridesharing service. A mobility app bundles all mobility services for participants in the 2025 FISU World University Games. The app lets you request the trip you need and in response dynamically displays the vehicles available, the expected time till pick-up, and arrival time. It functions comparably to existing ridesharing services, such as Uber or Moia. The system will, however, be tailored to the Games processes and requirements. The plan is therefore for the app to include parameters such as group size (teams), special needs and prioritization of certain user groups (TF, TM, T2-3, etc.), and time-critical trips (e.g., getting competitors to their venue).

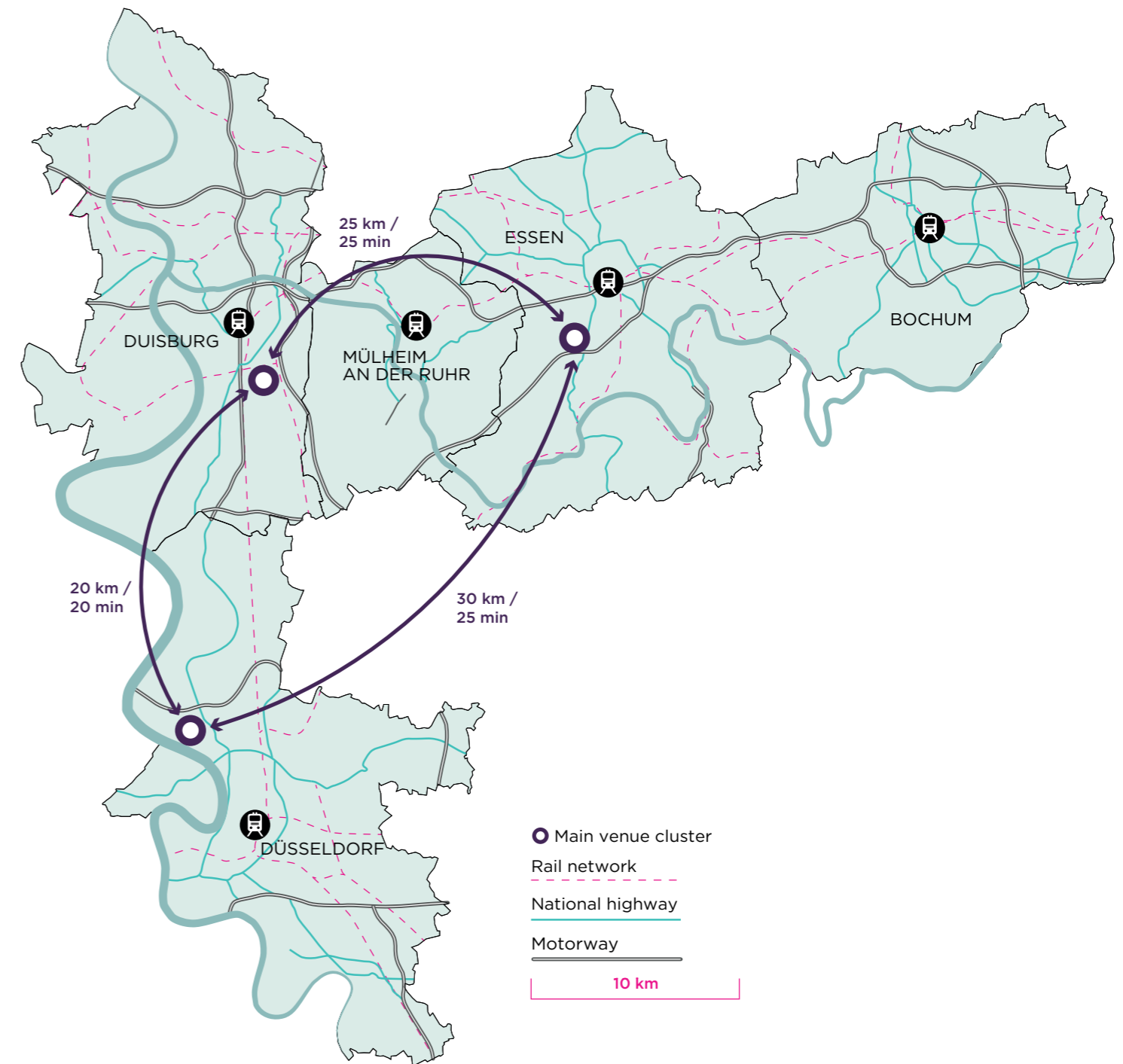
A pool of different vehicle types and sizes will be on call and then dispatched in line with requirements. They will range from classic limousines and people-carriers to buses for complete teams. There will be a dispatch office in each of the two hubs, which will feature infrastructure for parking, driver breaks, etc. Vehicle deployment will be AI-optimized such that, in addition to user requirements and priorities, other Games-specific parameters will be factored in, including events and training plans, participants' arrival /

departure dates, current traffic conditions and safety warnings. In this way, vehicle deployments can be planned in advance and adjusted dynamically on the day. This will optimize the number of vehicles used and minimize the ecological footprint of the FISU World University Games. This concept not only underlines the Rhine-Ruhr 2025 FISU World University Games sustainability focus but also offers a chance to collect a wealth of data that can be used to optimize processes and transportation concepts for future FISU World University Games.

The innovative FISU World University Games ridesharing concept will be developed in collaboration with local universities in the North Rhine-Westphalia scientific community, the local transportation authority (VRR), and business partners from the worlds of transport and mobility, and with the support of the State of North Rhine-Westphalia Ministry of Transport. The idea is to use the Rhine-Ruhr 2025 FISU World University Games as a platform for other mobility innovations, too, for example as a test route for the use of autonomous vehicles on the respective trade fair grounds. The goal is to roll out a modern, sustainable transportation concept that blazes the trail for future mega-events.

PERSONAL ARRIVALS

The Rhine-Ruhr 2025 FISU World University Games will strongly be focusing on the attraction of students and young people. Thus, a high percentage of spectators and volunteers will be holding semester tickets. While most venues are ideally linked to the public transportation system, additional shuttle services may be provided for particular events at the venues to cover expected requirements. Moreover, all venues have a sufficient number of bike racks for those cycling to the events.



/ 10.3

DISTANCES AND TRAVEL TIMES

DISTANCES AND TRAVELTIME > OVERALL

DISTANCE / TIME	INTERNATIONAL AIRPORT DUS		FISU HQ HOTEL		SOUTH CLUSTER		CENTRAL CLUSTER		NORTH CLUSTER		OPENING CEREMONY		CLOSING CEREMONY			
	km	min	km	min	km	min	km	min	km	min	km	min	km	min		
INTERNATIONAL AIRPORT DUS			10	10	10	10	20	20			35	30	5	10	30	30
FISU HQ HOTEL	10	10			5	10	25	25			35	35	5	15	30	35
SOUTH CLUSTER	10	10	5	10			25	30			40	40	5	15	30	35
CENTRAL CLUSTER	20	20	25	25	25	30					25	30	20	25	10	25
NORTH CLUSTER	35	30	35	35	40	40	25	30					35	35	30	35
OPENING CEREMONY	5	10	5	15	5	15	20	25			35	35			30	35
CLOSING CEREMONY	30	30	30	35	30	35	10	25			30	35	30	35		

DISTANCES AND TRAVELTIME > NORTH CLUSTER

DISTANCE / TIME	ESSEN CITY CENTRE		BOCHUM CITY CENTRE		SPORTPARK AM HALLO		LOHRHEIDE-STADION		RUNDSPORT-HALLE		ETUF		MESSE ESSEN / GRUGAHALLE			
	km	min	km	min	km	min	km	min	km	min	km	min	km	min		
ESSEN CITY CENTRE			20	20	5	15	10	15			20	20	10	20	5	10
BOCHUM CITY CENTRE	20	20			15	25	10	15			5	15	20	30	20	25
SPORTPARK AM HALLO	5	15	15	25			10	15			20	20	10	25	10	15
LOHRHEIDESTADION	10	15	10	15	10	15					10	15	15	20	15	15
RUNDSPORTHALLE	20	20	5	15	20	20	10	15					25	30	25	20
ETUF	10	20	20	30	10	25	15	20			25	30			5	10
MESSE ESSEN / GRUGAHALLE	5	10	20	25	10	15	15	15			25	20	5	10		

DISTANCES AND TRAVELTIME > CENTRAL CLUSTER

DISTANCE / TIME	DUISBURG CITY CENTRE		MÜLHEIM CITY CENTRE		SPORTPARK DUISBURG		WESTENERGIE SPORTHALLE		LANDSCHAFTSPARK DUISBURG-NORD / CLOSING CEREMONY	
	km	min	km	min	km	min	km	min	km	min
DUISBURG CITY CENTRE			10	15	5	10	5	10	10	10
MÜLHEIM CITY CENTRE	10	15			10	10	5	10	10	10
SPORTPARK DUISBURG	5	10	10	10			15	20	10	20
WESTENERGIE SPORTHALLE	5	10	5	10	15	25			10	20
LANDSCHAFTSPARK DUISBURG-NORD / CLOSING CEREMONY	10	10	10	10	10	20	10	20		

DISTANCES AND TRAVELTIME > SOUTH CLUSTER

DISTANCE / TIME	DÜSSELDORF CITY CENTRE		CASTELLO		MITSUBISHI ELECTRIC HALLE		ISS DOME		BURGPLATZ / MARKTPLATZ		ARENA-PARK / OPENING CEREMONY	
	km	min	km	min	km	min	km	min	km	min	km	min
DÜSSELDORF CITY CENTRE			10	20	5	15	10	20	5	10	5	15
CASTELLO	10	20			5	15	15	40	15	25	20	35
MITSUBISHI ELECTRIC HALLE	5	15	5	15			10	30	5	20	10	25
ISS DOME	10	20	15	40	10	30			10	20	5	15
BURGPLATZ / MARKTPLATZ	5	10	15	25	5	20	10	20			5	10
ARENA-PARK / OPENING CEREMONY	5	15	20	35	10	25	5	15	5	10		

/ 10.4 INTERNATIONAL AIRPORTS

The Rhine-Ruhr conurbation has two international airports – Düsseldorf and Cologne / Bonn – and two regional airports – Dortmund and Essen / Mülheim. All four are strongly integrated into the road and rail networks.

The host region's largest airport is that in Düsseldorf, which will be the central arrivals / departures airport for the Rhine-Ruhr 2025 FISU World University Games. It handles about 226,000 flights and 25.5 million passengers annually, making it Germany's third largest airport. No less than 77 airlines fly from here to 205 destinations in 59 different countries. Given its outstanding international importance,

Frankfurt international airport will play a key role in the Rhine-Ruhr 2025 FISU World University Games. The airport has its own high-speed rail station with 39 direct trains a day to Düsseldorf – the trip takes about 70 minutes. Moreover, there are many other long-distance rail connections between Frankfurt airport and Düsseldorf that can be used for arrivals and departures.

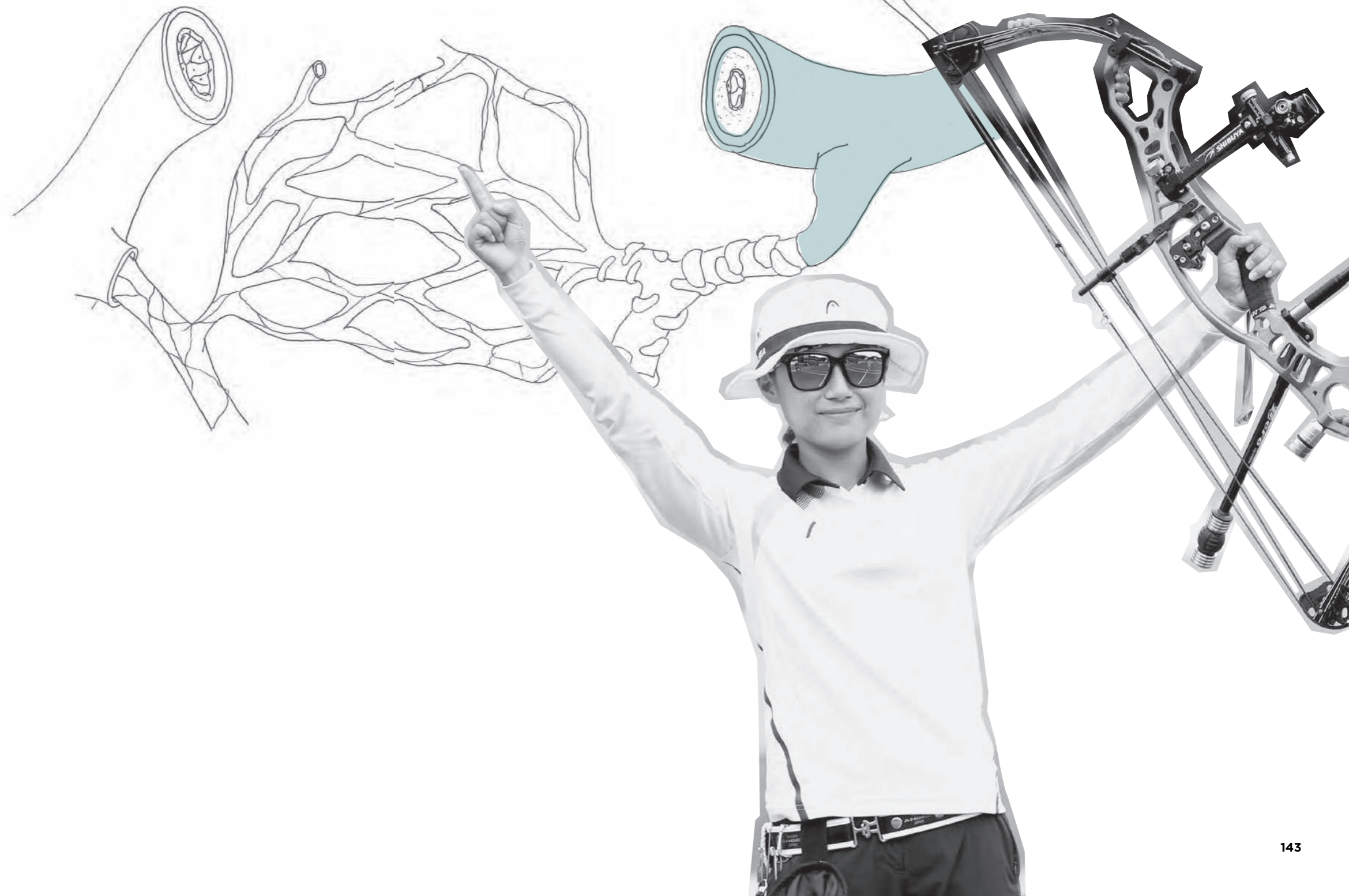
Frankfurt international airport is the largest in Germany and currently handles about 514,000 flights and 70.5 million passengers a year, making it the fourth largest airport in Europe and one of the top 15 worldwide. From Frankfurt, 122 airlines fly to 311 destinations in 96 different countries.

/ 10.5 INTERNATIONAL TRAVEL EXPENSES

At present, no partnerships with airlines exist or can be planned with by the future LOC. Before this background it can right now not be assumed that international travel expenses for accredited persons will be reduced or subsidized. This does of course not preclude such a partnership coming about further down the line.



/ 11 MEDICAL SERVICES AND DOPING CONTROL



THE HEALTHCARE SYSTEM IN GERMANY AND THE RHINE-RUHR REGION IS SUPERB, WITH ULTRAMODERN EQUIPMENT AND HIGHLY TRAINED STAFF. THE DENSITY OF BEST-IN-CLASS MEDICAL FACILITIES CLOSE TO THE VENUES AND ACCOMMODATION ENSURE IMMEDIATE MEDICAL SUPPORT FOR ALL PARTICIPANTS FOR THE ENTIRE DURATION OF THE GAMES.

**345 HOSPITALS
20,000 BEDS
IN THE RHINE-RUHR REGION**

/ 11.1 HEALTH CARE SYSTEM

Germany has an excellent nationwide healthcare system, and its superior quality is noticeable in terms of both technical equipment and available capacities. According to the German Federal Statistical Office, Germany's 1,927 hospitals offer some 500,000 beds, of which about 28,000 beds are in intensive care units. On an international bed per capita comparison, Germany places within the world Top 10.

The healthcare system in North Rhine-Westphalia has various tiers and is managed by several organizations. Overall healthcare administration lies with the North Rhine-Westphalian Ministry of Labour, Health and Social Affairs, which is thus responsible for implementing laws as well as planning and financing in-patient care in the State. The individual districts and cities all have their own departments of health that report to the ministry and anchor local healthcare locally. Together with the actual hospitals and doctors' surgeries, the statutory and private health insurance companies are the other key players in the German healthcare system.

As part of the preparations to host the 2025 FISU World University Games, together with these institutions a detailed concept will be devised and fine-tuned. It will ensure swift medical care on a sufficient scale for necessary treatment required by the athletes, the members of the FISU Family as well as other accredited persons and last but not least spectators. Thanks to the combination of ultramodern medical facilities and an elaborate concept, the necessary medical care will be at hand locally at all times, guaranteeing the successful realization of the event.



/ 11.2 MEDICAL CARE AND DOPING CONTROL

During the 2025 FISU World University Games in the Rhine-Ruhr region, medical care and doping control facilities will be fully available in the capacities required. The organizers ensure that for the entire hosting period all accredited persons (athletes, coaches, officials, technical officials, invited guests, the FISU Family and media representatives) will have access to medical care as required. The medical facilities, equipment and services in question will consistently meet the very high German standards and are fully in line with the requirements of a major sports event such as the FISU World University Games. Operations will be coordinated by a specialist functional unit for Medical Services that the LOC will set up and populate with experienced and duly trained personnel. The LOC and the Functional Area Medical Services will work closely with the FISU Medical Committee and support it in such a way that it can fully discharge its duties.

POLYCLINICS

Normally, a polyclinic is integrated into the Athlete's Village and thus provides basic on-site medical services for the athletes and accredited persons alike. As already described in Chapter 08 Athletes' Accommodation, the accommodation concept for the 2025 FISU World University Games in the Rhine-Ruhr region dispenses with a central village in favour of decentral, local accommodation in the existing, high-grade hotel infrastructure. At the same time, Games needs can be more than met, as there are superb healthcare facilities in the proximity of each venue location within the Rhine-Ruhr region. There is more than a sufficient number of hospitals and (poly)clinics in the immediate vicinity of the respective accommodation clusters (Chapter 11.3 Hospitals in the Host Region); these can handle diagnoses and treatment in the case of a person experiencing medical problems. The key advantage here is that in the event of an emergency, there will be a choice of which clinic to visit depending on the type of medical problem, with long-standing medical teams and the full infrastructure at hand to provide optimum healthcare. The hospitals / clinics assigned to a specific accommodation cluster provide 24/7 admissions, medical support and medical care for emergencies. Moreover, the plan is to equip a room in each hotel with medical examination facilities to enable initial diagnoses and straightforward treatment, whereby no elaborate medical equipment will be involved.

MEDICAL CARE AT VENUE SITES

Medical care at the venues themselves will be provided by experienced medical staff during all training sessions and for the duration of the Rhine-Ruhr 2025 FISU World University Games competitions. To this end, alongside an emergency medical room there will also be sufficient medical materials for first aid purposes on site. Together with the international sports federations and the FISU International Medical Committee, the LOC's Medical Service unit will assess the requirements of each of the individual sports disciplines in advance in order to make certain the right sets of materials are available in each instance.

In addition to the medical support provided at the venues, a list of hospitals will be drawn up that are best suited to treat emergencies in terms of their proximity and the expert personnel required.

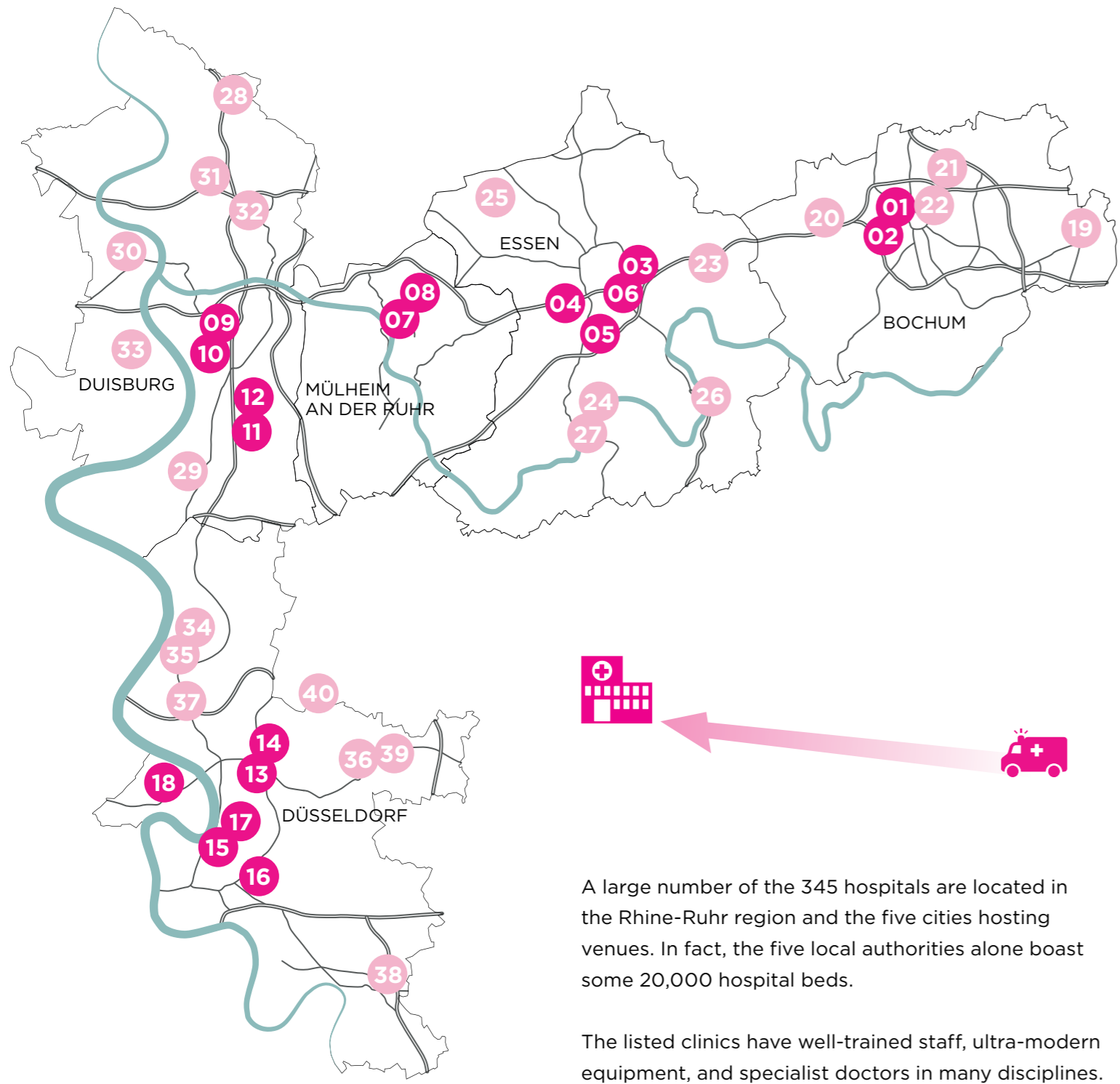
DOPING CONTROL

The doping control measures will comply with the international standards and will be conducted as per the World Anti-Doping Agency (WADA) stipulations. Together with the National Anti-Doping Agency (NADA) and the FISU Medical Committee, a comprehensive anti-doping concept will be devised to enable clean and fair 2025 FISU World University Games. For the details, please consult sections 11.4, 11.5 and 11.6.

COVID-19 PANDEMIC

When devising the concept for the Rhine-Ruhr 2025 FISU World University Games we did not factor in the current COVID-19 pandemic. Nevertheless, the various working parties identified possible impacts and challenges, and discussed these accordingly. Given the current situation and the positive trend with the roll-out of vaccines, this policy will be continued going forwards, as we believe it fair to assume that the situation will have normalized by the year 2025. Should expectations prove wrong and there be an enduring pandemic at a later stage, then the corresponding stipulations of the German Hygiene and Infection Protection Act will be factored into the planning and realization of the FISU World University Games.

/ 11.3 HOSPITALS IN THE HOST REGION



A large number of the 345 hospitals are located in the Rhine-Ruhr region and the five cities hosting venues. In fact, the five local authorities alone boast some 20,000 hospital beds.

The listed clinics have well-trained staff, ultra-modern equipment, and specialist doctors in many disciplines. In other words, they more than cover the essential in-patient medical care requirements for the 2025 FISU World University Games. With at least two hospitals in less than four kilometres and in a maximum of five minutes by ambulance, all nine sub clusters have medical clinics in their immediate vicinity. As a result, very swift admission and in-patient treatment is assured in emergencies where medical first aid in the examination rooms in the individual hotels does not suffice.

In North Rhine-Westphalia there are no less than 345 hospitals with just short of 120,000 beds, or roughly one quarter of Germany's total hospital bed capacity. Given the average bed capacity utilization in North Rhine-Westphalia of 76.3 %, which is slightly below the overall German average of 77.1 %, we assume that during the FISU World University Games there will be sufficient available beds.

OVERVIEW OF SELECTED HOSPITALS IN THE FIVE HOST CITIES

NO.	NAME OF HOSPITAL	ATHLETES' ACCOMMODATION			PUBLIC, PRIVATE, MIXED	SELECTION OF SPECIALITIES	NO. OF BEDS	SELECTION OF HEAVY EQUIPMENT
		HOTELS	DISTANCE IN KM	TIME IN MIN *				
NORTH CLUSTER								
01	Augusta-Krankenanstalten	Bochum Centre	2.2	4	Mixed	Cardiology / gastroenterology / internal medicine / surgery / urology	486	CT / MRI
02	Bergmannsheil	Bochum Centre	1.7	3	Mixed	Anaesthesiology / cardiology / gastroenterology / internal medicine / neurology / surgery	707	CT / MRI
03	Elisabeth-Krankenhaus Essen	Essen Centre	2.9	5	Mixed	Diabetology / internal medicine / nephrology / trauma centre / surgery	613	CT / MRI / PET
04	Universitätsklinikum Essen	Essen Centre	3.2	5	Mixed	Anaesthesiology / cardiology / internal medicine / neurology / surgery	1,700	CT / MRI / PET
05	Alfried Krupp Krankenhaus Rüttenscheid	Essen South	1.4	3	Mixed	Anaesthesiology / cardiology / neurology / orthopaedics / radiology / surgery	573	CT / MRI
06	Huysens-Stiftung	Essen South	2.2	4	Mixed	Anaesthesiology / cardiology / internal medicine / oncology / radiology / surgery	696	CT / MRI
CENTRAL CLUSTER								
07	Evangelisches Krankenhaus Mülheim an der Ruhr	Mülheim Centre	0.4	1	Mixed	Anaesthesiology / cardiology / internal medicine / orthopaedics / radiology / surgery	602	CT / MRI
08	St. Marien-Hospital Mülheim an der Ruhr	Mülheim Centre	1.3	2	Mixed	Anaesthesiology / cardiology / orthopaedics / radiology / surgery	393	CT / MRI
09	Evangelisches Krankenhaus Bethesda	Duisburg Centre	1.9	4	Mixed	Anaesthesiology / gastroenterology / internal medicine / surgery	432	CT / RRT
10	Helios Marien Klinik	Duisburg Centre	2.8	4	Mixed	Anaesthesiology / internal medicine / orthopaedics / radiology / surgery	389	CT / RRT / PCI
11	BG Klinikum Duisburg	Duisburg South	3.6	4	Mixed	Hand surgery / orthopaedics / severe burn injuries / sports traumatology / trauma centre	343	CT / MRI / RRT
12	Sana Kliniken Duisburg	Duisburg South	1.7	4	Mixed	Anaesthesiology / internal medicine / neurology / obstetrics / surgery	545	CT / MRI / RRT
SOUTH CLUSTER								
13	VKKD Marien Hospital Düsseldorf	Düsseldorf North	3.1	4	Mixed	Anaesthesiology / internal medicine / neurology / oncology / radiology / surgery	437	CT / MRI / PET
14	VKKD St. Vinzenz-Krankenhaus	Düsseldorf North	2.8	4	Mixed	Anaesthesiology / internal medicine / radiology / sports traumatology / surgery	322	CT / MRI
15	St. Martinus-Krankenhaus Düsseldorf	Düsseldorf Centre	2.3	4	Mixed	Anaesthesiology / internal medicine / surgery	209	CT / MRI
16	Universitätsklinikum Düsseldorf	Düsseldorf Centre	2.5	4	Mixed	Anaesthesiology / dental surgery / orthopaedics / radiology / surgery	1,200	CT / MRI / RRT
17	Evangelisches Krankenhaus Düsseldorf	Düsseldorf West	3.5	5	Mixed	Anaesthesiology / gynaecology / orthopaedics / radiology / surgery	513	CT / MRI / RRT
18	Schön Klinik Düsseldorf	Düsseldorf West	2.1	3	Mixed	Anaesthesiology / internal medicine / orthopaedics / surgery	202	CT / MRI

* by ambulance / emergency vehicles

A table listing all the hospitals in the five host cities is to be found in the annex.

/ 11.4 RECOGNITION OF WADA CODE

The German legal system supports the fight against doping and the use of performance-enhancing and forbidden substances. To this end, the German Anti-Doping Law came into force on 18 December 2015 (BGBl. I p.2210). It is destined to combat the use of doping and doping methods in order to protect athletes' health and ensure fairness and equal opportunities in competitions, thus upholding the integrity of sport. In other words, the Anti-Doping Law supplements the existing WADA and NADA regulations. At the same time, it bundles and expands prohibitions on possession, trafficking, manufacture, trade or prescription of the means of doping by listing new characteristics of such acts and 'doping methods'. Furthermore, the law specifies especially severe cases and regulates procedures for acts that are in part classified as criminal acts.

Germany has its own NADA that is officially recognized by the WADA and which is recognized as the leading body to keep sports in Germany 'clean'. Nationally and internationally it also champions fairness,

transparency and equal opportunities for all athletes and thus supports the legislation. Its tasks include applying a uniform doping control system for Germany and conducting doping prevention measures, issuing approvals for exceptions, and responding to medical enquiries. This is rounded out by providing legal counsel to federations and athletes as well as international cooperation, and overall makes an important contribution to maintaining the values of sport. Germany's NADA conducts doping controls pursuant to the World Anti-Doping Code (WADC) 2021 and the Standard for Doping Controls and Investigations (SfDE). Based on this, NADA developed the National Anti-Doping Code (NADC) 2021, which received WADA's compliance declaration in August 2020 and is valid since 1 January 2021. Consequently, NADA has implemented the requirements of the revised WADC 2021 in its national regulations as prescribed. The Federal Government, the States and several sports organizations provide extensive financial support for NADA.

/ 11.5 MANAGEMENT OF DOPING CONTROLS

The greatest possible collaboration between the LOC, NADA and FISU is guaranteed when it comes to conducting doping controls during the Rhine-Ruhr 2025 FISU World University Games.

Samples will be taken and analysed in line with the highest standards and in compliance with the WADA Code. In the process, the NADA will rely on the broad experience garnered at other major sports events in Germany. For example, each year it provides identical services to the Canoeing, Bob, and Skeleton world cup events as well as for annual competitions in Judo, Triathlon, Track and Field, and many other disciplines.

In the last two years of conducting controls, the following major sports events were also taken on board:

- > 2019: FIL Luge World Championships, FISA Rowing European Championships, FIE Fencing European Championships, ITU Triathlon Relay World Championships, IHF Handball World Championships, FIG Gymnastics World Championships, ISU Speed Skating World Championships
- > 2020: IBSF Bob & Skeleton World Championships, ITU Triathlon Relay World Championships, FISA U23 Rowing European Championships

The urine and blood samples taken during the FISU World University Games will be analysed in the WADA-accredited Institute for Biochemistry laboratory at the German Sport University Cologne. The laboratory is less than 35 kilometres south of Düsseldorf and is an indispensable part of the German and international battle against doping. Given the lab's many years of research and international focus it has decisively driven constant advances in the doping control system in Germany and elsewhere. Its proximity to the venues means only minor costs for transportation of the samples will be incurred. Deliveries can be made 24/7.

The WADA-accredited laboratories in Germany are among those with the largest capacities and largest numbers of conducted tests world-wide. The lab in Cologne has a minimum daily testing capacity of 60 - 70 urine samples and 10 blood samples for the event and can thus guarantee a minimum test capacity of 550 urine samples and 25 blood samples during the FISU World University Games. According to 2019 WADA report, the Cologne Institute for Biochemistry tested 37,087 samples, meaning it is the leading WADA-accredited lab the world over.

Second in Germany and fourth in the world is the Institute of Doping Analysis und Sports Biochemistry Dresden in Kreischa which tested 19,229 samples.

/ 11.6 COOPERATION WITH NADA

At an initial meeting with NADA, the concept for the Rhine-Ruhr 2025 FISU World University Games was presented and joint collaboration on handling the doping controls agreed. The LOC will therefore be working hand in hand with NADA and FISU International Medical Committee at the FISU World University Games to ensure smooth and swift collection of samples, their transportation, and subsequent analysis.

ANTI-DOPING CONCEPT

The Anti-Doping Concept hinges on a 'Test Distribution Plan' (TDP), in other words organizing and structuring doping control measures during the Rhine-Ruhr 2025 FISU World University Games. The TDP will be devised in the further course of planning.

At the present moment in time, two possible models for devising and rolling out the TDP are conceivable as described below. The key differences are how the TDP is defined, the role assigned the 'Testing Authority' (TA), and who bears responsibility for 'Results Management' (RMA).

The NADA as TA - FISU as responsible for RMA

- > The NADA in cooperation with the FISU Medical Committee and the adh defines the TDP along with the analyses, including the WADA 'Technical Documents for Sport Specific Analysis'
- > The NADA is in charge of overall organization of doping controls and coordinates the local logistics (rooms, etc.) with the LOC and the FISU; it is likewise in charge of the control team, sampling, sample transportation and all communications in this regards with the lab and the Sample Collection Agency
- > The samples are to NADA in the WADA Report, as NADA acts as TA
- > Long-term storage of the samples can be handled

by the NADA and these examined at a later point in time as part of re-analysis programmes

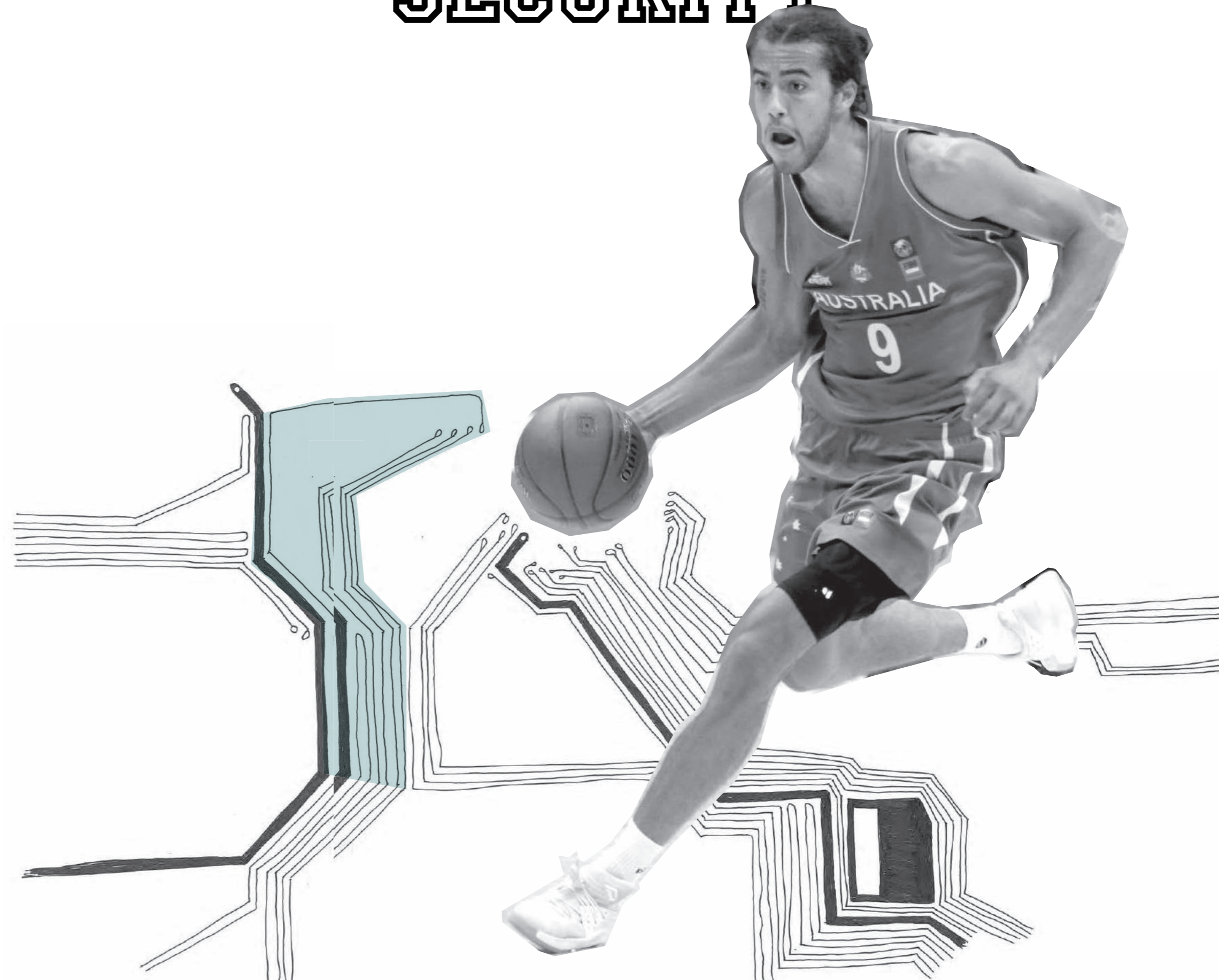
- > During the event, NADA will provide outreach measures, and this can of course be done jointly with FISU or adh (info booths, info events, athletes talks, panel discussions, social-media-coverage, etc.)
- > Controls will be conducted as per the 'paperless' principle
- > WADA-compliant inputting of the Doping Control Forms into the Anti-Doping Administration and Management System (ADAMS)
- > The full contents of the National Anti-Doping Codes in the valid version 2025 and the NADA' Anti-Doping Guidelines shall apply
- > FISU handles the Results Management
- > Content is set out in the contractual agreement to conduct doping controls

The FISU as TA and as responsible for RMA

- > FISU determines the TDP along with control times, number of samples, and analyses
- > NADA implements the FISU's stipulations, charges in full for the services (cost proposal) and retains the right to conduct additional doping controls for its own account
- > The samples are 'attributed' to FISU in the WADA Report as FISU acts as the TA
- > NADA handles communication between the LOC, FISU and the Sample Collection Authority and also coordinates the control team and transportation of the samples
- > Special services such as long-term storage will need to be negotiated directly with the lab



/ 12 SECURITY



/ 12.1 SECURITY SYSTEM

The State of North Rhine-Westphalia will in close cooperation with the relevant Federal security bodies assume paramount responsibility for the security of the participants and spectators at the Rhine-Ruhr 2025 FISU World University Games and guarantee the peaceful and secure realization of the event.

The State of North Rhine-Westphalia Ministry of the Interior will centrally implement all the security measures. It will be in charge of guaranteeing all aspects of security relating to the FISU World University Games, meaning in Bochum, Duisburg, Düsseldorf, Essen and Mülheim an der Ruhr. To this end, the State of North Rhine-Westphalia Ministry of the Interior will compile a policing and specialist disaster prevention framework concept, consulting all the necessary agencies in the process. For the purposes of actual implementation, the State of North Rhine-Westphalia Ministry of the Interior will coordinate all the necessary police deployments, State security, civil and disaster protection measures and adapt them as required to the particular venue. Furthermore, a round-the-clock efficient and secure communications structure between the police, security and disaster protection agencies will back up this central command structure. This will facilitate a swift and flexible response to any security situation as participants or spectators might face.

The statutory framework means a central command structure is automatically in place, ensuring that security matters are successfully assigned to a central management. Such a central command structure

has been successfully brought to bear in the past for comparable large international events. High priority is attached here to ensuring the security deployments are efficiently organized.

The North Rhine-Westphalian Police Force is one of the largest in Germany, boasting over 40,000 police officers. To the extent that a security situation may make this necessary, support can also be requested from Police Forces of other States or the Federal Police. The staff strength of the standing police forces in Germany is at present over 250,000 officers.

The North Rhine-Westphalian and the Federal security agencies rely on comprehensive concepts and sets of measures that are regularly updated and adjusted to ensure an adequate response to threats from a wide range of different risks and also to guarantee that current threats can be overcome. Top priority in all instances is accorded to the security of all participants.

GUARANTEEING SECURITY

Germany assigns very great importance to internal security. At the numerous major international events – such as the 2006 FIFA World Cup, the Gymnastics World Championships 2019 or the IHF Handball World Championships 2019 – the country has proven impressively how security and enjoyment can go hand in hand.

To guarantee maximum security when hosting the 2025 FISU World University Games, all public authorities responsible for security issues (agencies, organi-

THE EXTENSIVE RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES SECURITY CONCEPT WILL BE DRAWN UP AND REALIZED TOGETHER WITH THE LOCAL AGENCIES AND PRIVATE SECURITY FIRMS TO GUARANTEE A SECURE AND TROUBLE-FREE EVENT.

zations and institutions at the Federal, State and local levels) as well as the organizers and the venue hosts as part of their responsibilities will be consulted and involved – and this will extend to any private security service providers these may have commissioned.

The LOC will design the security concepts in close consultation with the State of North Rhine-Westphalia Ministry of the Interior, the local-authority security agencies, the Federal Police Agencies (Federal Police Force, Federal Criminal Police Office) and the disaster protection agencies.

The security concepts and the related security measures will be based on the public agencies' risk assessment. At this point in time, no informed statement can therefore be made on exactly how entrances will be guarded and the technical equipment to be deployed to this end. With a view to the point in time of the Games, the LOC will together with the local and national agencies analyse potential threats in line with the global political situation pertaining at the time. The degree to which infrastructures and participants need to be protected will be derived from this, the relevant security concepts then drawn up and actual measures taken. Essentially, the following statements can be made on the inclusion of private security service providers:

SECURING THE COMPETITION VENUES AND TRAINING FACILITIES

Private security service providers will be involved in controlling access into the competition and training

facilities and other event locations; they will be carefully chosen such that only certified companies are utilized. In particular at the core event venues in Düsseldorf (Merkur Spiel-Arena, Messe Düsseldorf, ISS Dome, Mitsubishi Electric Halle, CASTELLO), Essen (Messe Essen, Grugahalle, Sportpark am Hallo), Duisburg (Regatta course), Bochum (Rundsporthalle) and Mülheim an der Ruhr (Westenergie Sporthalle) there are tried-and-true security concepts and systems already in place. These event spaces already regularly host events with large numbers of spectators. The plan is to draw on this local expertise and the private security service providers in part already active for a long time for the Rhine-Ruhr 2025 FISU World University Games.

SECURING THE HOTELS

Accommodating athletes, officials, and high-ranking representatives from the world of sport in hotels is a customary lived practice at World or European Championships hosted in Germany. Needless to say, that the overarching security concept of the security authorities will also consider these hotels.

In addition to public security, private security service providers will be engaged to guard access to the hotels, analogously to the events and training facilities. As stated above, the exact measures will be adjusted to reflect the respective security situation and conditions on the ground – these may differ from hotel to hotel and from delegation to delegation depending on security agencies' particular risk assessments.

/ 12.2 PUBLIC AND PRIVATE INVOLVEMENT IN SECURITY SERVICES

PUBLIC AUTHORITIES

Security in the Federal Republic of Germany is guaranteed through the consultation and collaboration of various agencies at both the Federal and State levels. The structures in place enable complex security concepts to be devised and implemented and lay ideal foundations for hosting large events.

The duty of the police in the Federal Republic of Germany is to preventatively protect against dangers to public order and security and to pursue and repress criminal acts. The North Rhine-Westphalia Minister of the Interior is the commanding officer of the State police force and since policing falls under the jurisdiction of the States as regards hosting the Rhine-Ruhr 2025 FISU World University Games it comes under the direct command of the Minister of the Interior of the State of North Rhine-Westphalia. If needed, the Ministry of the Interior can draw on assistance from other States.

In Germany, the task of averting threats is a matter for the local authorities. Alongside preventing specific dangers, here the local public order office is the paramount agency and first point of contact for measures to prevent dangers. It follows that these public order offices in each municipality of local authority plays a key role in the overall security architecture for large-scale events or when prosecuting administrative offences.

The Federal Ministry of the Interior, Building and Community is the paramount Federal authority in the field of internal security and is headed by the Federal Minister of the Interior, Building and Community. While general security falls under the responsibility the States, the responsibilities of the Federal Ministry of Interior, Building and Community include the focal topics of combatting crime, border protection, civil protection, as well as protection against extremism, terrorism, sabotage, and espionage. On the Federal level, these duties are discharged by the Federal

agencies supervised by the Federal Ministry of the Interior, Building and Community: The Federal Criminal Police Office (BKA) and the Federal Police (BPOL).

The BKA collects information of relevance to policing and coordinates the national crime prevention in close coordination with the State criminal police offices. To fight international crime, the BKA conducts investigations in severe areas of crime that relate to abroad. The Federal Police Force is in charge of protecting the country's territorial sovereignty by providing border guards as well as averting dangers relating to rail, air and sea travel.

Federal intelligence services include the Federal Intelligence Agency (BND), the Federal Office for the Protection of the Constitution (BfV) and the Military Counter Intelligence Agency (MAD). These agencies are entrusted with collecting and evaluating information that relates to the Federal Republic of Germany's external, internal and security policy situation. Analogously to the BKA and the State criminal police offices, the BfV works closely with the State offices for the protection of the constitution.

PRIVATE SECURITY SERVICES

Private and commercial security service and security staff providers will likewise be part of the Rhine-Ruhr 2025 FISU World University Games security concept. While the government has a monopoly on exercising force, we envisage deploying private security service and security staff providers in the field of security for the event venues and the accommodation - as is the practice with many other large-scale events. Countless private security service and security staff providers are customarily active in the field of airport safety checks. In line with the local laws covering events venues, private security staff are responsible as the extended arm of the event managers in emergencies and have the duty to organize and orderly evacuate of the premises. Moreover, they are empowered

to exercise domiciliary rights and take corresponding measures to guarantee the greatest degree of security possible. The plan is therefore to rely on local security service and security staff providers for most of the events venues as these companies are very familiar with the localities, the processes, and the procedures.

EMERGENCY RESPONSE

The emergency services under the aegis of the respective local authority are responsible for providing medical care for any persons who have been injured,

poisoned or have fallen ill. The deployment of qualified emergency response personnel and the suitable rescue facilities can help those affected swiftly and in a situation-specific manner. As a common and efficient practice when hosting mega-events, trained first responders with a knowledge of local conditions support the emergency services and in this way guarantee blanket medical care for everyone participating in them. In Germany, the local fire department is responsible for protecting persons and property in the case of fires and disasters. It acts both preventatively and reactively in order to eliminate or minimize fire risks at large-scale events.

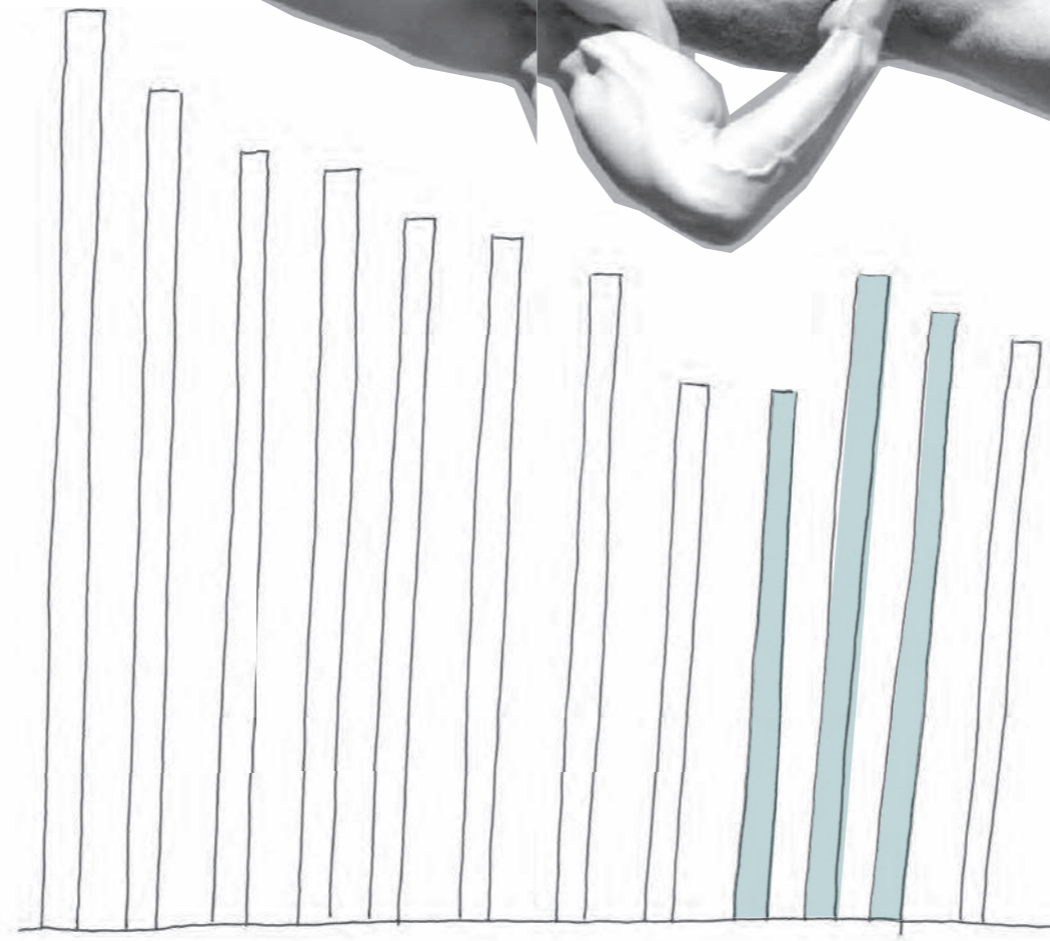
GOVERNMENT / LOCAL AUTHORITY ORGANIZATIONS

Federal Ministry of the Interior, Building and Community	<ul style="list-style-type: none"> > Coordination of security issues at the Federal level. > Supervises the Federal Police, the Federal Criminal Police Office and the Federal Office for the Protection of the Constitution and the Federal Office of Civil Protection and Disaster Assistance.
Federal Office of Civil Protection and Disaster Assistance (BBK)	<ul style="list-style-type: none"> > Competence centre for civil protection and disaster assistance in Germany; supports the management of Federal forces deployed as well as other public and private resources involved in combatting large-scale dangers.
Federal Criminal Police Office (BKA)	<ul style="list-style-type: none"> > Coordinates combatting crime at the national and international levels. Prepares regular situation reports and threat analyses.
Federal Police (BPOL)	<ul style="list-style-type: none"> > Plans and implements border and railway police deployments as well as in the field of airspace security.
Federal Office for the Protection of the Constitution (BfV)	<ul style="list-style-type: none"> > The domestic intelligence service of the Federal Republic of Germany. > Its task is to avert all efforts meant to harm our country, the free democratic basic order, and our population.
Federal Intelligence Agency (BND)	<ul style="list-style-type: none"> > Collects and evaluates information from/on other countries that are of relevance for Federal German security policy. > Compiles regular situation reports and threat analyses.
State of North Rhine-Westphalia Ministry of the Interior	<ul style="list-style-type: none"> > Central coordinator for planning and realizing all measures relating to guaranteeing the secure realization of the Rhine-Ruhr 2025 FISU World University Games to the extent that these are not the responsibility of the host body. > Collaborates closely with the security section of the LOC and involvement of subordinated authorities.
North Rhine-Westphalia State Office for the Protection of the Constitution (office in the Ministry of the Interior)	<ul style="list-style-type: none"> > Monitors any domestic groups that seek to break constitutional laws as well as efforts and activities in the field of organized crime, if need be conducts surveillance. > Files regular situation reports and threat analyses.
State of North Rhine-Westphalia Criminal Police Office (LKA NRW)	<ul style="list-style-type: none"> > Prepares regular situation reports and threat analyses.
Police Headquarters	<ul style="list-style-type: none"> > Plans and realizes all police deployments to guarantee the secure realization of the Rhine-Ruhr 2025 FISU World University Games to the extent that these do not come within the ambit of the host organization, but subject to the Ministry of the Interior.
District Departments of Public Order	<ul style="list-style-type: none"> > Plan and realize all measures under security and public order laws to prevent / avert dangers that do not fall under policing, in particular preventative protection against fire and / or disasters, emergency services, event-specific traffic rules and regulations, etc.

ORGANIZING COMMITTEE / PRIVATE ORGANIZATIONS

Rhine-Ruhr 2025 Organizing Committee - Security section	<ul style="list-style-type: none"> > Plans and realizes all security measures on behalf of the host organization that are the latter's responsibility, in particular in the competition venues, at the training facilities and official accommodation sites, etc. > Coordinates the private security service providers commissioned. > Cooperates and closely coordinates with all Government, State and local authority security organizations and agencies.
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/ 13 MARKETING AND PROMOTION



/ 13.1 KEY ELEMENTS AND AMBITIONS

In order to raise the awareness and perception of the FISU World University Games among people in the host region, the country and the whole world, key elements are firstly to ensure a positive high profile picture is painted of the Games and FISU.

The adh and the LOC are convinced that focussed and successful advertising of the FISU World University Games will lay important foundations for the success of the event, and that this needs to be undertaken before, during and after the Games in order to promote and communicate the positive legacy for sports, students and the region.

GOALS OF THE MARKETING AND PROMOTION STRATEGY

- > Raise awareness and perception of the event
- > Kindle and intensify enthusiasm and anticipation of the Rhine-Ruhr 2025 FISU World University Games
- > Bring on suitable, strong partners from the world of business, media, and civil society
- > Boost spectator and participant numbers at the Rhine-Ruhr 2025 FISU World University Games
- > Convey the importance and potential of university sport and the German university world in general

INTEGRATED MULTI-PHASE MARKETING STRATEGY

After hopefully being awarded the 2025 FISU World University Games the newly formed LOC will conduct an extensive market analysis. On the basis of its findings, a detailed Marketing and Sponsoring Concept will be devised that serves as the guideline for reaching out and developing potential partners.

Promotion of the strong integration of local actors from universities, administrations and the worlds of sports and business will tap existing synergies and make careful use of available local knowledge in order to optimize the reach and efficiency of the measures. Their national and international impact will be maximized through consistent use of the Rhine-Ruhr 2025 FISU World University Games brand and logo in all promotional activities as soon as these have been developed and designed – this will take place at the very beginning of the preparatory phase and in cooperation with FISU.

ON THE BASIS OF EXPERIENCES GAINED WITH A MULTITUDE OF EVENTS IN THE REGION AND THE LOC'S DEDICATED MARKET ANALYSIS, A SPECIAL MARKETING AND PROMOTION STRATEGY WILL BE DEVISED FOR THE 2025 FISU WORLD UNIVERSITY GAMES. LOCAL IDENTITY WILL BE FOSTERED BY INVOLVING UNIVERSITIES, STUDENTS, AND REGIONAL BUSINESS PARTNERS TO CREATE AN IMAGE THAT ENHANCES MARKETING POTENTIALS AND THE OVERALL PROFILE.

/ 13.2 MARKETING PLAN AGREEMENT

Legislation in Germany is very much slanted towards honouring and protecting the rights and interests of FISU and the FISU World University Games. The country has hosted an immense number of sports events in recent years and decades, ranging from single-sport World Championships, or UEFA European Championships and FIFA World Cups, though to major multi-sport events. This has not only given birth to a superb array of expertise in the realization of such events but has also paved the way for an outstanding legal basis to protect the rights of event organizers and federations alike.

The LOC commits to concluding the Marketing Plan Agreement, which will be developed in close

consultation with FISU and will be adapted to reflect the situation of the Rhine-Ruhr 2025 FISU World University Games. The Marketing Plan Agreement guarantees that the brands and rights of the 2025 FISU World University Games and FISU will not only be protected, but their value enhanced.

To further improve the close interfacing of the LOC and strong local business players, it is intended to include the option of LOC and / or FISU partners being given access to high-profile analogue / digital billboarding in or on the field of play in the Marketing Plan Agreement. This will, we feel, doubtlessly boost sponsorship appeal for potential partners.

/ 13.3 PROMOTION

One absolutely central element to promote the event will be to rely on the focused deployment of the Rhine-Ruhr 2025 FISU World University Games brand identity – both in the run-up to the opening ceremony and during the event.

HIGH-GRADE COMMUNICATIONS DESIGN FOR ALL ELEMENTS OF THE GAMES

We will work closely with experienced design agencies and designers to plan and create all the elements used in the Marketing and Promotion campaigns, from the materials and documents through to the mascot and the uniforms. The final designs will then be submitted to FISU for approval before going into production. This brand identity will then be presented in important and high-profile locations prior to the Games – for example on university campuses, at railway stations, airports, or important sports grounds.

INTEGRATED PROMOTION STRATEGY

The integrated Promotion strategy will feature a variety of Federal, State and local-level campaigns. By carefully networking different platforms, such as print, TV, radio and online media as well as testimonials, we hope to reach both a broad target group and the key audiences.

GAMES WEBSITE AS A GLOBAL PLATFORM

Once the bid has been successful, work will start on launching the official Games website. It will be a milestone in promoting and advertising the event in Germany. The website will provide both the LOC and FISU with a global information platform that can reach out to the broad general public while also functioning as the central point of contact for all manner of news and data relating to the 2025 FISU World University Games.

SOCIAL MEDIA AS THE DIRECT LINE TO KEY TARGET GROUPS

In recent years, the importance of online comms and specifically the use of social media has soared. Specifically younger target groups, but also the general

population, now use social media so strongly that they have emerged as one of the most dominant media forms. The Rhine-Ruhr 2025 FISU World University Games will lock into this trend and deliberately communicate through these channels. Alongside creating dedicated profiles on the most popular social media platforms – such as, at present, Instagram, Twitter, Facebook and TikTok – we will seek to collaborate with popular persons (influencers) from the worlds of sports and entertainment, who then draw attention to the Games on their profiles and with their activities – thus boosting euphoria and enthusiasm for the coming event.

Moreover, a Rhine-Ruhr 2025 FISU World University Games App will be launched that boasts not only all manner of information on the event and preparations for it, but also interactively responds to users, be it by raffling prizes (tickets, VIP Hospitality Packages, merchandising, etc.) or in connection with event-related games or active surveys of users' wishes and preferences when it comes to watching or attending the Rhine-Ruhr 2025 FISU World University Games – enabling us to improve offerings and services on the day and bolster the Games' appeal.

EVENTS AS A PROMOTION PLATFORM

In the run-up to the FISU World University Games, the LOC will launch a whole raft of high-profile PR events to significantly increase awareness and perception of the Games. These will include, amongst other things, information events on university campuses, guest appearances on TV and radio shows, and information events for locals in the host region and people who live in the immediate vicinity of the venues. In coming years, Germany will be hosting various sports mega-events, including the European Championships 2022, the Special Olympics World Games 2023 and the UEFA EURO 2024. These events constitute a great stage and an outstanding platform on which to present the Rhine-Ruhr 2025 FISU World University Games to a national and international audience.

TESTIMONIALS BY STUDENT ATHLETES

Advertising will include testimonials by top athletes who have been students and / or themselves taken part in one of the past FISU World University Games or will be doing so in 2025. This will duly highlight the Rhine-Ruhr 2025 FISU World University Games and underscore the massive potential that top university sport has and the important potential of the univer-

sities in promoting and educating young world-class athletes. The athletes in question will be incorporated into the integrated promotion strategy, be it by participating in promotion events or by communication through their social media accounts.



/ 13.4 COMMUNICATION

The fact that local authorities all firmly support the event and have already shown strong interest in the involvement of their PR divisions and communication networks is an immense advantage for the communications and promotion strategy for the Rhine-Ruhr 2025 FISU World University Games, because this enables coordinated and consistent comms across a brought selection of channels and platforms in order to achieve the core communications goals.

Core comms strategy goals:

- > Create an awareness of the Rhine-Ruhr 2025 FISU World University Games amongst the broad general public and key target groups
- > Increase motivation to follow and participate in the Rhine-Ruhr 2025 FISU World University Games
- > Establish good links / relationships to important media and communications platforms

CONSCIOUSLY ADDRESSING AND INCLUDING STUDENTS

Alongside general communications, one core element of the communications strategy is to consciously address students at German universities. In Germany, the adh functions as the central organization for university sport, which is a great advantage as it means information on the Rhine-Ruhr 2025 FISU World University Games can be distributed in one and the same way directly to all universities. They can thus be given key information on the event at an early point in time, nurturing a stronger awareness of the Games. Moreover, the university sports departments can be sent advertising materials boasting the Rhine-Ruhr 2025 FISU World University Games brand identity for distribution and / or presentation on campus.

Over and above university sports, the same channels can be used to involve Germany university administrations / management, broadening the reach of the message and firing the imaginations of students all the more.

ATTRACTING VOLUNTEERS FROM THE UNIVERSITIES

Alongside the information flow enabled, the university and adh networks will be used specifically to woo volunteers well in advance of the FISU World University Games. The LOC will offer a wide range of different possible activities for volunteers, extending from supporting staff at the sports venues on competition days through to discerning tasks in planning and administration. In this way, the Rhine-Ruhr 2025 FISU World University Games offer a great opportunity to acquire practical knowledge, experience and skills that ideally supplement what is offered in university curricula.

/ 13.5 TICKETING

A sports event is driven by the spectators, by the atmosphere and the emotions in the competition venues, and by the enthusiasm of everyone watching. For this reason, the Rhine-Ruhr 2025 FISU World University Games sets out to offer as many interested persons as possible affordable access to the Games and in this way create an exciting atmosphere in the sports venues that gives the athletes countless unforgettable memories and experiences.

CENTRAL GOALS OF THE TICKETING STRATEGY

- > Ensure as many sports facilities as possible are sold out
- > Enable access for everyone interested, irrespective of socio-economic background
- > Make certain as many guests as possible experience the great atmosphere of the sports events

A dynamic process will be implemented in the setting of ticket prices that aligns the latter to current demand and ticket availability. The paramount goal of the ticketing strategy is to make certain the competition venues are as full as possible. In addition, special low-priced tickets will be available for students and young fans.

Tickets will be sold in a multi-phase process. In the first phase, starting about 12 months prior to

the Rhine-Ruhr 2025 FISU World University Games, 'early-bird tickets' will be offered at preferential prices. In the second phase, which will commence about six months prior to the turnstiles opening, further ticket quotas will go on sale in line with the above-mentioned communications strategy.

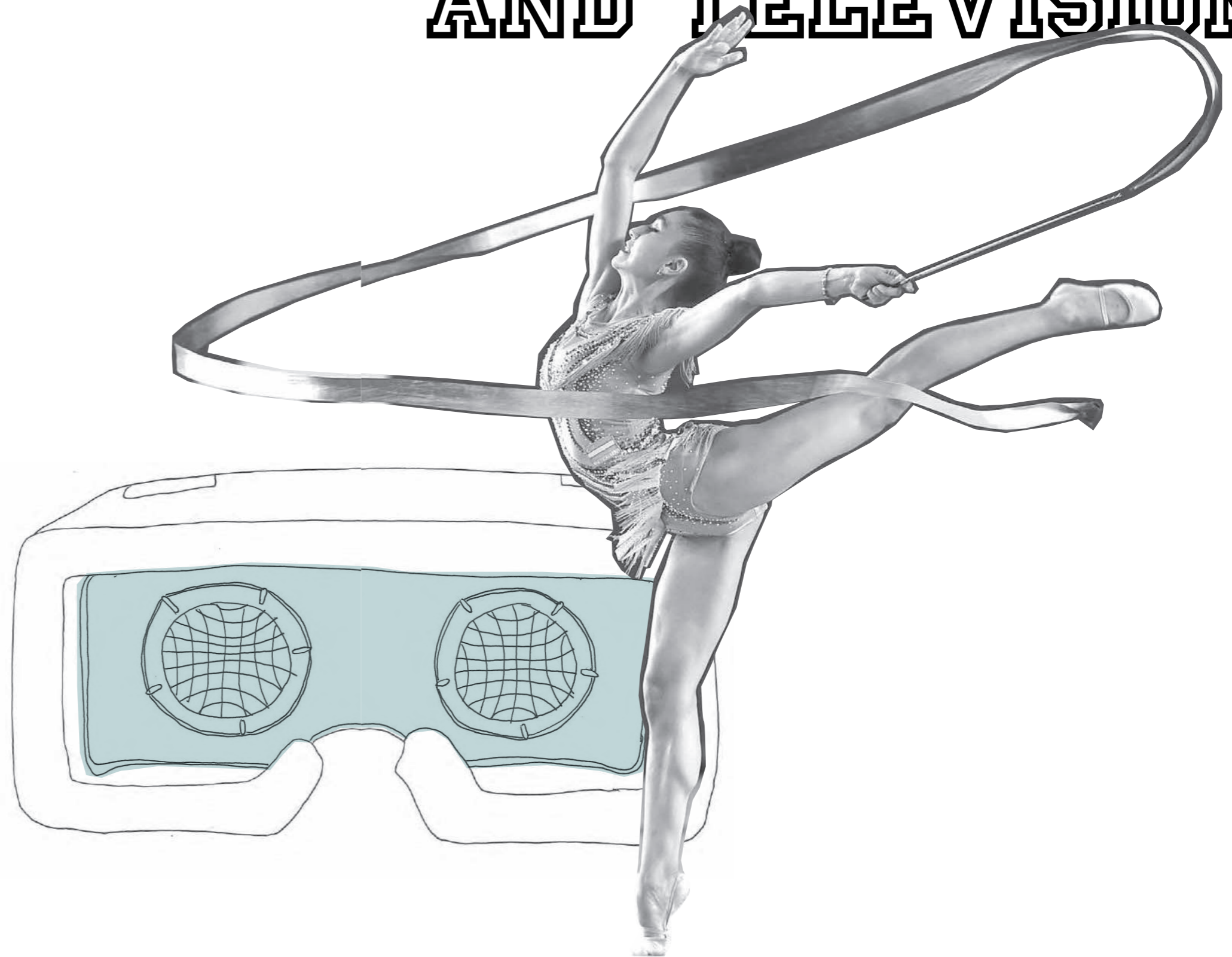
In the third and final phase of ticket sales, which will kick off about three months before the opening ceremony, the remaining quotas will go on the market inline with existing demand and driven by broad support on all the communications channels.

To ensure as many of the sports venues as possible are 'sold out', an ingenious 'seat fill programme' will run during the Rhine-Ruhr 2025 FISU World University Games. On the basis of the number of tickets already sold, the number left available for each individual event will be computed and these then put on the market at both short notice and a low price – or donated to universities, school classes, sports clubs or other organizations, for example.

In addition, depending on the sports venue or venue cluster, we will offer 'combined tickets' that entitle holders to all-day access to a specific event cluster (e.g., 'Messe Essen') and therefore enable the spectators to visit different competitions using one and the same ticket.



/ 14
**MEDIA:
PRESS, RADIO
AND TELEVISION**



GERMANY IS RENOWNED FOR THE GREAT MEDIA REACH OF ITS SPORTS MEGA-EVENTS.

MEDIA REPRESENTATIVES WILL ENJOY OPTIMAL CONDITIONS ON LOCATION, SO THE RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES ARE BOUND TO BE A GREAT MEDIA EXPERIENCE FOR ON-SITE AND REMOTE FANS ALIKE.



/ 14.1 BROADCASTING CONCEPT

Today, major sports events more than ever create attractive and marketable images that unleash emotions, foster links to the event, and promote the formation of a community. The media production and dissemination of images are therefore also key to hosting the Rhine-Ruhr 2025 FISU World University Games. The focus must therefore in particular be on enhancing the appeal of sports disciplines and reaching as many spectators as possible using diverse channels.

The Broadcasting Concept for the Rhine-Ruhr 2025 FISU World University Games should rest on four strong pillars. Modern content, high quality, technical flexibility, and high profile. With this focus, there are countless possibilities of which channel be used to disseminate the content. In addition to classic TV broadcasting, for example, there could be Video-on-Demand platforms or live-streaming in the social media as possible means for media marketing. Which of the channels mentioned are best suited for broadcasting the Rhine-Ruhr 2025 FISU World University Games will be defined in the further course of planning by considering the event formats and the target groups identified.

Various stakeholders with different skill sets will be involved by the LOC in compiling the media marketing concept for the FISU World University Games. Together, in the further course of planning different aspects such as local production, central signal distribution, rights management, administration of the Social Media channels, through to marketing and advertising need to be discussed.

In principle, the candidate region respectively the later LOC pursue the same goals as FISU. In this context, the production and processing of the national and international signal can of course be guaranteed. The exact production detail can be specified later, however, in the further course of planning and involving the relevant stakeholders.

It is envisaged to form a 'Competence Team - Media' quickly that can identify future marketing strategies and optimally organize the production and dissemination of broadcasting content and their refinancing. The most important goal is to guarantee diverse visual coverage of all sports disciplines and develop a modern, mobile and flexible coverage idea that is powerful and cost-effective.

Essentially, the different venues will need to be able to go live for several hours and each day update on as many possible competitions in an attractive programme of highlights in an attention-grabbing and emotional manner. To this end, all finals and semi-finals sports venues as well as the opening and closing ceremonies will be covered by the latest camera system. The use of drones, underwater cameras and mobile cranes are possible examples.

In what followed we shall describe the different production steps of media marketing. Since the current status of planning does not allow any final statements to be made, we outline the strategic goals and key ideas that need to be further specified and discussed going forward:

SIGNAL PRODUCTION

Whether the local signal production will be issued centrally from the Host Broadcaster alone or - as has already been proven at numerous events - will be commissioned from individual production units at specific locations or sports venues, needs to be validated in discussions with the Host Broadcaster. While decentral production has the advantage of meaning you only select experienced production teams, handling regular media broadcasts in the respective sports venues, a central production simplifies the coordination processes. However, both versions enable production of a national and international feeds for the FISU World University Games without any limitations on quality.

There is in principle a strong desire to have production run by major German TV stations such as ZDF or regional player WDR with its existing studios in Düsseldorf, Essen and Duisburg. Great potential is discerned here that can be tapped by early inclusion of the station in planning, especially with a view to ensuring the event received maximum broadcasting.

SIGNAL PROCESSING

As of today, Media Hubs in Düsseldorf and / or Essen are planned to handle central production and processing of all content produced. The Media Hubs will bundle the core MPC and the IBC functions and have the necessary technical equipment to process signals and broadcast them to receivers. All signals converge in the Master Control Room (MCR) where they are finally processed. The exact location of the MCR also depends, however, on the local conditions of the TV station involved and its existing infrastructure. What elements will be completely temporary in nature and whether existing infrastructure can be involved in signal processing will be decided further down the line.

In addition to producing a Live stream the Media Hubs will also handle storage of video content. The different formats are dedicated for transmission by server. On the one hand, this enables free use of images in live operations or as Video-on-Demand, but also for its processing for commercial use. The production of special formats is also conceivable. Here, for example, daily sports coverage could be produced and broadcast for individual sports disciplines as well as a summary of the day's action.

SIGNAL TRANSMISSION

Ensuring a high-grade broadcasting signal is available for spectators throughout on the various different media channels worldwide is of especial importance for the event with a persuasive international reach such as the FISU World University Games. It is therefore in the LOC's interest to create specific redundancies adjusted to the respective conditions and this will accordingly be factored into planning. Today, there are numerous opportunities for redundant transmission of camera images from the Venues to the Master Control Room, which is why a duplex,

redundant fibreoptic connection of all Venues is not considered absolutely necessary. Thus, expensive infrastructure measures that will not be used sustainably will be avoided and together with the Host Broadcaster alternative technical solutions will be implemented that guarantee a secure TV signal.

SIGNAL DISTRIBUTION

Use and marketing of content depends above all on the concept and contractual structure of rights management. Since all content can be stored and broadcast centrally, multiple use of rights is possible. Both Video-on-Demand and live images can be individually transmitted depending on the licences. This ensures optimal support for all user groups and rights holder worldwide. Possible dissemination via social-media channels bears emphasizing. There is an opportunity here to professionally process content and scale possible consumer groups. By ad placing and linking, sponsors and partners will enjoy extensive marketing tools.

The Rhine-Ruhr 2025 FISU World University Games media presence will be driven by producing great content and positioning it in the market. Noteworthy here is particularly the inclusion of new platforms and transmission options, boosting reach to the corresponding target groups. The overriding goal should be to enhance the event's media presence, with the focus on the media behaviour of younger target groups, such as especially students, of course. Greater attention generates new opportunities as regards the Games' profile, marketability and importance while affording new potential for subsequent FISU World University Games.

/ 14.2 MEDIA HUBS

The two main event clusters – the Merkur Spiel-Arena / Messe Düsseldorf and Messe Essen – offer very good conditions for providing the necessary infrastructure for the work of media representatives and for producing and processing the Broadcasting Signal.

Thanks to the regional concept, at present there is no plan for a solitary MPC and instead the plan is to spread the functions across the two Media Hubs of Düsseldorf and Essen such that journalists' distance to competition venues is minimized. Considering that the venue spread means a good half of all the athletes will be based in Düsseldorf and the other half will be at competition venues in Bochum, Duisburg, Essen or Mülheim an der Ruhr, at present we anticipate a more or less equal spread of MPC capacities across the two hubs. The respective premises make shifts in favour of the one or the other unproblematic.

Both locations could house the International Broadcasting Centre (IBC). There is of course no intention to divide up core IBC functions, such as the Master Control Room. As stated in section 14.1, however, it appears imperative that the Host Broadcaster be involved in the decision on what functions be assigned where.

Both Media Hubs offer the following infrastructure:

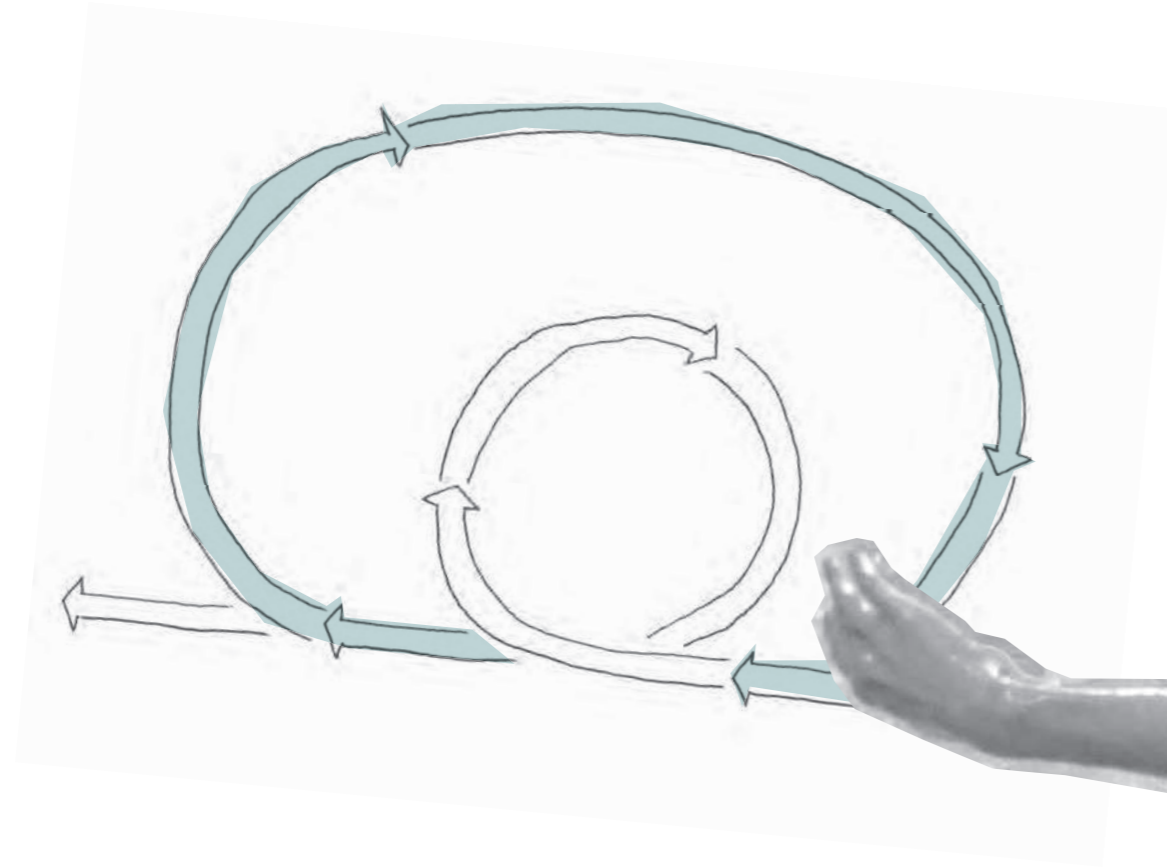
MEDIA HUB DÜSSELDORF

As part of hosting UEFA EURO 2024, Merkur Spiel-Arena plans to erect a new building section with a gross surface area of some 1,000 m² that will be used during that tournament as a media centre. The 'Box' as the annex on one side of the media stand is called at present, will offer a range of flexible usages and would also provide ideal working conditions for media representatives during the FISU World University Games. Furthermore, the existing media facilities in the Merkur Spiel-Arena can be used or temporary equipment installed next door in Messe Düsseldorf. A combination of MPC and IBC functions is basically possible.

MEDIA HUB ESSEN

The Congress Centre Essen (CCE) forms the entrance building of Messe Essen, which is a convincing place for media representatives, with spacious premises and first-rate technology. While parts of the CCE premises with ten halls, 15 conference rooms and the large glass foyer will be used for the academic programme accompanying the FISU World University Games, the Business Centre and other ancillary areas provide ideal conditions for media representatives. The direct link to the Gruga Hall and the trade-fair halls mean everything is very close at hand for the media representatives. Alongside the CCE areas there are potentially other spaces for Broadcasting facilities in the trade-fair halls. As with Media Hub Düsseldorf the exact weighting of the Media Hub Essen will be specified going forward.

/ 15 INFORMATION AND COMMUNI- CATION TECHNO- LOGY



/ 15.1 ICT INFRASTRUCTURE AND SERVICES

The modern and sustainable management of sports mega-events requires the deployment of the relevant technologies and services. As a major industrial, business, and technology centre, the host region possesses a modern ICT infrastructure from which the Rhine-Ruhr 2025 FISU World University Games can only benefit. In addition to the public ICT infrastructure, the competition venues included in the hosting concept have very good, modern technological resources. Furthermore, the LOC, in collaboration with experienced telecom corporations, will make additional technologies and services available to enable the hosting of the FISU World University Games. In this context, plans will be geared to the FISU ICT Minimum Requirements. Given how quickly technologies are advancing and changing, issuing some overarching guarantee for those requirements now does not seem meaningful. Rather, in the further course of planning, the LOC will consult with the FISU to specify the details of which technological means will be provided and which can be ignored owing to technological advances, on the one hand, or to reasons of cost-effectiveness and sustainability on the other.

ICT INFRASTRUCTURE IN GERMANY

Germany's technological infrastructure is being advanced on an ongoing basis. Both, the Federal Government and industry, are investing huge sums in expanding it. By the year 2025, new standards will be in place that create optimal conditions for digital services. Broadcasting the Rhine-Ruhr 2025 FISU World University Games will benefit in particular from fibre-optic networks interfaced with radio-based broadband networks. The German Federal Ministry for Economic Affairs and Energy has already initiated its 'Digital Strategy 2025', which envisaged extensive measures to press the pedal on achieving digital transformation of the country by 2025 and further expansion of Germany's position as an ultra-modern industrial nation.

As this bid goes to press, the German technology sector employs more than 900,000 people in 86,000 companies and generates annual sales of just short of EUR 85 billion in Germany and EUR 228 billion world-wide. Current estimates suggest that assuming persistent growth, corporations relying on 'Industry 4.0' will boost their productivity levels by up to 30 %. The Federal Government's 'Digital Strategy 2025' is also expected to garner major progress in the fields of industry, agriculture, energy, healthcare, transportation, and education. In this context, the

THE RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES SPORTS FACILITIES AND INFRASTRUCTURE ALL BOAST A SUPERB TECHNICAL FIT-OUT. THE FIRST-RATE ICT INFRASTRUCTURE AT THE SPORTS VENUES AND THE STRONG NETWORKS OF THE INDIVIDUAL HOST CITIES GUARANTEE TROUBLE-FREE EVENT ORGANIZATION AND BROADCASTING.

FISU World University Games in Germany will be able to piggyback off a powerful and smart service sector that will effectively and emphatically promote the event.

Germany at present boasts broadband services of over 30 Megabit per second (as of 2020) in more than 98 % of urban regions and 95 % of its overall territory, and is thus one of the leading European nations as regards high-speed access. Deutsche Telekom AG has taken the lead in expanding broadband and is at present investing EUR 5 billion a year to create the world's most extensive high-speed broadband system. Expansion of the fibre-optic network is proceeding at an exceptional pace: In 2020, what is now the world's largest fibre-optic network boasted more than 575,000 kilometres of cabling, and an additional 60,000-odd kilometres is being added each year. Alongside the extensive fixed-line network expansion, mobile networks are swiftly being boosted in Germany. After the installation of a further 45,000 masts in 2020, 67 % of the population already enjoy 5G access. In 2021, the figure is expected to rise to 90 %. At present, 98.6 % of the population have access to the predecessor version, the LTE-(4G) network.

NATIONAL TELCO SERVICE PROVIDERS

In the following we shall briefly present the three largest telco service providers in Germany:

1. DEUTSCHE TELEKOM

Deutsche Telekom AG is the European telco brand with the highest market cap, and one of the world's leading telco service providers. In 1995 it evolved from the former German Postal Services and today has a payroll in excess of 200,000 in over 50 countries. In Germany, Europe and the USA, Telekom AG runs its own network infrastructure, has a total of some 235.8 million mobile phone clients, 27.3 million landline customers, and 21.3 million broadband clients; inside Germany, the company has about 47 million mobile phone customers and 14 million broadband connections. Deutsche Telekom holds a 40 % share of the German market for broadband connections and 31 % for mobile phone customers.

Alongside its core business, namely operating networks and connections for private and corporate customers, with its subsidiaries Deutsche Telekom AG offers IT and ICT products and services for private clients. This is rounded out by communications and information technology solutions for key accounts and business clients.

2. VODAFONE

Vodafone GmbH is a subsidiary of the British Vodafone Group, and with about 16,000 staff members it is one of the big three telcos in Germany. Vodafone operates 11 million broadband connections and thus has a market share of 31 % as compared with about 35 % of the mobile phone market (55 million customers).

As a telco service provider, Vodafone GmbH sells both telco products and cable TV and cable landline systems as well as other digital solutions for both private and corporate clients. Like Deutsche Telekom AG, Vodafone GmbH is heavily involved in infrastructure expansion and laying fibre-optic cables in Germany. In 2019, Vodafone GmbH launched the first 5G network in Germany; it reached about 15 million people in 2020. In the field of sports, the company is busy in cooperation with Deutsche Fußball Liga in outfitting the Bundesliga stadiums with 5G technology and thus enabling unique networking during sports events.

3. TELEFÓNICA GERMANY

Domiciled in Munich, Telefónica Germany GmbH & Co. OHG is wholly owned by Spain's Telefónica S.A. It was founded in 1995 as Viag Interkom and expanded in 2014 with the integration of the E-Plus Group. In 2019, the company had a payroll of 8,500. Overall, Telefónica Germany has a 7 % share of the market for broadband connections and 34 % of that for mobile telephony.

Telefónica Germany GmbH & Co. OHG operates its own mobile phone network and focuses here exclusively on the Germany market. With its core O₂ brand, the company concentrates mainly on mobile phone and landline connections for private and corporate customers in Germany. Since 2020 it has also rolled out 5G technology. Moreover, it offers digital infrastructure solutions and mobile telephony data analysis services.

COMMUNICATIONS & SERVICES

The LOC will support the provision of the media and services required for communications during the FISU World University Games (phones, mobile phones, radio handsets, internet access). In close consultation with FISU, the focus in particular will be on supplying contemporary and sustainable products in line with the event's outlook. Given the speed of technological developments, communications channels and media may be cheaper and more modern than those listed in the FISU Technology Guidelines. More detailed agreements with FISU on the devices to be provided (e.g., mobile phones) and services will be reached at a later date, whereby a high standard will be maintained despite improved effectivity and efficiency.

ICT INFRASTRUCTURE IN THE COMPETITION VENUES

As described above, all sports venues, that are envisaged for the 2025 FISU World University Games, have a superior technological fit-out that has already been used during the hosting of many sports events. This includes fibre-optic links to the broadband network at all core venues, sufficient mobile telephony coverage by the LTE and / or 5G networks, and the availability of LAN sockets and WiFi access points. Most of the sports venues already have ultra-modern facilities and technologies, such as LED screens, on-going results displays or sound systems, which helps enhance the spectator experience.

As regards the technological requirements for the media, the sports venues will have the corresponding infrastructure to ensure perfect communications and transmissions. Network redundancies, if not already in place, will be realized without major infrastructure changes. In the further course of planning, together with the FISU more sustainable and temporary solutions and methods will be identified for optimal technological implementation.



RADIO FREQUENCIES

In the Federal Republic of Germany, the German Federal Network Agency for Electricity, Gas, Telecommunications, Post and Railways (Bundesnetzagentur) is responsible for allocating, managing and control of radio frequencies. The Bundesnetzagentur is an independent, overriding Federal agency that is attached to the Federal Ministry for Economic Affairs and Energy.

Every frequency used in Germany is subject to it first being allocated, and where no general allocation has been made the Bundesnetzagentur makes an individual allocation. Should frequencies only be used for short periods of time, e.g., during the Rhine-Ruhr 2025 FISU World University Games, allocation is by a simplified process as a temporary allocation for a maximum of 30 days. The corresponding terms and conditions will be agreed with the Bundesnetzagentur at a later point in time, during preparations for the Rhine-Ruhr 2025 FISU World University Games.

/ 15.2 GAMES MANAGEMENT SYSTEM

The LOC guarantees that during the hosting of the Rhine-Ruhr 2025 FISU World University Games, only the certified Games Management System (GMS) will be used as per the FISU ICT Minimum Requirements. The GMS consists of several applications that facilitate the LOC's work and that of the individual functional units.

The Online Accreditation System (OAS) provided free of charge by FISU will be used as the core GMS application for (online) registration of the individual teams.

System configuration will take place well ahead of the FISU World University Games to ensure that all event-specific information has been duly inputted and any functions required / possible have been added.

In the course of the organization of the FISU World University Games and in consultation with FISU, a decision will be made on whether other optional modules provided by FISU will be used for the hosting of the Rhine-Ruhr 2025 FISU World University Games.

/ 15.3 TECHNOLOGY SERVICE PROVIDER

The technology service provider is responsible for providing the results systems and therefore plays a key role in hosting a sports mega-event such as the FISU World University Games. The results systems include the following three components:

> GAMES RESULTS SYSTEM (GRS)

Timing, scoring, data management (OVR collects and processes all the information available within a venue), central results database.

> TV GRAPHICS (TVG)

Static or animated text and high-resolution animated graphics produced by a character generator for keying into a video stream.

> INFORMATION SYSTEMS

Systems that show information gathered by the central results system in each competition venue:

> INFO

Enables accredited media, sport officials and athletes to instantly access information available on dedicated devices.

> WWW RESULTS PAGE

Enables all people around the world to access the LOC's official Website and competition-related information.

> Commentator Information System (CIS, on-site and remote)

Provides the latest live information and statistics, mainly for HB and Media, but also for competition management if required.

In order to exclude possible risks and functional errors, an experienced service providers to discharge the above duties shall be appointed, in this way enabling a smooth FISU World University Games from the technological viewpoint.

/ 15.4 SELECTION PROCESS OF SERVICE PROVIDER

The LOC and FISU will select the service provider for the timing and scoring functions, OVR, TVG and INFO system in close cooperation, while the selection process itself will required further coordination between both parties.



/ 16 EDUCATIONAL PROGRAMME AND TRANSFER OF KNOWLEDGE



/ 16.1 EDUCATIONAL PROGRAMME

THE ACADEMIC PROGRAMME CONSTITUTES ONE OF THE CORE ELEMENTS OF THE RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES. THE EVENT WILL ACT AS A PLATFORM FOR ALL MANNER OF INTERACTION BETWEEN UNIVERSITIES, STUDENTS, AND PARTNERS FROM THE WORLDS OF POLITICS AND BUSINESS. THE EDUCATIONAL PROGRAMME WILL THEREFORE BE MORE IMPORTANT THAN EVER.

One central objective of the Rhine-Ruhr 2025 FISU World University Games is to make use of academic structures by involving the universities and colleges in the Rhine-Ruhr region, but also in the rest of the State of North Rhine-Westphalia and in this way successfully realizing the FISU motto of 'Excellence in Mind and Body'. The academic programme designed to run before and during the Rhine-Ruhr 2025 FISU World University Games will be built around the FISU World Conference, which will be prepared and organized together with FISU. Furthermore, in close collaboration with academic organizations in North Rhine-Westphalia, such as the Ministry for Culture and Science, the State Rectors Standing Conference as well as the universities, scholarly conventions and conferences on future themes that are of great relevance will be organized and realized in the framework of the event. Examples of possible thematic areas would be events on mobility, on digitization or inclusion of the physically challenged.

The description of the vision given will go into the field of science and education in greater detail in the framework of the Rhine-Ruhr 2025 FISU World University Games. To this end, the involvement of the universities will not be something on which we focus solely during the period of the Games proper but also as early as elaborating concepts as part of a broad participatory process. The focus will be on using the event as a platform for academic exchange between universities, students, and business – before, during and after the Games.

DUAL CAREERS

Since 1999, the adh has been supporting dual careers by consistently working to reconcile university studies and top performance sports. Alongside the 'Colleges Partnering Top Performance Sports' project, to which over 100 adh member institutions now belong, the federation is also involved in EU projects to promote dual careers, such as 'STARTING 11', is a founding member of the European Athlete as Student Network (EAS), and also seeks to participate in future projects on the topic of dual careers – together with FISU. Preparing and hosting the Rhine-Ruhr 2025 FISU World University Games will offer an excellent opportunity to discuss the topic of dual careers for top athletes, who are students in a publicly high-profile manner – and also actively advance the academic debate on the topic.

ADDITIONAL EDUCATION MEASURES

While preparing and hosting the Rhine-Ruhr 2025 FISU World University Games, as was the case at past Universiades and FISU World University Games, there will be special education offerings for specific target groups such as our volunteers, leading athletes taking part, media representatives and medical personnel who cannot or do not participate in the FISU World Conference. Possible topics to be covered by the offerings: Anti-doping, good governance, dual careers, sports journalism or seminars in sports medicine or sports science, to name but a few possible examples.

/ 16.2 TRANSFER OF KNOWLEDGE

The adh and the LOC will support the FISU knowledge transfer programme so that the experiences and expertise gained in the process of hosting the event can be passed on to other NUSFs and Candidate Cities for the FISU World University Games.

Moreover, the adh and LOC look forward to taking part in the knowledge programmes of the forthcoming hosts of the FISU World University Games in

Lucerne, Chengdu, Lake Placid and Ekaterinburg, as a valuable means of enriching its own planning processes. In order to better prepare for the Rhine-Ruhr 2025 FISU World University Games and benefit from the experiences garnered by previous and future hosts while also sharing our own experiences with future hosts, we consider participation in the knowledge programme as an integral part of the preparations process and are fully committed to it.



/ 17 PROTOCOL AND CULTURAL PROGRAMMES



/ 17.1 CEREMONIES AND PROTOCOL ARRANGEMENTS

As a matter of principle, the FISU protocol guidelines will be adhered to, as the officially stipulated conditions FISU has for ceremonies reflect the standards the Rhine-Ruhr 2025 FISU World University Games sets itself. If only in its own interest, the plan is for the host region to achieve a high standard of ceremonies, creating a worthy backdrop for the event for all participants, guests and spectators alike, while at the same time presenting the region as a good and pro-

fessional host on the world stage. Nevertheless, the special framework of the Rhine-Ruhr 2025 concept needs to be considered in realizing the ceremonies. For example, given the decentralized accommodation concept, there can obviously be no athletes' village ceremony nor can there be a delegation welcome ceremony in the original sense. In close consultation with FISU, the specific nature of the ceremonies will be elaborated in the further course of planning.

/ 17.2 VENUES FOR THE OPENING AND CLOSING CEREMONIES

OPENING CEREMONY

The Rhine-Ruhr 2025 FISU World University Games opening ceremony will be held in Düsseldorf at the Merkur Spiel-Arena. Thanks to its fit-out as well as the broad and excellent experience of the organization management there in hosting major events of all kinds, the multipurpose arena offers ideal conditions for realizing this special item on the FISU World University Games agenda.

Since its grand opening back in 2004, the Merkur Spiel-Arena has been a popular meeting point and regular venue for national and international sports, music and cultural events. Alongside the home games of the Fortuna Düsseldorf football club, it also holds international football, American football and ice hockey matches, and hosts concerts and cultural events, not to mention occasions such as the opening religious service for World Youth Day 2005. The multipurpose arena can seat up to 54,600 spectators, who can follow events from two tiers of seats. The roof of the arena requires only 30 minutes to close – it then lets no light in – meaning that the open stadium can be transformed into a closed hall very easily, creating a unique ambiance during cultural events and enabling their hosting all year round irrespective of the weather and outdoor temperatures. The raft of ways of designing the arena

interior coupled with the operators' immense experience will permit dual use during the FISU World University Games, i.e. as both the opening ceremony venue and the stadium for the Volleyball competition and training sessions. The switch in function from cultural event to sports centre is to be entirely smooth. On various occasions in the past, the arena has morphed swiftly from a concert hall into a football stadium. The requisite processes are tried and tested, meaning a complete switchover takes only 36 hours to realize.

The arena is located directly adjacent to the trade fair grounds and boasts superb transport links. The Merkur Spiel-Arena / Messe-Nord subway station is in the immediate vicinity – and subway line U78 runs from there straight to downtown. Other bus and subway stops nearby round out the public transport connections and make it easy to reach or leave the arena. From the A52 and A44 interstates, visitors and participants reach the total of some 20,000 parking spaces to the north and west of the building. Moreover, it can also be reached from the south using the A57 and A58.

WITH THE PLANNED OPENING CEREMONY AT MERKUR SPIEL-ARENA AND THE CLOSING CEREMONY AT LANDSCHAFTS-PARK DUISBURG-NORD, THE 2025 FISU WORLD UNIVERSITY GAMES CONCEPT EMBRACES TWO EXCEPTIONAL RHINE-RUHR LOCATIONS THAT WILL FRAME AN EXTENSIVE GAMES CULTURAL PROGRAMME.



CLOSING CEREMONY

In the form of Landschaftspark Duisburg-Nord, the Rhine-Ruhr 2025 FISU World University Games concept has a special location for the closing ceremony, too. The parkland offers a unique opportunity to design the closing ceremony, and the focus will be firmly on students. To this end, numerous activities are planned for all over the park, many of which encourage direct participation and will foreground cultural and specialist interaction between the athletes. At the same time, the park possesses all the qualities required to integrate the traditional elements of the closing ceremony into the programme as stipulated in the FISU regulations, and to ensure the occasion is an unforgettable event for everyone concerned.

With a maximum 35-minutes drive from any accommodation cluster, Landschaftspark Duisburg-Nord is a great event location that highlights the region's roots in a quite special way and fits ideally into the overall vision of the Rhine-Ruhr 2025 FISU World University Games. Where a good century ago the workers still stoked the blast furnaces, a huge events area now stands, where in 2025 thousands of students from all over the world will be able to celebrate together against a backdrop that highlights the transition from industrial to knowledge society.

The park with its 180-odd hectares is still home to many former buildings from the iron and steel works – converted for today's purposes into event and outdoor facilities. The grounds serve the entire Rhine-Ruhr region as a recreation area, park, and complex

for major events. Landschaftspark Duisburg-Nord is known outside the region, too, as an outstanding venue for exhibitions, film shoots, concerts, trade fairs, conventions or sports mega-events. Today, the park attracts over a million visitors a year and is one of the most popular stretches of parkland and cultural spaces in North Rhine-Westphalia.

With over 25 years' experience in planning and realizing anything from smaller happenings to major events, such as the Ruhr Games 2019 (about 60,000 spectators), the park's management guarantees especially high security standards despite the sheer expanse and openness of the grounds. A prime example was an event in 2012 that called for the ultimate in security as the German Federal President was among the guests at Landschaftspark Duisburg-Nord.

Thanks to its central location in the Rhine-Ruhr region, the park boasts best connections to public transport, the interstate system, roads and cycle paths. Several bus routes and the no. 903 tram also serve the 'Landschaftspark Duisburg-Nord' stop – from where the grounds are only a few minutes' walk. There are various other stops nearby. The A59 and A42 interstates and the B8 main road link the grounds to the main road network in the Rhine-Ruhr region. Visitors arriving by car can be accommodated in the 1,500-plus carparking spaces.

/ 17.3 CULTURAL PROGRAMME

In the public mind in Germany the FISU World University Games are primarily considered as a top sports event. However it is foreseen that the accompanying cultural programme and other accompanying university events will also play a prominent role in public perception of the Games.

GOALS AND AMBITIONS

The vision for the Rhine-Ruhr 2025 FISU World University Games is to create a platform for students which, while emphasizing top performance sports, also functions to bring together students from all over the world and encourage interaction between them. The cultural programme plays a special role in this regard. Intercultural exchange, active participation, being part of the event – these will all be elements that define the Rhine-Ruhr 2025 FISU World University Games alongside the stronger inclusion of science, research and business.

IMPLEMENTATION OF THE CULTURAL PROGRAMME

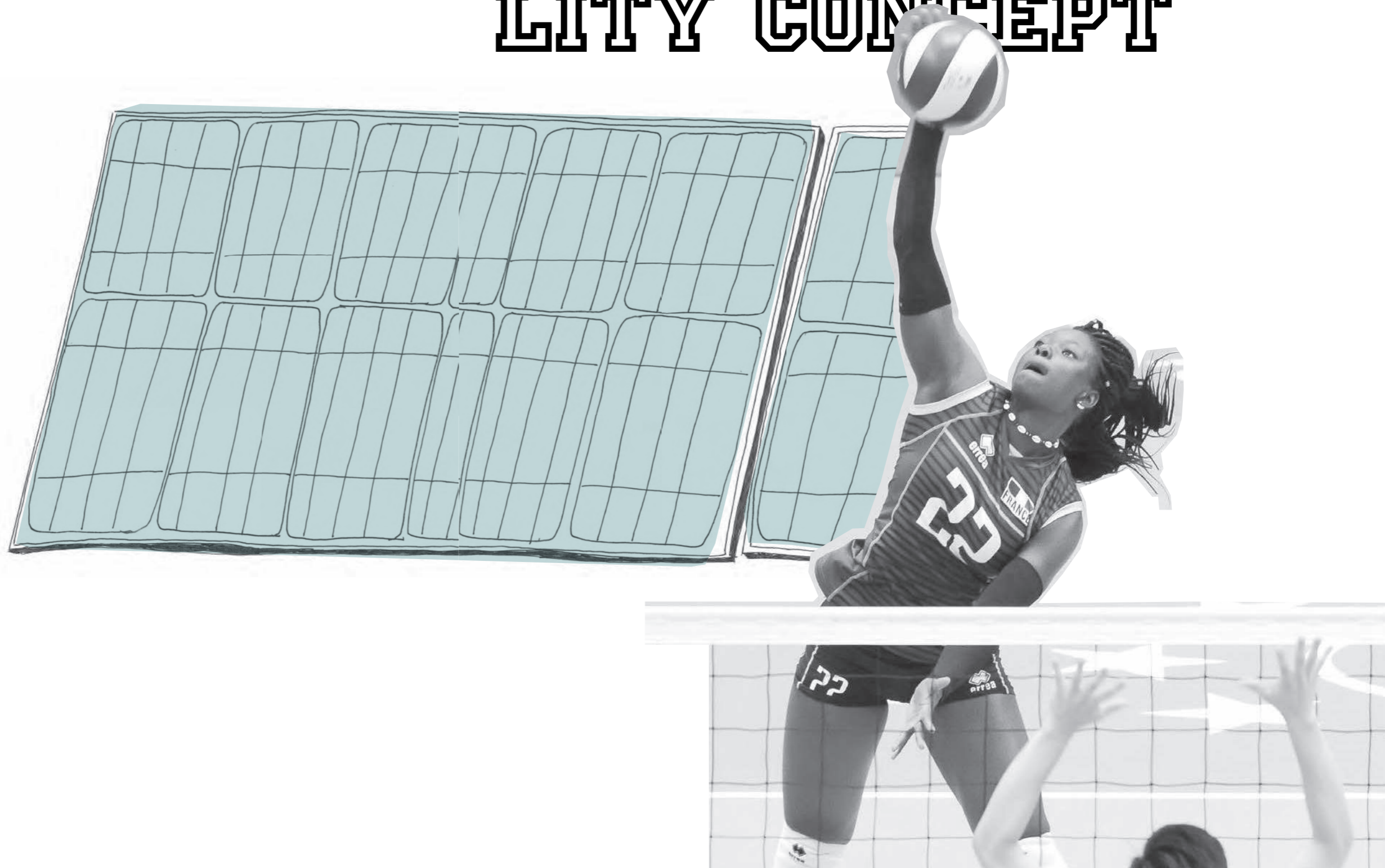
Two approaches are being taken to ensure these elements are experienced throughout the region: Instead of a single central Universiade-Park that would potentially weaken other venues, there will be accompanying events in all main clusters. In particular the indoor and outdoor areas of Düsseldorf's Arena Park, the Sportpark in Duisburg and the Messe

Essen trade fair grounds are ideally suited to offer a raft of different activities and cultural events. In particular, bundling of cultural events in combination with competition and training venues, scientific meets, exhibitions, media zones and meeting points for students will all serve to realize the core idea of the 'University Games-Hubs' in the concept of the Rhine-Ruhr 2025 FISU World University Games.

The second approach to make certain the Games are experienced throughout the region is the incorporation of the local authorities at a very early stage in planning. To support their active involvement and to promote public-sector cultural activities, the organization budget allocates specific budgets to each local authority. These LOC payments to the local authorities must compare with additional local authorities' expenditure for the cultural programme accompanying the FISU World University Games, which should be at least twice as high.

The cultural programme will focus clearly on the FISU World University Games' protagonists: The students. Young and modern cultural elements with local roots will fire the students' imagination, embody the joie de vivre of the Rhine-Ruhr region, and encourage everyone to become actively involved. As in many other areas, the plan here is to include the universities in developing the programme.

/ 18
**DEVELOPMENT:
VISION, LEGACY
AND SUSTAINABI-
LITY CONCEPT**



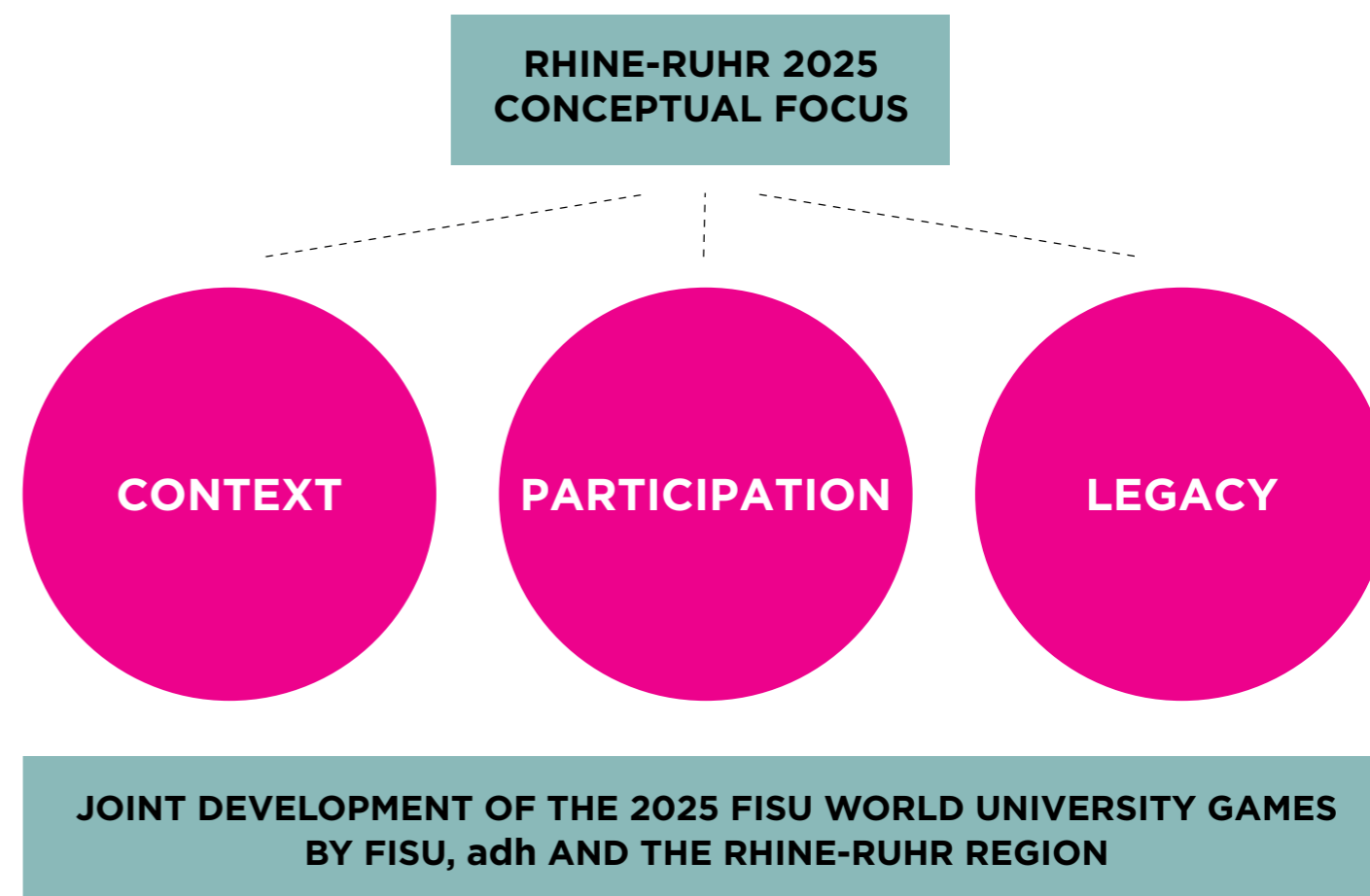
/ 18.1 CONCEPT AND VISION

THE RHINE-RUHR 2025 FISU WORLD UNIVERSITY GAMES ARE A TOP SPORTS EVENT WHERE ACADEMIC EXCHANGE WILL NOT BE CONFINED TO A SIDE PROGRAMME BUT WILL FORM AN INTEGRAL PART OF THINGS.

IN THIS WAY THE 2025 FISU WORLD UNIVERSITY GAMES WILL EMPHATICALLY STIMULATE THE RHINE-RUHR REGION ON ITS PATH FROM A PRIMARILY INDUSTRIAL WORLD TO A KNOWLEDGE SOCIETY. INNOVATION, LEGACY AND SUSTAINABILITY THUS FORM THE CORE OF THE VISION.

Structural change is a key driver for innovation and change in the Rhine-Ruhr region. Economic development is a continuous process, with sustainable strategies for ecological conversion and integrated urban planning becoming ever more the focus. These trends are being driven by the universities, which form the driving core of the shift from industrial production to knowledge. The State has immense potential to advance this process further – with almost 800,000 students spread across 70 universities and 155 non-university education and research institutes in North Rhine-Westphalia.

The Rhine-Ruhr region is already well on the way to achieving this, although there are still challenges to be overcome. Structural change with a view to establishing a competitive knowledge region needs to be further accelerated. Hosting the Rhine-Ruhr 2025 FISU World University Games is considered a key stimulus in this process – one that fits the region's context, has the potential to strongly activate the expertise of universities, educational institutions and the local economy, and creates a positive long-term impact for society. To this end, the plan is for FISU, adh and the Rhine-Ruhr region to jointly advance the FISU World University Games format, focusing here on the following three conceptual pillars:



INCORPORATION INTO THE LOCAL CONTEXT AND BOOSTING REGIONAL DEVELOPMENT

The Rhine-Ruhr 2025 FISU World University Games concept specifically emphasizes relying on conditions on the ground locally. The intention is therefore to rely on existing or planned infrastructure as far as possible, on-boarding local expertise and human resources, and relying on the popularity of specific sports disciplines.

PARTICIPATION OF STUDENTS, UNIVERSITIES, AND YOUNG PEOPLE

The Rhine-Ruhr 2025 FISU World University Games will strongly focus on academic event components and enhancing networking between science and business. Students, universities, and young people will all be included on a greater scale than before, ensuring the event benefits from young, innovative and fresh ideas. There will be ample opportunities for students, universities, and young people to become involved in the planning and preparation of activities, as well as during the hosting of the event.

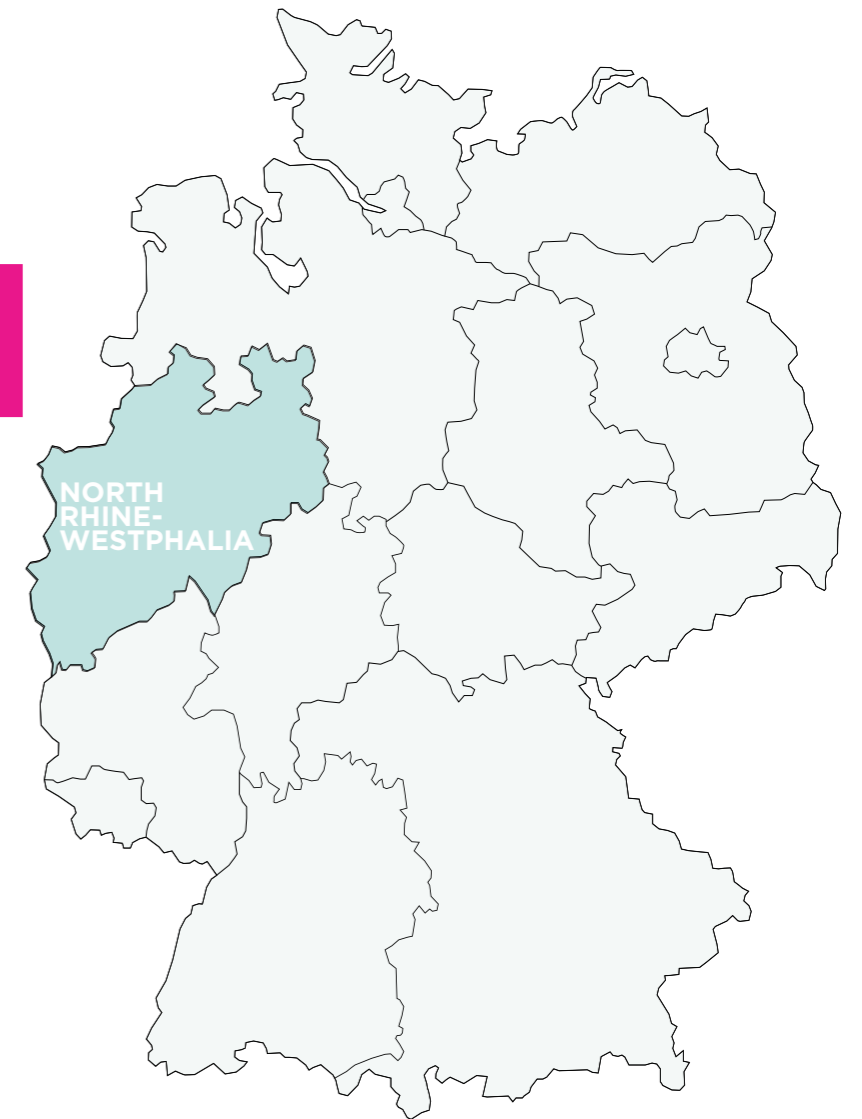
SOCIAL, ECONOMIC, AND ECOLOGICAL LEGACY

The Rhine-Ruhr 2025 FISU World University Games will strongly prioritize having a positive long-term social, economic, and ecological impact. Transparent and inclusive planning approaches, sustainable use of resources and existing infrastructure, as well as the strong participation of the academic sector will lay the foundations for long-term benefits.

/ 18.2 IMPACT AND LEGACY

The FISU World University Games have the potential to offer a platform for positive development and create a legacy at a local, regional and national level. Universities, students, and businesses will be involved not just as athletes and spectators, but as sources of knowledge, talents, catalysts, employers, employees, interfaces, etc. The 2025 FISU World University Games will therefore be both a sporting and a networking event, a presentation platform, a collaborative initiative, a talent pool, a stage for cultural and social interaction – in other words, it will interface theory and practice.

**27 % OF ALL
GERMAN STUDENTS**



783,000 STUDENTS

127,600 ADMINISTRATIVE STAFF

70 UNIVERSITIES

155 NON-UNIVERSITY RESEARCH INSTITUTES

It is clearly in the interests of all involved to make the event more sustainable, cost-efficient, and less complex. In this regard, the LOC and FISU can together make the format more appealing for a large number of future host organizations. Moreover, by adapting the concept to local conditions it will also offer all concerned sustainable value added. In other words, the format can and should not be imposed on the region; rather, in consultation with FISU, hosting solutions should be developed that build on the local context and generate long-term value added. In the Rhine-Ruhr context this means prioritizing the following legacy issues:

1. SOCIAL COHESION AND PARTICIPATION

The active inclusion of the general public will kindle broad support for the event and also strengthen the region's identification with it. This will be more than evident from the involvement of some 10,000 volunteers. As a group, they will contribute to the success of the 2025 FISU World University Games and their commitment will sustainably influence the social situation. After all, the enthusiasm the group will experience, for example, will make it far more likely that locals subsequently become interested in volunteering in sports clubs and other non-profit institutions.

Young athletes will witness for themselves at the 2025 FISU World University Games how well top sports and education can go hand in hand and will thus be encouraged to live their sports dreams. Moreover, the event provides a platform where young people can familiarize themselves with many different sports disciplines, strengthening the general public's awareness, that sport is a path to health and happiness.

2. INTERNATIONAL EXCHANGE

The Rhine-Ruhr region's DNA is emphatically international, and is strongly rooted in the post-War period, which has seen an influx of thousands of people from countries from all over Europe and beyond. An open and cosmopolitan event such as the FISU World University Games reinforces that international interfacing, bringing countless high-potentials to the region, providing a platform for international exchange, and thus potentially increasing the number of 'newcomers' among the locals.

3. SCIENCE AND EDUCATION AS TREND-SETTERS

Many universities and colleges are busy working on solutions to the key future themes facing the Rhine-Ruhr region in the race to realize Industry 4.0. Hosting the 2025 FISU World University Games will support this trend and strengthen the region's development as a science hub. The concept envisages involving universities in the planning and implementation processes from the 'Get-Go' and searching for sustainable and innovative solutions to enhance operational fields for action such as mobility, media or technology. Development and evolution of the region are driven by the smart brains in the region's universities and the FISU World University Games are an ideal opportunity to stimulate science and education locally for a global impact.

4. LOCK INTO RESEARCH, TECHNOLOGY AND SCIENCE FOR A SUSTAINABLE FUTURE

Scientific institutions play an absolutely central role in innovation. They stimulate new knowledge as the basis for innovations in products, services, processes – and society as a whole. They educate highly qualified new talents and thus secure the expertise required for tomorrow. Today, the Rhine-Ruhr region is already the largest German university cluster and with its pool of skilled individuals an appealing investment option for a world that takes ecological responsibility seriously. It is fair to say that as an innovations hub, the FISU World University Games will help shape a more sustainable future for the metropolitan region.

5. PROMOTING COOPERATION

How Germany, North Rhine-Westphalia and the Rhine-Ruhr prosper going forwards will also depend on whether trailblazing high-grade qualifications can be established through joint efforts by universities, society, and corporate Germany. The 2025 FISU World University Games will gladly play its part here. Greater collaboration between local authorities, universities, research institutes, and companies. The 2025 FISU World University Games will function as a platform for stronger interaction and promote such collaboration. It is planned to develop specific concepts in collaboration with the universities and the worlds of business and politics.

6. MARKETING THE REGION AS A KNOWLEDGE HUB

The growth potential of science needs to be tapped further by a regional policy that activates prospects and by more front-foot strategies. Diverse, high-quality and inexpensive study opportunities in Germany, North Rhine-Westphalia and the Rhine-Ruhr region lay key foundations for securing general prosperity. To that end, the study opportunities must be visible world-wide. Students from all over the world will flock to the region for the 2025 FISU World University Games, while the hosting of the event will trigger projects and cooperative ventures. Universities will have an opportunity to present themselves and their work. Both these aspects offer great potential for improving the image of the Rhine-Ruhr region as a knowledge hub.

7. QUALITY OF LIFE AS A COMPETITIVE FACTOR

In a global knowledge society, a region's competitiveness depends on how attractive it is as a place to live. If the appeal of everyday life decreases for the inhabitants of a region, then this may inhibit economic growth. Firstly, existing companies then find it harder to recruit qualified candidates for further training, skilled staff, and academics to work locally. Secondly, this may become a permanent problem when it comes to wooing new companies into the region. The 2025 FISU World University Games will have a direct impact on the appeal of the region during the event itself and will promote sports development and improve the quality of life locally. It further allows students in particular to identify themselves with the region and foster solidarity.

8. PROMOTING AN ACTIVE LIFESTYLE

Physical inactivity has been identified as a global problem, even among students. The FISU World University Games will show that high-performance in sports and studying can go hand in hand. By better positioning university sports in daily university life, a greater number of students will be drawn into an active style of life. The plan is to develop a wide range of accompanying programmes ranging from the promotion of leisure-time sports to strengthening 'dual careers'. Moreover, physical activity as a way of promoting

good health will be incorporated into preparing and realizing the Rhine-Ruhr 2025 FISU World University Games.

9. SPORTS LEGACY OF UNIVERSITY SPORTS

Hosting the Rhine-Ruhr 2025 FISU World University Games will advance university sports in Germany. In particular, active support on the part of politicians and the sports federations means that university sports will start to play a greater role in society as a whole and will receive due recognition as an important element of the knowledge society. Various ad-hoc member organizations and status groups have developed a strategic outline centring on improving the fields of education, health promotion, competition and political representation, and on advancing overriding topics, such as sustainability and good governance in university sports.

10. A NEW MEGA-SPORTS EVENT PERSPECTIVE

The FISU World University Games also offer the opportunity to open a new perspective on mega-sports events both nationally and internationally. By adding the FISU World University Games with its unique impact beyond its relevance for sports to the numerous major and mega-sports events, which have already been hosted successfully, the variety of mega-sports events in Germany will be even more visible. Moreover, there is a potential to showcase a new dimension of mega-sports events, which centres requirements i.a. for participation, social impact, transparency, resource-efficiency, sustainability and a broad multi-stakeholder approach. Addressing these aspects as also laid out in the 'German National Strategy on Major Sports Events' could have an overall positive impact on the perception of mega-sports events.

/ 18.3 NATIONAL AND INTERNATIONAL COLLABORATION

Since developing the bid, the adh has been interacting closely with the host cities, the State of North Rhine-Westphalia, the Federal Government, the respective specialist sport federations, not to mention representatives of the universities. In the process, numerous working parties have been convened and meetings held. They have all concentrated on jointly developing ideas and solutions that are all destined to drive an emphatic Rhine-Ruhr 2025 FISU World University Games legacy.

This close collaboration will continue once the LOC has been set up. Working groups dedicated to specific topics will ensure interaction with the relevant stakeholders and local players. Moreover, a plan has already been agreed, whereby subsets of tasks will be handled by the local authorities and operating companies, with staff members directly assigned as focal points for the LOC to consolidate constant consultation; likewise, along the way expertise and know-how will be established locally, shoring up its sustainability.

Collaboration at the national level will be closely interwoven with the international programmes and approaches. Alongside the planned cooperation with media and medical officials in the period immediately around the event proper we also seek to establish long-term partnerships in the run-up to the 2025 FISU World University Games. The sport-side preparations for the competition potentially allow for stronger links to the International Federations (IFs) and closer, forward-looking interaction. Furthermore, we will seek to collaborate with institutions such as the International Council of Sport Science and Physical Education (ICSSPE), whose strategic objectives in cooperation between scientists, policy-makers and practitioners corresponded to the planned focus of the 2025 FISU World University Games.

/ 18.4 SUSTAINABILITY DEVELOPMENT PROGRAMME

The Rhine-Ruhr 2025 FISU World University Games concept presented here underscores the importance of sustainability. This mindset and the mutual commitment to host the event with a view to impacting favourably on ecological and social development will be firmly anchored in a special sustainability programme. Focal topics will be developed by the adh member universities that can then be addressed in institutes of tertiary education and studied in research projects. This will strengthen academic inquiry into topics relating to sustainability and promote the younger generation's sensitivity for conscious, sustainable action. It is intended to bring people from all over the world together to celebrate a sustainable sports and science festival. The fascination of sports and science and their ability to bring people together will strengthen collective values and promote dialogue throughout the continent. Participation has been adopted as the best practice for sustainable (football and urban) development. Dialogue platforms will bring the entire spectrum of stakeholders to the table to discuss issues relating to the event.

STANDARDS, GUIDELINES AND REQUIREMENTS

The participative process underpinning the elaboration of the Sustainability Development Programmes will rest on UN, EU, and German Federal Government guidelines. The LOC will explore to what extent commitments and recommended actions can be derived from them as regards planning and staging the Rhine-Ruhr 2025 FISU World University Games. The following Guidelines and Agendas were identified as standard templates and ensure the sustainable thrust of the Rhine-Ruhr 2025 FISU World University Games:

- > UN Guiding Principles on Business and Human Rights
- > UN Convention on the Rights of Persons with Disabilities
- > United Nations Framework Convention on Climate Change: Paris Agreement
- > UN 2030 Agenda for Sustainable Development





LANDSCHAFTSPARK DUISBURG-NORD /
CLOSING CEREMONY VENUE

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DECLARATION BY THE GERMAN UNIVERSITY SPORTS FEDERATION

allgemeiner deutscher
hochschulsportverband



adh | Max-Planck-Str. 2 | 64807 Dieburg

International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Maison du Sport International
Avenue de Rhodanie 54
1007 Lausanne

lédération allemande du sport universitaire
german university sports federation

Allgemeiner Deutscher
Hochschulsportverband

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Steuernummer
USt-Id DE111671021

Datum
01.03.2021

Declaration for the Rhine-Ruhr 2025 FISU World University Games Candidature

Dear Mr. President,
Dear Mr. Secretary General,

FISU's aspiration of "Excellence in Mind and Body" is contributing to a more peaceful and better society throughout sports and education, an idea that deserves the full commitment from us as potential hosts of the 2025 FISU World University Games. For this purpose, the German University Sports Federation will establish the Organizing Committee as a 100% subsidiary, to be appointed by FISU as host under the attribution contract.

In order to assure the successful planning and conduct of the FISU World University Games, the German University Sports Federation will within its full power and authority ensure that the Organizing Committee will:

- do all within its power and authority to prevent that political meetings or demonstrations shall be held in the venues / the venue sites, other sports grounds or accommodation sites used for the FISU World University Games nor any purpose other than in the interest of university sport;
- ensure the exclusive ownership to FISU concerning the FISU World University Games television broadcasting and/ or all other technical means of transmission (it being understood that broadcasting rights for the Host Country are granted to the Organizing Committee for exploitation under the attribution contract);
- pay to FISU the organizing rights fee in the agreed installments;
- exploit its share of television broadcasting and marketing rights, as determined in the attribution contract;
- protect the FISU logo (the official "U" and associated terms), the FISU brand as well as the official marks of the FISU World University Games to the benefit of FISU;
- apply the International Sports Federations' rules, national and local laws concerning
- security in all FISU World University Games venues;
- comply with the FISU rules concerning the marketing of the FISU World University Games in such manner as determined in the attribution contract;

Gefördert durch:



aufgrund eines Beschlusses des Deutschen Bundestages





aufgrund eines Beschlusses des Deutschen Bundestages


Allgemeiner Deutscher Hochschulsportverband

- provide sports organization personnel and technical officials to ensure the smooth running of the FISU World University Games;
- ensure that all structures, facilities, and areas that are used for official FISU World University Games purposes are free of publicly visible commercial advertising other than from official partners and suppliers and political / religious messages and other kind of messages deemed inappropriate for the international university sports environment, in accordance with the attribution contract and the FISU Regulations, while existing contractual obligations and naming rights of venue owners / operators remain unaffected.

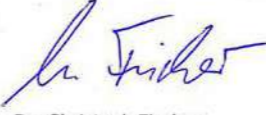
Legacy and sustainability of the FISU World University Games are of the highest importance not only for the German University Sports Federation, but for the host region and the country as a whole. Before this background the submitted candidature file outlines an adapted hosting concept that partially deviates from the original FISU Status, FISU Regulations, the FISU Minimum Requirements and FISU Regulations.

While the German University Sports Federation of course strives for high-level international standards and an adequate and appropriate organizational framework for the FISU World University Games, the FISU Status, FISU Regulations, the FISU Minimum Requirements and FISU Regulations are considered guiding principles which will require the alignment with the specific Rhine-Ruhr 2025 FISU World University Games concept and its focus on the aspects of local context, longterm legacy and sustainability, accordingly the UN Sustainable Development Goals.

Sincerely yours,



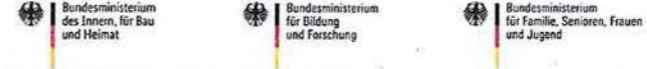
Jörg Förster
Chairman of the Board




Dr. Christoph Fischer
Secretary General

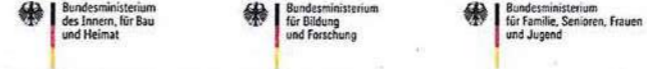
Seite 2

Gefördert durch:



aufgrund eines Beschlusses des Deutschen Bundestages





aufgrund eines Beschlusses des Deutschen Bundestages



Bundesministerium des Innern, für Bau und Heimat, 11014 Berlin

International University Sports Federation (FISU)
Herrn Präsident Oleg Matytsin
Quartier UNIL-Centre
Bâtiment Synathlon
1015 Lausanne
SCHWEIZ

Horst Seehofer

Bundesminister

Alt-Moabit 140

10557 Berlin

Postanschrift

11014 Berlin

Tel. +49 30 18 681-11000

Fax +49 30 18 681-11014

Minister@bmi.bund.de

www.bmi.bund.de

Berlin, 4. März 2021

Sehr geehrter Herr Präsident,

der Allgemeine Deutsche Hochschulsportverband e. V. (adh) bewirbt sich um die Ausrichtung der Rhine-Ruhr 2025 FISU World University Games (Rhine-Ruhr 2025 FISU Games) in Deutschland mit mehreren Standorten in Nordrhein-Westfalen. Diese Bewerbung wird von der Bundesregierung der Bundesrepublik Deutschland ausdrücklich unterstützt.

Die Ausrichtung der Weltspiele der Studierenden als der zweitgrößten Multisportveranstaltung der Welt mit voraussichtlich mehr als 10.000 Teilnehmenden aus bis zu 170 Ländern wäre eine herausragende Sportveranstaltung für den Sportstandort Deutschland.

Bei einer erfolgreichen Bewerbung und der Vergabe nach Deutschland wird die Bundesregierung der Bundesrepublik Deutschland zusammen mit der Landesregierung Nordrhein-Westfalen den adh bei der Vorbereitung, Durchführung und Nachbereitung der Rhine-Ruhr 2025 FISU World University Games unterstützen und die notwendige Zusammenarbeit für eine erfolgreiche Durchführung der Spiele sicherstellen.

Ich würde mich freuen, wenn die FISU World University Games im Jahr 2025 an Rhein und Ruhr stattfinden würden.

Mit freundlichen Grüßen

Zustell- und Lieferanschrift: Ingeborg-Drewitz-Allee 4, 10557 Berlin
Verkehrsanzbindung: S + U-Bahnhof Hauptbahnhof

Horst Seehofer
Federal Minister of the Interior,
Building and Community

Dear Mr Matytsin,

The German University Sports Federation (Allgemeiner Deutscher Hochschulsportverband e.V [adh]) is submitting a bid to host the Rhine-Ruhr 2025 FISU Games in Germany, at several locations in the Rhine-Ruhr area in the federal state of North Rhine-Westphalia. The bid has the full support of the German Federal Government.

The World University Games are the world's second largest multi-sport event, with over 10,000 participants expected from up to 170 countries. Hosting this event would give us the opportunity to position Germany as a top location for sporting events.

If the bid is successful and the Games are awarded to Germany, the Federal Government, together with the North Rhine-Westphalia state government, will help the adh in the run-up and the follow-up to the Rhine-Ruhr 2025 FISU World University Games and ensure all necessary cooperation for the successful staging of the FISU World University Games.

I would be delighted if the FISU World University Games were held in the Rhine and Ruhr area in 2025.

Der Ministerpräsident
des Landes Nordrhein-Westfalen



An den
Präsidenten der International
University Sports Federation (FISU)
Herrn Oleg Matytsin
Quartier UNIL-Centre
Bâtiment Synathlon
1015 Lausanne
Schweiz

6. März 2021

Sehr geehrter Herr Präsident,

der Allgemeine Deutsche Hochschulsportverband e.V. (adh) bewirbt sich um die Ausrichtung der Rhine-Ruhr 2025 FISU World University Games (Rhine-Ruhr 2025 FISU Games) in Deutschland mit mehreren Standorten in Nordrhein-Westfalen. Diese Bewerbung wird von der Landesregierung Nordrhein-Westfalen ausdrücklich unterstützt.

Die Ausrichtung der Weltspiele der Studierenden als der zweitgrößten Multisportveranstaltung der Welt mit voraussichtlich mehr als 10.000 Teilnehmenden aus bis zu 170 Ländern wäre eine herausragende Sportveranstaltung für den Sportstandort Nordrhein-Westfalen.

Bei einer erfolgreichen Bewerbung und der Vergabe nach Deutschland wird die Landesregierung Nordrhein-Westfalen zusammen mit der Bundesregierung der Bundesrepublik Deutschland den adh bei der Vorbereitung, Durchführung und Nachbereitung der Rhine-Ruhr 2025 FISU World University Games unterstützen und die notwendige Zusammenarbeit für eine erfolgreiche Durchführung der Spiele sicherstellen.

Ich würde mich freuen, wenn die FISU World University Games im Jahr 2025 an Rhein und Ruhr stattfinden würden.

Mit freundlichen Grüßen

Armin Laschet

Horionplatz 1
40213 Düsseldorf
Telefon 0211 837-01
ministerpraesident@stk.nrw.de

Armin Laschet
Premier of the State
of North Rhine-Westphalia

Dear Mr Matytsin,

The German University Sports Federation (Allgemeiner Deutscher Hochschulsportverband e.V (adh)) is submitting a bid to host the Rhine-Ruhr 2025 FISU Games in Germany, at several locations in the Rhine-Ruhr area in the state of North Rhine-Westphalia. The bid has the full support of the State Government.

The World University Games are the world's second largest multi-sport event, with over 10,000 participants expected from up to 170 countries. Hosting this event would give us the opportunity to position North Rhine-Westphalia as a top location for sporting events.

If the bid is successful and the Games are awarded to Germany, the NRW Government, together with the Federal Government, will help the adh in the run-up and the follow-up to the Rhine-Ruhr 2025 FISU World University Games and ensure all necessary cooperation for the successful staging of the FISU World University Games.

I would be delighted if the FISU World University Games were held in the Rhine and Ruhr area in 2025.

IMMIGRATION PROCEDURES



Bundesministerium
des Innern, für Bau
und Heimat

Bundesministerium des Innern, für Bau und Heimat, 11014 Berlin

International University Sports Federation (FISU)
Herrn Präsident Oleg Matytsin
Herrn Generalsekretär Eric Saintrond
Quartier UNIL-Centre
Bâtiment Synathlon
1015 Lausanne

SCHWEIZ

Hans-Georg-Engelke
Staatssekretär

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Fax +49 30 18 681-11135

StE@bmi.bund.de

www.bmi.bund.de

Berlin, 4. März 2021

Sehr geehrte Herren,

im Rahmen der Bewerbung des Allgemeinen Deutschen Hochschulsportverbandes (adh) für die Ausrichtung Rhine-Ruhr 2025 FISU World University Games erkläre ich für das Bundesministerium des Innern, für Bau und Heimat, dass in Einhaltung der nationalen sowie EU-Vorschriften alle im Rahmen der Rhine-Ruhr 2025 FISU World University Games akkreditierten Personen aus allen teilnahmeberechtigten Staaten ungehindert ein- und ausreisen dürfen.

Mit freundlichen Grüßen

Hans-Georg Engelke

Zustell- und Lieferanschrift: Ingeborg-Drewitz-Allee 4, 10557 Berlin
Verkehrsanbindung: S + U-Bahnhof Hauptbahnhof

OFFICIAL TRANSLATION

Hans-Georg-Engelke
State Secretary at the Federal Ministry
of the Interior, Building and Community

Dear Sirs,

As part of the bid by the German University Sports Federation (adh) to host the Rhine-Ruhr 2025 FISU World University Games and as representative of the Federal Ministry of the Interior, Building and Community, I confirm that in compliance with national and EU provisions, all accredited persons from all countries entitled to participate in the Rhine-Ruhr 2025 FISU World University Games will encounter no difficulties in attending the event or in leaving afterwards.

SECURITY MEASURES



Bundesministerium
des Innern, für Bau
und Heimat

Bundesministerium des Innern, für Bau und Heimat, 11014 Berlin

International University Sports Federation (FISU)
Herrn Präsident Oleg Matytsin
Herrn Generalsekretär Eric Saintrond
Quartier UNIL-Centre
Bâtiment Synathlon
1015 Lausanne

SCHWEIZ

Hans-Georg-Engelke
Staatssekretär

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10557 Berlin
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11014 Berlin

Tel. +49 30 18 681-11109

Fax +49 30 18 681-11135

StE@bmi.bund.de

www.bmi.bund.de

Berlin, 4. März 2021

Sehr geehrte Herren,

im Rahmen der Bewerbung des Allgemeinen Deutschen Hochschulsportverbandes (adh) für die Ausrichtung Rhine-Ruhr 2025 FISU World University Games erkläre ich – in Abstimmung mit dem Ministerium des Innern des Landes Nordrhein-Westfalen – für die Bundesrepublik Deutschland, dass für die Sicherheit der Teilnehmerinnen und Teilnehmer sowie der Besucherinnen und Besucher der Rhine-Ruhr 2025 FISU World University Games und für eine friedliche und sichere Durchführung der Veranstaltung auf der Grundlage der in Deutschland anzuwendenden Rechtsvorschriften Sorge getragen wird.

Hierzu wird die notwendige und uneingeschränkte Kooperation mit den betroffenen öffentlichen und privaten Stellen an allen Austragungsorten der Rhine-Ruhr 2025 FISU World University Games zugesagt.

Die veranstaltungsbezogenen notwendigen Sicherheitsmaßnahmen werden durch das Land Nordrhein-Westfalen gewährleistet.

Mit freundlichen Grüßen

Hans-Georg Engelke

Zustell- und Lieferanschrift: Ingeborg-Drewitz-Allee 4, 10557 Berlin
Verkehrsanbindung: S + U-Bahnhof Hauptbahnhof

OFFICIAL TRANSLATION

Hans-Georg-Engelke
State Secretary at the Federal Ministry
of the Interior, Building and Community

Dear Sirs,

As part of the bid by the German University Sports Federation (adh) to host the Rhine-Ruhr 2025 FISU World University Games, I confirm, in coordination with the Interior Ministry of the state of North Rhine-Westphalia and as representative of the Federal Republic of Germany, that we undertake to ensure the security of all participants and spectators during the Rhine-Ruhr 2025 FISU World University Games and to ensure that the event is peaceful and secure on the basis of German law.

To achieve this, I confirm that we will ensure the necessary and unlimited cooperation with the relevant public and private agencies at all venues for the Rhine-Ruhr 2025 FISU World University Games.

The specific security measures required for the event will be provided by the state of North Rhine-Westphalia.

FREE OF CHARGE VISAS



International University Sports Federation
(FISU)
Mr. Oleg Matytsin, President
Mr. Eric Saintrond, Secretary General / CEO
Quartier UNIL-Centre
Bâtiment Synathlon
1015 Lausanne

Schweiz

Antje Leendertse
State Secretary of the Federal Foreign Office

MAILING ADDRESS
Auswärtiges Amt, 11013 Berlin, Germany

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TEL: +49 (0)30 18-17-2068
FAX: +49 (0)30 18-17-52067

EMAIL: buero.leendertse@diplo.de

INTERNET: www.auswaertiges-amt.de

Berlin, 17th Februar 2021

Dear Mr President, dear Secretary General,

I have the honour to refer to the bid submitted by the German *Allgemeiner Deutscher Hochschulsportverband (adh)* to host the 2025 FISU World University Games summer edition in the Rhine Ruhr region in Germany ('2025 FISU Games').

With regard to the duly accredited participants and in accordance to FISU regulations I would hereby like to confirm the following:

The Federal Foreign Office guarantees that, subject to applicable legal provisions, all accredited participants at the Games will be granted visas free of charge. Please note that a service fees may apply when using external visa service providers.

In order to allow a smooth and timely visa process I should be grateful if the participants could introduce their duly completed applications at the competent German missions no later than 15 calendar days prior to the date of their intended travel.

I wish the 2025 FISU Games every success!

Yours sincerely,

CITY OF BOCHUM



FISU – International University Sports Federation
Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Schweiz

19. Februar 2021

Unterstützungszusage für die Rhine-Ruhr 2025 FISU World University Games

Sehr geehrter Herr Präsident,
sehr geehrter Herr Generalsekretär,

es ist mir eine große Ehre und Freude, Ihnen die volle Unterstützung der Stadt Bochum für die Bewerbung und die Ausrichtung der *Rhine-Ruhr 2025 FISU World University Games* zusichern zu dürfen.

Ich freue mich, dass wir mit der Durchführung der *Rhine-Ruhr 2025 FISU World University Games* die internationale Aufmerksamkeit auf den Sport-, Wirtschafts- und Wissenschaftsstandort Bochum verbessern und bedeutende Impulse für die Sportentwicklung setzen können. Die Stadt Bochum wird einen grundlegenden Beitrag dazu leisten, dass die *Rhine-Ruhr 2025 FISU World University Games* ein unvergessliches Ereignis werden, das Studierende aus aller Welt zusammengebracht hat.

Ihnen, sehr geehrter Herr Präsident Matytsin und sehr geehrter Herr Generalsekretär Eric Saintrond, danke ich für die bisherige vertrauensvolle Zusammenarbeit und wünsche mir, dass wir unsere Kooperation fortsetzen können.

Mit freundlichem Gruß

Thomas Eiskirch



Oberbürgermeister Sören Link



FISU – International University Sports Federation

Mr. Oleg Matytsin, Präsident
Mr. Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon
1015 Lausanne
Schweiz

Duisburg, 03.03.2021

Unterstützungszusage für die Rhine-Ruhr 2025 FISU World University Games

Sehr geehrter Herr Präsident,
sehr geehrter Herr Generalsekretär,

es ist mir eine große Ehre und Freude, Ihnen die volle Unterstützung der Stadt Duisburg für die Bewerbung und die Ausrichtung der *Rhine-Ruhr 2025 FISU World University Games* zusichern zu dürfen.

Ich freue mich, dass wir mit der Durchführung der *Rhine-Ruhr 2025 FISU World University Games* die internationale Aufmerksamkeit auf den Sport-, Wirtschafts- und Wissenschaftsstandort Duisburg verbessern und bedeutende Impulse für die Sportentwicklung setzen können. Die Stadt Duisburg wird einen grundlegenden Beitrag dazu leisten, dass die *Rhine-Ruhr 2025 FISU World University Games* ein unvergessliches Ereignis werden, das Studierende aus aller Welt zusammengebracht hat.

Ihnen, sehr geehrter Herr Präsident Matytsin und sehr geehrter Herr Generalsekretär Saintrond, danke ich für die bisherige vertrauensvolle Zusammenarbeit und wünsche mir, dass wir unsere Kooperation fortsetzen können.

Mit freundlichen Grüßen

gesehen und
freigegeben

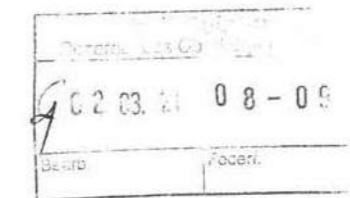
Sören Link

- 313

24.02.
Haack

gesehen:

gez. Senbar
Dezernat VI



gesehen

Arslan 24/02.



Oberbürgermeister
Dr. Stephan Keller

Landeshauptstadt
Düsseldorf

Rathaus, Marktplatz 1
40200 Düsseldorf

Telefon
0211.89-92000
Fax

E-Mail
Stephan.Keller@
duesseldorf.de

Datum
17. Februar 2021

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Schweiz

Unterstützungszusage für die Rhine-Ruhr 2025 FISU World University Games

Sehr geehrter Herr Präsident,
sehr geehrter Herr Generalsekretär,

es ist mir eine große Ehre und Freude, Ihnen die volle Unterstützung der Stadt Düsseldorf für die Bewerbung und die Ausrichtung der *Rhine-Ruhr 2025 FISU World University Games* zusichern zu dürfen.

Düsseldorf
Nähe trifft Freiheit

Ich freue mich, dass wir mit der Durchführung der *Rhine-Ruhr 2025 FISU World University Games* die internationale Aufmerksamkeit auf den Sport-, Wirtschafts- und Wissenschaftsstandort Düsseldorf verbessern und bedeutende Impulse für die Sportentwicklung setzen können. Die Stadt Düsseldorf wird einen grundlegenden Beitrag dazu leisten, dass die *Rhine-Ruhr 2025 FISU World University Games* ein unvergessliches Ereignis werden, das Studierende aus aller Welt zusammengebracht hat.

Ihnen, sehr geehrter Herr Präsident Matytsin und sehr geehrter Herr Generalsekretär Eric Saintrond, danke ich für die bisherige vertrauensvolle Zusammenarbeit und wünsche mir, dass wir unsere Kooperation fortsetzen können.

Mit freundlichen Grüßen

Seite 1/1



STADT ESSEN

Der Oberbürgermeister

Thomas Kufen

Rathaus, Porscheplatz
45127 Essen

Telefon +49 201 88 88000
Telefax +49 201 88 88010

03.2021

Stadt Essen · GB1 · 45121 Essen

FISU – International University Sports Federation
Mr. Oleg Matytsin, Präsident
Mr. Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Schweiz

Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr President,
Dear Mr Secretary General,

It is a great honour and pleasure for me to be able to assure you of the full support of the City of Essen for the application and the hosting of the *Rhine-Ruhr 2025 FISU World University Games*.

I am pleased that by carrying out the *Rhine-Ruhr 2025 FISU World University Games* we will be able to improve the international attention on Essen as a sports, business and science location and provide further impetus for sports development. The City of Essen will contribute significantly to making the *Rhine-Ruhr 2025 FISU World University Games* an unforgettable event that has brought together students from all over the world.

I would like to thank you, dear Mr President Matytsin and Mr Secretary General Eric Saintrond, for the trustful cooperation, and I wish to continue our collaboration in this way.

Yours sincerely

Thomas Kufen



info@essen.de
www.essen.de

Der Oberbürgermeister • Stadt Mülheim an der Ruhr



Mülheimer SportService

Gebäude: „Haus des Sports“
Südstraße 23
Auskunft: Frau Ellenwald
Zimmer: 24
Telefon: 02 08 / 4 55 - 5201
Telefax: 02 08 / 4 55 - 585201
Online:
Martina.Ellenwald@muelheim-ruhr.de
www.muelheim-ruhr.de

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne

02. MRZ. 2021

Unterstützungszusage für die Rhine-Ruhr 2025 FISU World University Games

Sehr geehrter Herr Präsident,
sehr geehrter Herr Generalsekretär,

es ist mir eine große Ehre und Freude, Ihnen die volle Unterstützung der Stadt Mülheim an der Ruhr für die Bewerbung und die Ausrichtung der *Rhine-Ruhr 2025 FISU World University Games* zusichern zu dürfen.

Ich freue mich, dass wir mit der Durchführung der *Rhine-Ruhr 2025 FISU World University Games* die internationale Aufmerksamkeit auf den Sport-, Wirtschafts- und Wissenschaftsstandort Mülheim an der Ruhr verbessern und bedeutende Impulse für die Sportentwicklung setzen können. Die Stadt Mülheim an der Ruhr wird einen grundlegenden Beitrag dazu leisten, dass die *Rhine-Ruhr 2025 FISU World University Games* ein unvergessliches Ereignis werden, das Studierende aus aller Welt zusammengebracht hat.

Ihnen, sehr geehrter Herr Präsident Matytsin und sehr geehrter Herr Generalsekretär Eric Saintrond, danke ich für die bisherige vertrauensvolle Zusammenarbeit und wünsche mir, dass wir unsere Kooperation fortsetzen können.

(Marc Buchholz)

The President

DAAD

Deutscher Akademischer Austauschdienst
German Academic Exchange Service

DAAD • Postfach 200404 • D-53 134 Bonn

FISU – International University Sports Federation
Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

Date: 19 February 2021

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support to the candidature to host the FISU World University Games in 2025.

The world university games are an excellent opportunity for the Rhine-Ruhr area to present itself as an attractive location for foreign guests and major international events. It will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, it brings students from all over the world together. In addition, the Universiade can contribute to promoting the structural change towards a region characterized by science. It is also a great opportunity for the entire country to make Germany even better known as a centre of science. As the world's largest funding organisation for the international exchange of students and researchers, it is with great pleasure that the DAAD will support this international student sports event with our worldwide network.

We are therefore pleased to pledge our full political support for the supervision and realization of the *Rhine-Ruhr 2025 FISU World University Games*.

We would like to thank you for your commitment to this cause and wish you every success.

Sincerely,

Prof. Dr. Joybrato Mukherjee
President of German Academic Exchange Service (DAAD)

Kennedyallee 50, D-53175 Bonn, Tel. (0228) 882-0, Fax: (0228) 882-444, <http://www.daad.de>

HRK Hochschulrektorenkonferenz

Die Stimme der Hochschulen

Der Präsident
Prof. Dr. Peter-André Alt

HRK Hochschulrektorenkonferenz, Leipziger Platz 11, 10117
Berlin
International University Sports Federation
Mr Oleg Matytsin, President
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre
Batiment Synathlon
1015 LAUSANNE
SCHWEIZ

Ansprechpartner:	Kontakt:	Zeichen:
Thimo von Stuckrad A 3 - Hochschulfinanzierung	Tel.: 030 20629212 stuckrad@hrk.de	A3-21-02

**Unterstützung der Bewerbung für die Rhine-Ruhr 2025
FISU World University Games**

9. Februar 2021

Sehr geehrter Herr Präsident,
sehr geehrter Herr Generalsekretär,

mit diesem Schreiben möchte ich Sie darüber informieren, dass die Hochschulrektorenkonferenz die Bewerbung des Allgemeinen Deutschen Hochschulsportverbands (adh) für die Ausrichtung der Rhine-Ruhr 2025 FISU World University Games vollumfänglich und nachdrücklich unterstützt.

Die Hochschulrektorenkonferenz (HRK) ist der freiwillige Zusammenschluss der staatlichen und staatlich anerkannten Hochschulen in Deutschland. Die HRK hat gegenwärtig 268 Mitgliedshochschulen, in denen rund 94 Prozent aller Studierenden in Deutschland immatrikuliert sind. Aufgrund dieser starken Mitgliedschaft, in der alle Hochschularten vertreten sind, ist die HRK die Stimme der Hochschulen gegenüber Politik und Öffentlichkeit und das zentrale Forum für den gemeinsamen Meinungsbildungsprozess der Hochschulen.

Die Ausrichtung der Rhine-Ruhr 2025 FISU World University Games stellt aus Sicht der Hochschulrektorenkonferenz eine ausdrücklich zu begrüßende Gelegenheit dar, die bedeutsame, integrative Funktion des Leistungs- und Breitensports an Hochschulen einer breiten Öffentlichkeit erlebbar zu machen und im Bildungsgeschehen tiefer zu verankern. Durch die enge Verknüpfung von Wettkampfsport mit wissenschaftlichem und kulturellem Austausch werden im Rahmen der Rhine-Ruhr 2025 FISU World University Games wichtige Verbindungen zwischen Studierenden und Wissenschaftlerinnen und Wissenschaftlern aus der ganzen Welt entstehen, die einen nachhaltigen Beitrag zur gemeinschaftlichen Bearbeitung grundlegender hochschul-, wissenschafts- und sportpolitischer Themen leisten können.

Berlin Leipziger Platz 11 10117 Berlin T: 030 206292-0	Bonn Ahrstraße 39 53175 Bonn T: 0228 887-0	Brüssel Rue d'Alsace-Lorraine 44 B-1050 Brüssel T: +32 2 7810061	www.hrk.de
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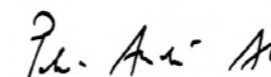
HRK Hochschulrektorenkonferenz

Die Stimme der Hochschulen

Aus Sicht der Hochschulrektorenkonferenz ist die Ausrichtung der Rhine-Ruhr 2025 FISU World University Games mit der Aussicht auf nachhaltige Impulse für die Region Rhein-Ruhr sowie für das deutsche Hochschulsystem insgesamt verbunden. So werden Studierende, Wissenschaftlerinnen und Wissenschaftler sowie die breite Öffentlichkeit nicht nur als aktive Sportlerinnen und Sportler und Zuschauende eingebunden, sondern vernetzen sich auch als hoch qualifizierte Nachwuchsakteure untereinander sowie mit der ausrichtenden Region Rhein-Ruhr.

Ich freue mich deshalb über die Gelegenheit, die Bewerbung des Allgemeinen Deutschen Hochschulsportverbands zur Ausrichtung der Rhine-Ruhr 2025 FISU World University Games hochschul- und wissenschaftspolitisch unterstützen zu dürfen, und wünsche dem adh den besten Erfolg.

Mit freundlichen Grüßen



Professor Dr. Peter-André Alt

**STATE CONFERENCE OF UNIVERSITY RECTORS
OF NORTH RHINE-WESTPHALIA**



LRK NRW - c/o Bergische Universität Wuppertal - Gaußstraße 20 - 42119 Wuppertal

FISU
International University Sports Federation
Mr Oleg Matytsin, President
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre
Batiment Synathlon
1015 Lausanne
Switzerland

Der Vorsitzende
Prof. Dr. Dr. h.c. Lambert T. Koch
Rektor der Bergischen Universität Wuppertal

Geschäftsstelle:
Sebastian Krauß
c/o Bergische Universität Wuppertal
Gaußstraße 20
42119 Wuppertal
T: +49 202 439-5361
F: +49 202 439-3024
geschaeftsstelle@lrk-nrw.de

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

12 February 2021

Dear Mr President

Dear Mr Secretary General

On behalf of the universities in North Rhine-Westphalia, it is my pleasure to pledge our support of the candidature to host the FISU World University Games in 2025.

Hosting the FISU World University Games is of great importance to Germany and the region Rhine-Ruhr in terms of tourism and economy. Furthermore, the games would be an excellent opportunity for North Rhine-Westphalia to present itself as an internationally renowned location for athletic and academic excellence alike.

Through their mutual passion for sports, athletes from all around the world could connect, both personally and academically, and thus lay the groundwork for future relations between students, researchers, and university staff. Not only would this benefit the universities of Bochum, Düsseldorf, and Duisburg-Essen but other university locations as well and the State of North Rhine-Westphalia as a whole.

Therefore, the State Rectors' Conference of the Universities in North Rhine-Westphalia explicitly welcomes the German Universities Sports Federation's initiative to host the Rhine-Ruhr 2025 FISU World University Games.

Yours sincerely

Professor Lambert T. Koch
Chairman of the State Rectors' Conference of the Universities in North Rhine-Westphalia

Vorsitzender: Prof. Dr. Dr. h.c. Lambert T. Koch

Rheinisch-Westfälische Technische Hochschule Aachen · Universität Bielefeld · Ruhr-Universität Bochum · Rheinische Friedrich-Wilhelms-Universität Bonn
Technische Universität Dortmund · Universität Duisburg-Essen · Heinrich-Heine-Universität Düsseldorf · FernUniversität in Hagen · Universität zu Köln
Deutsche Sporthochschule Köln · Deutsche Hochschule der Polizei in Münster · Westfälische Wilhelms-Universität Münster · Universität Paderborn
Universität Siegen · Universität Witten/Herdecke · Bergische Universität Wuppertal

ASSOCIATION OF PRIVATE UNIVERSITIES



Verband der Privaten Hochschulen e.V. • Postfach 35 04 09 • 10213 Berlin

FISU – International University Sports Federation
Mr Oleg Matytsin, President
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre,
Batiment Synathlon

1015 Lausanne

Switzerland

**Verband der Privaten Hochschulen e.V.
Postanschrift:
Postfach 35 04 09 – 10213 Berlin**

**Besuchsanschrift:
Frankfurter Allee 73a – 10247 Berlin**

**Ulrich Freitag
Geschäftsführer**

**Tel.: 030 364 284 671
Mobil: 0173 / 700 72 36
eMail: ulrich.freitag@private-hochschulen.net**

Internet: www.private-hochschulen.net

Berlin, den 02.03.2021

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,

Dear Mr. Secretary General,

It is a great honour and pleasure for us – the Association of Private Higher Education Institutes in Germany - to be able to assure you of our full support for the bid of the *„Allgemeiner Deutscher Hochschulsportverband –adh“* to host the **Rhine-Ruhr 2025 FISU World University Games**.

The organisation of the Rhine-Ruhr 2025 FISU World University Games is of great importance for Germany and especially for the Rhine-Ruhr region in terms of tourism, economy, science and sports policy. It helps to develop popular, competitive and university sport, combines high-quality competitive sport with educational aspects and cultural events, brings together students from all over the world and is an important communication platform for our country.

The adh's support of students and elite athletes studying at private universities is an important component in the promotion of sport so we are therefore pleased to support the preparation and implementation of the Rhine-Ruhr 2025 FISU World University Games in terms of science policy.

We thank you for your commitment and wish the adh every success.

Yours in sport

Ulrich Freitag

Managing Director

Verband der Privaten Hochschulen e.V.
Vereinsregister: VR 333592 Mannheim, Steuernummer.: 32489/49248, Finanzamt: Heidelberg
Vorstand: Prof. Dr. Peter Thuy, Prof. Dr. Anne Dreier, Dr. Harald Beschorner, Prof. Dr. Marcelo da Veiga

GERMAN OLYMPIC SPORTS CONFEDERATION



PRÄSIDENT

Deutscher Olympischer Sportbund · Otto-Fleck-Schneise 12 · 60528 Frankfurt a. M.

Mr Oleg Matytsin, President
Mr Eric Saintrond, Secretary General/CEO
International University Sports Federation
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

10 February 2021
kgr / jcu

Letter of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear President,
Dear Secretary General,

With this, we are very pleased to fully endorse the candidature of the German University Sports Federation (adh) and the Rhine-Ruhr region to host the FISU World University Games in 2025.

Hosting the *Rhine-Ruhr 2025 FISU World University Games* would be of enormous importance and benefit to Germany and the region Rhine-Ruhr. It could have a profound impact on the sports, business and tourism landscape. It could furthermore promote the development of sport on many levels, such as high-performance sport, sport-for-all and physical education. The Rhine-Ruhr bid combines top-level competitive sport with educational aspects and cultural events, bringing together students from all over the world and providing an important platform for our country to engage internationally.

We are therefore pleased to pledge our full technical and political support for the supervision and realization of the *Rhine-Ruhr 2025 FISU World University Games*.

We would like to thank you for your commitment to this cause and wish adh every success.

Kind regards,
Yours sincerely

Alfons Hörmann
President

Veronika Rücker
CEO

Alfons Hörmann
Deutscher Olympischer Sportbund · Otto-Fleck-Schneise 12 · 60528 Frankfurt am Main
T +49 69 6700-400 · F +49 69 6701140 · hoermann@dosb.de · www.dosb.de

NATIONAL PARALYMPIC COMMITTEE GERMANY



DBS e.V. · NPC Germany · Tulpenweg 2-4 · 50226 Frechen-Buschbell

FISU – International University Sports
Federation
Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Schweiz

Frank-Thomas Hartleb
Telefon: +49 2234 6000 200
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hartleb@dbs-npc.de
www.dbs-npc.de

16. Februar 2021

Commitment of support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President
Dear Mr. Secretary General,

German Sports Association for Disabled at the same time National Paralympic Committee for Germany with its 600,000 members in over 6,300 clubs one of the largest sports associations for the sport of people with disabilities worldwide.

We are committed to providing our athletes with regular competition opportunities in order to bring the performance of people with disabilities to the attention of a broad public. Therefore, we have an original interest in the sport of people with disabilities being included in the Rhine-Ruhr 2025 FISU World University Games.

The realization of the Rhine-Ruhr 2025 FISU World University Games is of great importance for Germany and especially for the Rhine-Ruhr region in terms of tourism, economy, science and sports policy. It helps to develop popular, competitive and university sports, combines high-level competitive sports with educational aspects and cultural events, brings students from all over the world together and is an important communication platform for our country.

For this project we pledge our full support within the limits of our possibilities.

We thank you for your commitment and wish the adh every success.

Yours sincerely

Torsten Burmester
(Secretary General)

Deutscher Behindertensportverband e.V. | Im Hause der Gold-Kraemer-Stiftung | Tulpenweg 2 - 4 | 50226 Frechen
Veremregister: VR 2307 | Zuständig: Amtsgericht Bonn | Sparkasse KölnBonn | IBAN: DE39 3705 0108 0007 6483 5 | BIC: COBLED33XXX
Präsident: Friedhelm Julius Beucher | Vizepräsidenten: Dr. Vera Jaron, Katrin Kunert, Dr. Kar. Quade, Heinz Thömes,
Priv.-Doz. Dr. Roland Thielje | Vorsitzender der DBS: Lars Pickardt | Generalsekretär: Torsten Burmester



FISU – International University Sports Federation
Mr. Oleg Matytsin, President
Mr. Eric Saintrond, Secretary General / CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

16.02.2021

Pledge of support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

as the largest civil association in the state of North Rhine-Westphalia, the Landessportbund Nordrhein-Westfalen e.V. (State Sport Federation of North Rhine-Westphalia) supports the application of the Allgemeiner Deutscher Hochschulsportverband e.V. (General German University Sports Association) to host the Rhine-Ruhr 2025 FISU World University Games.

As the second largest multi-sport event in the world, the World University Games contribute in a special way to linking the fields of sport and education. They bring together students from all over the world and actively contribute to the development of popular, competitive and university sports. The hosting of the World University Games in the Rhine-Ruhr region is of great importance for the Federal State of North Rhine-Westphalia due to its sustainable application concept in scientific, touristic, economic and especially in sport-political terms.

We thank you for your commitment and wish the Allgemeiner Deutscher Hochschulsportverband e.V. a lot of success in the further application process.

Best regards,

Stefan Klett
President

Dr. Christoph Niessen
Chairman of the Board

Präsident

Stefan Klett
Sportpark Duisburg
Friedrich-Alfred-Allee 25
47055 Duisburg

Tel. 0203 7381-719
Stefan.Klett@lsb.nrw
www.lsb.nrw

University Sports Federation

North Rhine Westphalia



LK NRW für den Hochschulsport c/o WWU Münster | Hochschulsport | 48149 Münster

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

Vorsitzender:

Jan Philipp Müller
Leonardo-Campus 11
48149 Münster

Tel +49 251 83 34813
Mobil +49 151 52738304

Jan.mueller@uni-muenster.de

Ort	Datum	Dienstgebäude/Raum
Münster	09.02.2021	Leonardo-Campus 11 / R 130

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support the candidature to host the FISU World University Games in 2025.

Hosting the *Rhine-Ruhr 2025 FISU World University Games* is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on sports, tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to pledge our full political support for the supervision and realization of the *Rhine-Ruhr 2025 FISU World University Games*.

We would like to thank you for your commitment to this cause, and wish adh every success.

Best regards,

Jan Philipp Müller
President
University Sports Federation
North Rhine Westphalia

GERMAN ATHLETICS ASSOCIATION



DEUTSCHER LEICHTATHLETIK-VERBAND
POSTFACH 100463 | 64204 DARMSTADT

FISU – International University Sports
Federation
Mr Oleg Matytsin, President
Mr Eric Saintrond, General Secretary/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Suisse

February 15, 2021

Support for the Rhine-Ruhr 2025 FISU World University Games

Dear President,
Dear Secretary General,

It is a great honor and pleasure for us to be able to assure you of our full support for the application to host the Rhine-Ruhr 2025 FISU World University Games.

Hosting the Rhine-Ruhr 2025 FISU World University Games is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to support the preparation of the Rhine-Ruhr 2025 FISU World University Games in terms of sport.

We would like to thank you for your commitment to this cause, and wish adh every success.

Best regards,

Idriss Gonschinska
General Director



MITGLIED VON:
DEUTSCHER OLYMPISCHER SPORTBUND,
WORLD ATHLETICS
UND EUROPEAN ATHLETICS

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VORSTAND
Präsident: Jürgen Kessing
Vizepräsidenten: Heinz König,
Prof. Dr. Hartmut Grothkopp,
Dr. Matthias Reick, Jochen
Schweitzer, Peter Westermann
Generaldirektor Sport:
Idriss Gonschinska

BANKVERBINDUNG
Deutsche Bank Darmstadt
DE56 5087 0005 0013 1185 00
DEUTDEFF508

USH-ID-Nr. DE 111670596

GERMAN BADMINTON ASSOCIATION



DBV - Südstraße 25 - 45470 Mülheim an der Ruhr

FISU – International University Sports Federation
Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Schweiz

Geschäftsstelle
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☎ (0208) 30 82 70
☎ (0208) 30 82 755
E-Mail: office@badminton.de
Internet: www.badminton.de
Bankverbindung:
Sparkasse Mülheim an der Ruhr
IBAN: DE90 3625 0000 0300 0296 63
SWIFT-BIC: SPMI3333XXX

Finanzamt Mülheim an der Ruhr
Steuernummer 120/5701/0011
Eintragung: Vereinsregister Nr. 50936
Amtsgericht Duisburg

Außenstelle
Sportdirektor Martin Kranitz
c/o Olympiastützpunkt
Rheinland-Pfalz/Saarland
Hermann-Neuburger-Sportschule
Gebäude Nr. 2
66123 Saarbrücken
☎ (0681) 3 67 94 81
☎ (0681) 3 67 91 60
E-Mail: martin.kranitz@badminton.de

Zeichen: KT-s

Datum: 15.02.2021

Unterstützungszusage für die Rhine-Ruhr 2025 FISU World University Games

Sehr geehrter Herr Präsident,
sehr geehrter Herr Generalsekretär,

es ist uns eine große Ehre und Freude, Ihnen unsere volle Unterstützung für die Bewerbung um die Ausrichtung der Rhine-Ruhr 2025 FISU World University Games zusichern zu dürfen.

Die Durchführung der Rhine-Ruhr 2025 FISU World University Games ist in touristischer, wirtschaftlicher, sowie wissenschafts- und sportpolitischer Hinsicht für Deutschland und insbesondere für die Region Rhein-Ruhr von großer Bedeutung. Sie hilft den Breiten-, Leistungs- wie auch den Hochschulsport zu entwickeln, verbindet hochstehenden Wettkampfsport mit Bildungsaspekten und kulturellen Anlässen, bringt Studierende aus aller Welt zusammen und ist eine wichtige Kommunikationsplattform für unser Land.

Wir freuen uns deshalb, die Vorbereitung und Durchführung der Rhine-Ruhr 2025 FISU World University Games sportfachlich zu unterstützen.

Wir danken Ihnen für Ihren Einsatz und wünschen viel Erfolg.

Freundliche Grüße

Heino Knuf
Geschäftsführer

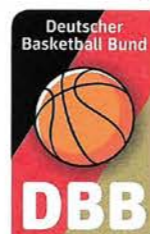
Gekündet durch:



ausgehend von dem Beschluss
des Deutschen Bundestages



GERMAN BASKETBALL FEDERATION



PRÄSIDENT

FISU - International University Sports Federation
Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

Münster, February 3rd, 2021

Pledge of support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Secretary General,

It was with great pleasure that I learned that the adh applies to host the Rhine-Ruhr 2025 FISU World University Games with locations in the state of North Rhine-Westphalia. This is an initiative that, as President of the German Basketball Federation (DBB) and as spokesman for the leading sports federations in the German Olympic Sports Confederation (DOSB), I strongly support. It is an honor for me to assure you of our full support for the application to host the *Rhine-Ruhr 2025 FISU World University Games*.

One of the largest sporting events in the world in Germany and especially in North Rhine-Westphalia: That sounds very good to me and the implementation of the *Rhine-Ruhr 2025 FISU World University Games* is of great importance for Germany and especially for the Rhine-Ruhr region in terms of tourism, business, science and sport policy. It would support popular, competitive and university sports considerably in developing positively. It also combines competitive sports with educational aspects and cultural events, brings students from all over the world together and is an extremely important communication platform for our country.

...

Ingo Weiss | Wichernstraße 33 | D-48147 Münster | +49 251 925566 | ingo.weiss@basketball-bund.de

2

I am quite sure that this event will be very well organized and that it will be a first-class calling card for our country and the whole German sports landscape. The German Basketball Federation (DBB) is therefore pleased to pledge our full technical support for the supervision and realization of the *Rhine-Ruhr 2025 FISU World University Games*.

I would like to thank you for your commitment and wish the adh every success.

Best regards

Ingo Weiss
President

GERMAN FENCING FEDERATION



Deutscher Fechter-Bund e.V. · Postfach 14 44 · 53004 Bonn

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

Deutscher Fechter-Bund e.V.

Am Neuen Lindenhof 2
D-53117 Bonn

Telefon: +49 (0)228 – 989 05-0
Fax: +49 (0)228 – 679 430
info@fechten.org
www.fechten.org

Vereinsregister Bonn VR3640N

Bonn, 05.02.2021

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support the candidature to host the FISU World University Games in 2025.

Hosting the Rhine-Ruhr 2025 FISU World University Games is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to pledge our full technical support for the supervision and realization of the Rhine-Ruhr 2025 FISU World University Games.

We would like to thank you for your commitment to this cause, and wish adh every success.

Best regards,
German Fencing Federation

Dieter Lammer
Vice President International sports

Sven Ressel
Director of sports

Offizielle Förderer

Gefördert durch:



aufgrund eines Beschlusses
des Deutschen Bundestages



Mitglied bei



Sponsoren und Partner



GERMAN GYMNASTICS FEDERATION



Deutscher Turner-Bund e. V. · Otto-Fleck-Schneise 8 · 60528 Frankfurt/Main

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

Dr. Alfons Hölzl Präsident

Telefon (069) 6 78 01-121
Fax (069) 6 78 01-234
E-Mail: alfons.hoelzl@dtb.de
www.dtb.de

25. Februar 2021

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support the candidature to host the FISU World University Games in 2025.

Hosting the Rhine-Ruhr 2025 FISU World University Games is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

The German Gymnastics Federation (DTB) as the second largest German top sports federation with around 5 million members looks back with pride on the successes of its athletes at past Summer Universiades and very much welcomes the initiative of adh to bring the second largest top sports event after the Summer Olympics to Germany. In our opinion, hosting the FISU World University Games would be a strong signal for the performance of organized sports in Germany and would also make a lasting contribution to strengthen North Rhine-Westphalia as a sports and science location.

We are therefore pleased to pledge our full technical support for the supervision and realization of the Rhine-Ruhr 2025 FISU World University Games.

We would like to thank you for your commitment to this cause and wish adh every success.

Kind regards,

Dr. Alfons Hölzl
Präsident

Michaela Röhrbein
Generalsekretärin



Commerzbank Ffm. Kto.-Nr. 161 272 400 (BLZ 500 800 00) USI-IDNr. DE114233679
SWIFT-BIC: DRES DE FF XXX IBAN: DE77 5008 0000 0161 2724 00
Sitz: Frankfurt am Main Vereinsregister: VR 4876 Amtsgericht: Frankfurt am Main

Präsident: Dr. Alfons Hölzl



@DeutscherTurnerBund

Gefördert durch:



aufgrund eines Beschlusses
des Deutschen Bundestages



GERMAN JUDO FEDERATION

Deutscher Judo Bund e.V.
Otto-Flecks- Schneise 12
Frankfurt/M.
60528



FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Schweiz

FFM, den 31.01.2021

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support the candidature to host the FISU World University Games in 2025.

Hosting the *Rhine-Ruhr 2025 FISU World University Games* is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to pledge our full technical support for the supervision and realization of the *Rhine-Ruhr 2025 FISU World University Games*.

We would like to thank you for your commitment to this cause, and wish adh every success.

Best regards,

GERMAN JUDO-FEDERATION

Daniel Keller
Präsident

Frank Doetsch
Chief Executive Officer

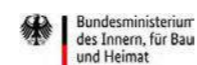
Deutscher Judo-Bund e.V.
Otto-Fleck-Schneise 12
D-60528 Frankfurt/Main
Tel.: 069 / 677208-0
Fax: 069 / 6772242
Internet: www.judobund.de
e-mail: djb@judobund.de

Deutsche Bank Mainz
BLZ: 550 700 24
Kto.-Nr.: 062017900
BIC(SWIFT): DEUTDE33
IBAN: DE15 5507 0024 0062 0179 00

FA Steuer-Nr.: 04525009578
USt-ID-Nr.: DE 15 1790823



Gefördert durch:



aufgrund eines Beschlusses
des Deutschen Bundestages

GERMAN ROWING FEDERATION



Deutscher Ruderverband e.V., Frankfurter Allee 100, 10245 Berlin, Tel. +49 (0)30 259 05 70

FISU – International University Sports Federation
Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Schweiz

Vorstand

Siegfried Kaidel
Vorsitzender
T +49 (0)30 259 1605
M +49 (0)30 259 05 70
siegfried.kai.de@rudern.de

19. Februar 2021
Seite 1/1

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support the candidature to host the FISU World University Games in 2025.

Hosting the *Rhine-Ruhr 2025 FISU World University Games* is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to pledge our full technical support for the supervision and realization of the *Rhine-Ruhr 2025 FISU World University Games*.

Rowing is traditionally well represented in the Rhine-Ruhr region. The best rowers in the world meet in this part of Germany for international regattas regularly.

We would like to thank you for your commitment to this cause, and wish adh every success.

Best regards,

Siegfried Kaidel

Deutscher Ruderverband e.V.
Ferdinand-Wilhelm-Fricke-Weg 10
10169 Hannover
T +49 (0)51 980 940 -0 / Fax: -25
Am Angerstraße 11, 31113 RGR
Steuernummer: 35/206/21629
UID: DE115655465

Vertretungsberechtigter Vorstand
Vorstand n. § 26 BGB
Siegfried Kaidel (Vors.)
Dr. Dag-Danzgloß, Martin Potel (Stv.)

Bankverbindung
Sparkasse Hannover
IBAN: DE05 2505 0180 0000 1239 62
SICHT-ACC: 591512240000

Internet
@ rudern.de
@ nfo@rudern.de
f rudern.de
ruder

Besondere Vertreter n. § 33 BGB:
Jens Handtmann (General), Kaidel
Martin Woldt (Scheidende)

GERMAN SHOOTING AND ARCHERY FEDERATION



DEUTSCHER SCHÜTZENBUND e.V. · Lahntstraße 120 · D-65195 Wiesbaden
FACHVERBAND FÜR SPORT- UND BOGENSCHIESSEN

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

SECRETARY GENERAL

Postfach 21 61
D 65011 Wiesbaden
Telefon: +49 611 46807-429
Telefax: +49 611 46807-460
E-Mail: brokamp@dsb.de
www.dsb.de

29.01.2021
HHvS/JB-jm

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support the candidature to host the FISU World University Games in 2025.
Hosting the Rhine-Ruhr 2025 FISU World University Games is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to pledge our full technical support for the supervision and realization of the Rhine-Ruhr 2025 FISU World University Games.

We would like to thank you for your commitment to this cause, and wish adh every success.

Best regards

GERMAN SHOOTING SPORT & ARCHERY FEDERATION

Hans-Heinrich von Schönfels
President

Jörg Brokamp
Secretary General

Mitglied im Deutschen Olympischen Sportbund (DOSB), im Internationalen Bogensportverband (IVA) und im Internationalen Schießsportverband (ISSF)

Sport im olympischen Programm
anerkannter Schießsportverband nach § 15 WaffG

Bankverbindung:
Wiesbadener Volksbank
IBAN: DE04 5109 0000 0008 8088 05
BIC: WIBA DE 5V

Hinweis nach dem BDSG:
Persönliche Angaben werden elektronisch gespeichert

180 900
73 100 1358

GERMAN SWIMMING FEDERATION



Deutscher Schwimm-Verband e.V.

Mitglied im DOSB, der FINA und der LEN

Präsident

Marco Troll

Deutscher Schwimm-Verband e.V.
Korbacher Str. 93
34132 Kassel

Tel.: +49 (0) 561 940 83 31
Fax: +49 (0) 561 940 83 55
E-Mail: troll@dsv.de

Deutscher Schwimm-Verband e.V. · Korbacher Str. 93 · 34132 Kassel

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Schweiz

February, 12th 2021

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support the candidature to host the FISU World University Games in 2025.
Hosting the Rhine-Ruhr 2025 FISU World University Games is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to pledge our full technical support for the supervision and realization of the Rhine-Ruhr 2025 FISU World University Games.

We would like to thank you for your commitment to this cause, and wish adh every success.

Best regards,

Marco Troll
President

Thomas Kurschilgen
Director of High Performance Sport

Getragen durch:



aufgrund eines Beschlusses des Deutschen Bundestages



Deutscher Schwimm-Verband e.V.
Tel.: + 49 (0) 561 940 83 0
Fax: + 49 (0) 561 940 83 15
E-Mail: info@dsv.de

Kasseler Sparkasse
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BIC: HELADEF1KAS

Vereinsregister Kassel
VR-Nr.: 85 VR 2744
Steuer-Nr.: 25 250 03152
Finanzamt Kassel

Vertretungsberechtigte:
Marco Troll (DSV-Präsident)
T. Kurschilgen (bes. Vertreter nach § 30 BGB)

GERMAN TABLE TENNIS FEDERATION



Deutscher Tischtennis-Bund e.V. · Otto-Fleck-Schneise 12 · 60528 Frankfurt

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Generalsekretär/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
CH-1015 Lausanne

Deutscher Tischtennis-Bund e.V.
Otto-Fleck-Schneise 12
60528 Frankfurt

T +49 69 695019-0
F +49 69 695019-13

dttb@tischtennis.de
Frankfurt, 02.02.2021

Rhine-Ruhr 2025 FISU World University Games | Unterstützungszusage

Sehr geehrter Herr Präsident,
sehr geehrter Herr Generalsekretär,

die Vergabe der 2025 FISU World University Games nimmt Kurs auf die Ziellinie.

Anlässlich dieser wichtigen Entscheidung möchten wir Sie wissen lassen, dass der Deutsche Tischtennis-Bund die Bewerbung des Allgemeinen Deutschen Hochschulsportverbands für die Ausrichtung der Sommer-Universiade des Jahres 2025 ausdrücklich unterstützt.

Die Austragung in der Region Rhein-Ruhr ist eine ausgezeichnete Wahl. Der Deutsche Tischtennis-Bund als eine der größten und erfolgreichsten Organisationen des Weltverbands ITTF ist selbst mit seiner sportlichen Schaltzentrale, dem Deutschen Tischtennis-Zentrum und seinem angegliederten Internat, seit 2006 in Düsseldorf vertreten. Auch Europas erfolg-reichster Verein Borussia Düsseldorf hat hier seine Heimat.

Die Sportbegeisterung der Region Rhein-Ruhr war für uns eines der elementaren Motive, die - überaus erfolgreichen - Weltmeisterschaften 2017 in Düsseldorf auszutragen. Wir sind uns sicher, dass auch die Durchführung der Rhine-Ruhr 2025 FISU World University Games ein neues Kapitel für den Hochschul- sowie den Breiten- und Leistungssport aufschlagen wird.

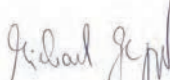
Die multikulturelle Offenheit der Region Rhein-Ruhr als Schmelztiegel vieler Nationen bietet zudem eine ausgezeichnete Möglichkeit, weit über alle Sportarten hinaus durch die Verbindung von Wettkampfsport und Bildung wichtige Brücken zwischen den Studierenden dieser Welt und ihren Kulturen zu schlagen und zu festigen.

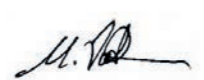
Wir freuen uns deshalb sehr, den Allgemeinen Deutschen Hochschulsportverband bei der Vorbereitung und Durchführung der Rhine-Ruhr 2025 FISU World University Games sportfachlich zu unterstützen.

Wir danken der FISU für ihren Einsatz für den Sport. Dem adh wünschen wir viel Erfolg bei seiner Bewerbung.

Mit freundlichen Grüßen aus Frankfurt am Main,

Deutscher Tischtennis-Bund e.V.


Michael Geiger
Präsident


Matthias Vatheuer
Generalsekretär

LIEBHERR



Deutsche Sporthilfe



BUTTERFLY
Textilfabrik DTTB

GERMAN TAEKWONDO UNION

DEUTSCHE TAEKWONDO UNION E.V.
Mitglied Deutscher Olympischer Sportbund (DOSB), World Taekwondo Europe (WTE) und World Taekwondo (WT)



Deutsche Taekwondo Union | Georg-Brauchle-Ring 93 | 80992 München

To
FISU – International University Sports Federation
Mr. Oleg Matytsin, President
Mr. Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

Deutsche Taekwondo Union e.V.
Georg-Brauchle-Ring 93
80992 München
Phone: +49 (0)89 1500 2131
Fax: +49 (0)89 1500 2130
office@dtu-mail.de | www.dtu.de

Stefan Klawiter
- President -
klawiter@dtu-mail.de

Munich, January 29th, 2021

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President Matytsin,
Dear Mr. Secretary General Saintrond,

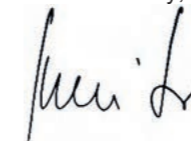
it is a pleasure and a great honour to pledge our support to the candidature to host the FISU World University Games in 2025.

Hosting the "Rhine-Ruhr 2025 FISU World University Games" is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to pledge our full technical support for the supervision and realization of the "Rhine-Ruhr 2025 FISU World University Games".

We would like to thank you for your efforts and commitment and wish adh every success.

Yours faithfully,



Stefan Klawiter
President



Andreas Rahn
Secretary General



Bankverbindung: Sparkasse Ingolstadt Eichstätt, IBAN: DE88 7215 0000 0020 0192 61, BIC: BYLADEMI33 Steuer-Nr.: 9143/212/70426

GERMAN TENNIS FEDERATION



DEUTSCHER TENNIS BUND e.V.
Hallerstrasse 89
20149 Hamburg
29.01.2021

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a pleasure and a great honour to pledge our support the candidature to host the FISU World University Games in 2025.

Hosting the *Rhine-Ruhr 2025 FISU World University Games* is of enormous importance to Germany and the region Rhine-Ruhr. It will have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

We are therefore pleased to pledge our full technical support for the supervision and realization of the *Rhine-Ruhr 2025 FISU World University Games*.

We would like to thank you for your commitment to this cause, and wish adh every success.

Best regards,

Deutscher Tennis Bund

Ulrich Klaus
Präsident

Klaus Eberhard
Sportdirektor

GERMAN VOLLEYBALL FEDERATION

DEUTSCHER VOLLEYBALL-VERBAND E.V.
Mitglied in der Fédération Internationale de Volleyball und im DOSB



Deutscher Volleyball-Verband e.V., Otto-Fleck-Schneise 8, 60528 Frankfurt am Main

FISU – International University Sports Federation

Mr Oleg Matytsin, Präsident
Mr Eric Saintrond, Secretary General/CEO
Quartier UNIL-Centre,
Batiment Synathlon,
1015 Lausanne
Switzerland

Frankfurt, 17th February 2021

Pledge of Support for the Rhine-Ruhr 2025 FISU World University Games

Dear Mr. President,
Dear Mr. Secretary General,

It is a great pleasure and honor to express to you our full support concerning the candidature to host the FISU World University Games in 2025. From our point of view hosting the event would be an important step to develop the German sports in a highly positive way. We are also convinced that such big events, provided on a wide media stage, have a big influence on the society.

It will also have a profound effect on tourism, commerce and sports politics, and will promote the development of sport at competitive, popular and high school level. Top class sport will be combined with educational aspects and cultural events, bringing together students from all over the world and providing an important communication platform for our country.

So it would be great to enjoy the first World University Games in Germany since 1989. We are therefore pleased to pledge our full technical support for the supervision and realization of the *Rhine-Ruhr 2025 FISU World University Games*.

We would like to thank you for your commitment to this cause and wish adh every success.

With best regards,

René Hecht
Präsident

Nicole Fetting
Generalsekretärin

comdirect

hummel

Deutscher Volleyball-Verband e.V.
Otto-Fleck-Schneise 8
60528 Frankfurt/M.
Telefon: 0 69/69 50 01-0 · Fax: -24
E-Mail: info@volleyball-verband.de

Commerzbank AG
BLZ: 500 800 00
Konto-Nr.: 510 188 800
SWIFT-BIC: DRESDEFFXXX
IBAN: DE 97 5008 0000 0510 1888 00

Sitz/Amtsgericht: Frankfurt am Main
Steuer-Nr.: 045 250 10018
USt-IdNr.: DE 114 234 462
Vereinsregister: VR 8361
Präsident: René Hecht



/ A.3 HOSPITAL LIST

BOCHUM

NO.	NAME OF HOSPITAL	ADDRESS	PUBLIC, PRIVATE, MIXED	SELECTION OF SPECIALITIES	NO. OF BEDS	SELECTION OF HEAVY EQUIPMENT
01	Augusta-Krankenanstalten	Bergstr. 26, 44791 Bochum	Mixed	Cardiology / gastroenterology / gynaecology, obstetrics / internal medicine / surgery / urology	486	CT / MRI / Stroke unit
02	Bergmannsheil	Bürkle-de-la-Camp-Platz 2, 44789 Bochum	Mixed	Anaesthesiology / cardiology / gastroenterology / internal medicine / neurology / surgery	707	CT / MRI / Stroke unit
19	Knappschafts Krankenhaus	In der Schornau 23-25, 44892 Bochum	Mixed	Cardiology / internal medicine / ophthalmology / orthopaedics / psychiatry / surgery	479	CT / MRI / Stroke unit
20	Martin-Luther Krankenhaus	Voedestr. 79, 44866 Bochum	Mixed	Cardiology / gastroenterology / internal medicine / ophthalmology / orthopaedics / psychiatry / surgery	280	CT
21	St. Elisabeth Krankenhaus	Bleichstr. 15, 44787 Bochum	Mixed	Internal medicine / gynaecology, obstetrics / otolaryngology	583	CT / MRI
22	St. Josef-Hospital	Gudrunstr. 56, 44791 Bochum	Mixed	Cardiology / dermatology / gastroenterology / internal medicine / neurology / orthopaedics / surgery	645	CT / MRI / Stroke unit

ESSEN

NO.	NAME OF HOSPITAL	ADDRESS	PUBLIC, PRIVATE, MIXED	SELECTION OF SPECIALITIES	NO. OF BEDS	SELECTION OF HEAVY EQUIPMENT
03	Elisabeth-Krankenhaus Essen	Klara-Kopp-Weg 1, 45138 Essen	Mixed	Anaesthesiology / cardiology / internal medicine / gastroenterology / gynaecology / nephrology / pediatrics / radiology / surgery	613	CT / MRI / PET
04	Universitätsklinikum Essen	Hufelandstr. 55, 45127 Essen	Mixed	Anaesthesiology / cardiology / dermatology / endocrinology / gastroenterology / gynaecology / internal medicine / nephrology / neurology / ophthalmology / otolaryngology / pediatrics / surgery	1,700	CT / MRI / PET
05	Alfried Krupp Krankenhaus Rüttenscheid	Alfried-Krupp-Str. 21, 45131 Essen	Mixed	Anaesthesiology / cardiology / gynaecology, obstetrics / nephrology / neurology / orthopaedics / otolaryngology / radiology / surgery	573	CT / MRI
06	Huysens-Stiftung	Henrici-Str. 92, 45136 Essen	Mixed	Anaesthesiology / cardiology / internal medicine / gynaecology / nephrology / oncology / pediatrics / psychiatry / radiology / surgery / urology	696	CT / MRI
23	Alfried Krupp Krankenhaus Steele	Hellweg 100, 45276 Essen	Mixed	Cardiology / nephrology / neurology / orthopaedics / radiology / surgery	320	CT
24	Evangelisches Krankenhaus Essen-Werden	Pattbergstr. 1-3, 45239 Essen	Mixed	Cardiology / nephrology / neurology / orthopaedics / radiology / surgery	230	CT
25	Philippusstift Essen	Hülsmannstr. 17, 45355 Essen	Mixed	Anaesthesiology / geriatrics / gynaecology, obstetrics / internal medicine / nephrology / neurology / psychiatry / surgery / urology	477	
26	St. Josef-Krankenhaus Essen-Kuperdreh	Heidbergweg 22-24, 45257 Essen	Mixed	Cardiology / gastroenterology / internal medicine / neurology / psychiatry / orthopaedics / surgery	440	CT / MRI
27	St. Josef-Krankenhaus Essen-Werden	Propsteistr. 2, 45239 Essen-Werden	Mixed	Anaesthesiology / internal medicine / orthopaedics / otolaryngology / radiology / surgery	167	CT / MRI

MÜLHEIM AN DER RUHR

NO.	NAME OF HOSPITAL	ADDRESS	PUBLIC, PRIVATE, MIXED	SELECTION OF SPECIALITIES	NO. OF BEDS	SELECTION OF HEAVY EQUIPMENT
07	Evangelisches Krankenhaus Mülheim an der Ruhr	Wertgasse 30, 45468 Mülheim an der Ruhr	Mixed	Anaesthesiology / cardiology / geriatrics / gynaecology, obstetrics / internal medicine / ophthalmology / orthopaedics / radiology / surgery	602	CT / MRI
08	St. Marien-Hospital Mülheim an der Ruhr	Kaiserstraße 50, 45468 Mülheim an der Ruhr	Mixed	Anaesthesiology / cardiology / gastroenterology / geriatrics / gynaecology, obstetrics / internal medicine / nephrology / ophthalmology / orthopaedics / psychiatry / radiology / surgery	393	CT / MRI

DUISBURG

NO.	NAME OF HOSPITAL	ADRESS	PUBLIC, PRIVATE, MIXED	SELECTION OF SPECIALITIES	NO. OF BEDS	SELECTION OF HEAVY EQUIPMENT
09	Evangelisches Krankenhaus Bethesda	Heerstr. 219, 47053 Duisburg	Mixed	Anaesthesiology / gastroenterology / internal medicine / obstetrics / surgery	432	EMS / CT / RRT
10	Helios Marien Klinik	Grunewaldstr. 90, 47053 Duisburg	Mixed	Internal medicine / nephrology / surgery	389	CT / RRT / PCI
11	BG Klinikum Duisburg	Großenbaumer Allee 250, 47249 Duisburg	Mixed	Hand surgery / orthopaedics / severe burn injuries / sports traumatology / trauma centre	343	HEMS / EMS / CT / MRI / ECMO / RRT
12	Sana Kliniken Duisburg	Zu den Rehwiesen 9, 47055 Duisburg	Mixed	Internal medicine / neurology, obstetrics / pediatrics / surgery	545	EMS / CT / MRI / RRT
28	Evangelisches Krankenhaus Duisburg-Nord	Fahrner Str. 133, 47169 Duisburg	Mixed	Internal medicine / neurology / obstetrics / surgery	430	EMS / CT / MRI / RRT
29	Helios Krankenhaus St. Anna	Albertus-Magnus-Str. 33, 47259 Duisburg	Mixed	Cardiology / internal medicine / surgery	340	CT / RRT / PCI / ECMO
30	Helios Krankenhaus St. Johannis-Stift	Johannisstraße 21, 47198 Duisburg	Mixed	Internal medicine / surgery	267	EMS / CT / RRT
31	Helios St. Johannes Klinik	An der Abtei 7-11, 47166 Duisburg	Mixed	Cardiology / internal medicine / surgery	500	CT / RRT / PCI
32	Herzzentrum Duisburg	Gerrickstr. 21, 47137 Duisburg	Mixed	Cardiology / cardio-surgery	270	RRT / PCI / ECMO
33	Johanniter-Krankenhaus Rheinhausen	Kreuzacker 1, 47228 Duisburg	Mixed	Cardiology / internal medicine / surgery	304	EMS / CT / RRT / PCI

DÜSSELDORF

NO.	NAME OF HOSPITAL	ADRESS	PUBLIC, PRIVATE, MIXED	SELECTION OF SPECIALITIES	NO. OF BEDS	SELECTION OF HEAVY EQUIPMENT
13	VKKD Marien Hospital Düsseldorf	Rochusstr. 2, 40479 Düsseldorf	Mixed	Anaesthesiology / gynaecology, obstetrics / internal medicine / neurology / ophthalmology / radiology / surgery / urology	437	CT / MRI / PET
14	VKKD St. Vinzenz-Krankenhaus	Schloßstr. 85, 40477 Düsseldorf	Mixed	Anaesthesiology / cardiology / dental surgery / internal medicine / orthopaedics / radiology / sports traumatology / surgery	322	CT / MRI
15	St. Martinus-Krankenhaus Düsseldorf	Gladbacher Str. 26, 40219 Düsseldorf	Mixed	Anaesthesiology / geriatrics / internal medicine / ophthalmology / surgery	209	CT / MRI
16	Universitätsklinikum Düsseldorf	Moorenstr. 5, 40225 Düsseldorf	Mixed	Anaesthesiology / cardiology / dental surgery / dermatology / endocrinology / gastroenterology / gynaecology, obstetrics / internal medicine / nephrology / neurology / ophthalmology / orthopaedics / otolaryngology / pediatrics / psychiatry / pulmonology / radiology / surgery / urology	1,200	CT / MRI / PET
17	Evangelisches Krankenhaus Düsseldorf	Kirchfeldstr. 40, 40217 Düsseldorf	Mixed	Anaesthesiology / dermatology / gynaecology / orthopaedics / otolaryngology / pediatrics / radiology / surgery	513	CT / MRI / PET
18	Schön Klinik Düsseldorf	Am Heerdter Krankenhaus 2, 40549 Düsseldorf	Mixed	Anaesthesiology / cardiology / internal medicine / orthopaedics / otolaryngology / surgery	202	CT / MRI / PET
34	Florence-Nightingale-Krankenhaus	Kreuzbergstr. 79, 40489 Düsseldorf	Mixed	Anaesthesiology / gynaecology, obstetrics / internal medicine / oncology / orthopaedics / pediatrics / psychiatry / surgery	618	CT / MRI / PET
35	Klinikum für Psychiatrie am Florence-Nightingale-Krankenhaus	Zeppenheimer Weg 7g, 40489 Düsseldorf	Mixed	Psychiatry / psychotherapy	80	
36	LVR-Klinikum Düsseldorf	Bergische Landstr. 2, 40629 Düsseldorf	Mixed	Addiction treatment / neurology / psychiatry	650	
37	Paracelsus-Klinik Golzheim Düsseldorf	Friedrich-Lau-Str. 11, 40474 Düsseldorf	Mixed	Nephrology / prostate centre / urology	84	CT
38	Sana Krankenhaus Benrath	Urdenbacher Allee 83, 40593 Düsseldorf	Mixed	Anaesthesiology / gynaecology, obstetrics / internal medicine / orthopaedics / otolaryngology / radiology / surgery	188	CT / MRI / PET
39	Sana Krankenhaus Gerresheim	Gräulinger Str. 120, 40625 Düsseldorf	Mixed	Anaesthesiology / neurology / orthopaedics / pathology / pulmonology / radiology / surgery	250	CT / MRI / PET
40	VKKD Augusta-Krankenhaus Düsseldorf	Amalienstr. 9, 40472 Düsseldorf	Mixed	Anaesthesiology / cardiology / internal medicine / surgery	200	CT / MRI

/ IMPRINT

/ PUBLISHER

Allgemeiner Deutscher
Hochschulsportverband (adh)
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64807 Dieburg
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/ CONTENT DEVELOPMENT AND COORDINATION

PROPROJEKT Planungsmanagement
und Projektberatung GmbH

/ VENUE AND TRANSPORTATION PLANNING

AS+P Albert Speer + Partner GmbH

/ LAYOUT AND DESIGN

AS+P Albert Speer + Partner GmbH

/ ILLUSTRATIONS

Mara Eckart

/ TRANSLATION AND EDITING

Dr Jeremy Gaines Text / Translation

/ IMAGES

Achim Meurer © MST // Alexander
Vogel // André Goerschel //
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// Düsseldorf Marketing & Tourismus
GmbH // FISU // Henning Schacht //
HochZwei // Peter Leßmann // Peter
Weihs // PR-Fotografie Köhring ©
MST // © Ruhr_Games_Ilkay_Karakurt
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15 MARCH 2021

